

## Index

- accountability, 75, 81, 114, 117, 125–26,  
 139, 159–61, 171, 174, 199, 202,  
 204, 216*n*38, 225, 231, 238, 231  
 downward, 55, 202–03, 213*n*6  
 horizontal, 202–03, 213*n*6  
 relations (*see* relation/relationship/s;  
 accountability)  
 upward, 55, 202, 231, 246
- activity mapping, 194–96, 248–49
- administration, 81, 84, 111, 113, 124,  
 144, 196  
 of land, 68*n*6, 103, 106*n*43, 113  
 politics of, 20, 225
- administrative  
 control, 78, 102, 233,  
 culture, 45, 226, 235  
 decentralisation (*see* decentralisation,  
 administrative)  
 law, 188, 221 (*see also* delegated  
 legislation)  
 rule-making (*see* rule/s-making)  
 sanction (*see* approval,  
 administrative)
- Administrative Reforms Commission,  
 182, 195, 208–09
- advocacy, 63, 180, 199, 231, 254–55
- Ahmedabad, 9, 26*n*18, 42, 69*n*18,  
 83–84, 90, 98, 100–01, 115, 120,  
 150, 162–63
- Alandur, 179–80, 184*n*28, 253–54
- Ambedkar, B. R., 43, 59, 72*n*53
- approval,  
 administrative, 11, 15, 21, 79–81,  
 85–86, 104*n*6, 124–25, 130–31,  
 134, 145–49, 151, 154–59,  
 165*n*15, 180, 228  
 financial, 79, 81, 84, 159–160,  
 166*n*27, 167*n*48, 180  
 technical, 80, 84, 120, 122, 147, 151,  
 158, 160
- assignment of functions, 195–96, 248.  
*See also* activity mapping
- Atal Mission for Rejuvenation and Urban  
 Transformation (AMRUT), 29, 66
- Attingal, 96, 127–29, 153, 162, 179, 181
- authority,  
 for decision-making, 11, 38, 62,  
 79–80, 84, 86, 98, 125, 134,  
 145–46, 150–51, 159–61, 191,  
 193  
 delegation of, 10, 62–63, 84, 91,  
 125, 154, 156, 167*n*61, 185, 188,  
 194–96, 240*n*20  
 rule-making, 21, 27*n*25, 144–45,  
 221, 223, 227–30, 239*n*7
- autonomy  
 and capacity, 7, 10, 19, 23, 38, 42, 155,  
 185, 187, 194, 209–211, 224–25,  
 237, 239*n*6, 242, 249–50, 252  
 with facilitation, 36–37, 39, 185–86,  
 212  
 local (*see* control, of local government  
 by state government; state–local  
 relations)

- Bangalore, 49, 70*n*30, 169  
 Bangalore Agenda Task Force (BATF), 66  
 Bharatiya Janata Party (BJP), 127,  
   214*n*22  
 Bolivia, 196, 210  
 Bombay Provincial Municipal  
   Corporations Act (BPMC), 143,  
   148, 178, 235–37, 241*n*32  
 Brazil, 182, 201  
 BSUP (Basic Services for the Urban  
   Poor), 66, 102, 178  
 budgeting, 33, 79, 132, 143–44, 162,  
   176–77  
   participatory, 182  
 bureaucrats/bureaucracy, 63, 107, 149,  
   190, 205–06, 216*n*34, 223, 225–26,  
   228–34, 239*n*7  
   appointment of, 115–16, 120, 125,  
     143–44, 146, 148, 164*n*10  
   of local government, 10–15, 17–18,  
     84, 115, 118, 122, 124, 126,  
     149, 176, 199, 202–06 (*see also*  
     Commissioner/Chief Officer/  
     Municipal Secretary)  
   of state government, 9, 38–39, 41,  
     147, 118, 125, 134, 233–34, 180,  
     202–06, 216*n*38, 225, 233–35  
   organisation of, 86, 149, 229  
   practices of, 79, 102, 107, 206, 219,  
     229–33, 239*n*4, 242–43  
   relations with political executive/  
     legislature, 18, 21, 25, 38, 41,  
     167*n*61, 187, 202–06, 206,  
     213*n*8, 214*n*24, 215*n*25, 216*n*38,  
     217, 219, 221–25, 229, 231, 243,  
     252  
   rule-making authority of (*see* rule-  
     making authority)
- capacity  
   and autonomy (*see* autonomy and  
     capacity)
- of local government, 6–8, 10, 23,  
   31–32, 36–42, 69*n*20, 73*n*66,  
   75, 94, 102, 127–37, 144, 148,  
   181, 191, 205–12, 220–22, 225,  
   239*n*6, 243, 248, 252  
   technical, 116, 118, 156, 160 (*see also*  
     engineering)
- capture  
   bureaucratic, 79–80  
   local, 1, 20, 33–34, 36, 43, 63,  
     214*n*16, 220
- centralisation/re-centralisation,  
   32–33, 43, 60, 134, 151, 161,  
   189–92, 197, 197–201, 210. *See also*  
   decentralisation
- Chief Officer. *See* Commissioner/Chief  
   Officer/Municipal Secretary
- citizen. *See* community
- city. *See* local
- City Development Plan (CDP), 33,  
   68*n*6, 176
- civil society  
   organisation, 29, 41, 43, 63, 66,  
     69*n*21, 177–78, 182, 199,  
     214*n*16, 218, 231, 253–54  
   and intermediation (*see*  
     participation/participatory, and  
     social intermediation)  
   and political society (*see* political and  
     civil society)
- code  
   of practice, 165*n*17, 228, 230, 244  
   of public works, 98, 145, 228, 245  
   of purchase/procurement, 98, 145,  
     245, 258*n*4
- Coimbatore, 90, 99, 112–13, 115, 122,  
   149, 165*n*20, 166*n*23, 209, 236–37
- Colachel, 84, 90, 108, 110, 123
- College of Engineering Trivandrum  
   (CET), 93–94
- Commissioner/Chief Officer/Municipal  
   Secretary, 83–84, 89–91, 104*n*6,

## Index 286

- 105*n*18, 110–12, 115, 125–26, 129,  
 134, 137*n*1, 148–49  
 Committee, Standing. *See* Standing  
 Committee  
 Communist Party of India (Marxist), 34  
 community  
   participation (*see* participation/  
     participatory, community/  
     people's)  
   welfare, 9–10, 21, 30–32, 38, 44,  
     69*n*14, 179–80, 217, 254  
 Congress Party, 34, 214*n*22, 215*n*32,  
 241*n*32  
 Constitutional Amendment, 28–29,  
 61–62, 73*n*59, 141, 170–71, 185,  
 221, 242  
 contract  
   design, 6, 87–90, 96–98, 115, 144  
   management (*see* management/  
     manage contract)  
   of goods, 61, 78, 87, 96–98, 145,  
     152, 155, 175  
   of services, 78, 96–97  
   of work, 7, 9, 24, 61, 96, 98, 155  
 control  
   by local elites, 20, 34, 43, 54, 63, 198,  
     214*n*16, 220  
   by parties (*see* dominant/dominance,  
     party control)  
   capture (*see* capture)  
   of local government by state  
     government, 17, 19, 21, 34, 54,  
     59–60, 64–65, 80, 84, 107–08,  
     117, 125–27, 131, 133–36,  
     144–61, 163, 164*n*10, 195,  
     202–03, 205–06, 215*n*31,  
     216*n*33, 232, 237  
 council, 20, 54, 62, 64, 79–80, 82–84,  
 90–92, 116, 122–23, 125, 128–31,  
 135–36, 142, 149, 151, 155, 174,  
 202–05, 214*n*19, 227–28, 236  
 councillor, 12, 16, 38, 54, 78–82, 96,  
 114, 117–18, 122, 127–36, 172–73,  
 175–76, 181, 215*n*32  
 Dalit, 9, 124  
 decentralisation. *See also* centralisation/  
   re-centralisation  
   administrative, 189, 201  
   de facto, 38, 71*n*38, 191–94, 197,  
     202, 209–11, 213*n*6, 217, 224,  
     242, 244–47  
   de jure, 38, 187, 190–93, 213*n*11,  
     217, 197, 247, 252–53  
   fiscal, 189, 191, 200  
   implementation of (*see*  
     implementation, of  
     decentralisation policy;  
     implementation, in local  
     government)  
   indicators of, 4, 54–55, 71*n*38,  
     197–98  
   political, 189  
   reforms (*see* reforms,  
     decentralisation)  
   theorising, 188–94, 198–206  
 decentralised  
   democracy, 36, 134, 189–191, 218–19  
   governance, 1, 3, 30, 33, 39, 58,  
     60–62, 161, 189, 191, 199, 230,  
     242, 249  
   services, 7, 36–37, 46, 62–63, 70*n*26,  
     77, 223, 239*n*6  
 decision-making  
   participatory, 22, 33–34, 175–76, 255  
   procedures (*see* procedures, decision-  
     making)  
   sequences, 13, 79–86, 88–94, 98,  
     114–15, 131, 135, 154–58  
   space, 63, 210–12, 216*n*38, 218, 230  
 deconcentration, 84, 107, 125, 188–90,  
 213*n*10, 251

- delegated legislation, 142, 229. *See also*  
     administrative law
- delegation, 21, 27n25, 156, 166n26, 188,  
     194–96, 202, 210, 236, 248
- Delhi, 33, 213n15
- democracy/democratic
  - contestation (*see* participation/  
     participatory, and contestation)
  - decentralisation, 134, 189–91,  
     218–19
  - deepening, 1, 22, 63, 171
  - elections (*see* elections)
  - governance, 30, 33, 39, 58, 60–62,  
     161, 189, 191, 199, 230, 242,  
     249
  - indicators (*see* decentralisation  
     indicators)
  - oversight, 21, 38–39, 41, 66, 142,  
     223–26, 229, 231–35
  - transition, 30, 61, 182, 200–01
  - widening, 64, 141–42, 171–72
- demographics, 51–54
- department
  - of Kerala state government, Local  
     Self Government Department  
     (*see* Local Self Government  
     Department [LSGD])
  - of state government, Public Works  
     Department (*see* Public Works  
     Department [PWD])
  - of national government, Ministry of  
     Housing and Urban Affairs (*see*  
     Ministry of Housing and Urban  
     Affairs)
  - of national government, Ministry of  
     Panchayati Raj (*see* Ministry of  
     Panchayati Raj)
- design
  - of contract (*see* contract design)
  - of policy instrument, 99, 193, 229,  
     243, 251–53
  - of programme/project, 22, 66, 68n7,  
     84, 95, 97, 99–100, 102, 121–22,  
     124, 137, 154–59, 166n33,  
     175–76, 178, 237–38, 248–49
- Detailed Development Plan (DDP), 99,  
     106n31, 144–46, 149, 173
- Detailed Town Planning Scheme (DTP),  
     15–16, 130
- development plan, 33, 68n6, 99, 100,  
     103, 106n31, 145–46, 149, 176. *See*  
     *also* plan
- devolution, 28, 35, 38–40, 60, 62–63,  
     69n16, 82, 124, 141–42, 159,  
     189–96, 212n3, 217, 220, 228,  
     244–45
- disciplinary power, 14, 16, 116, 126, 146
- District Collector, 100, 126, 149
- District Planning Committee (DPC),  
     79–81, 104n6, 131, 146, 151, 161,  
     177
- dominant/dominance
  - party control, 34, 42, 177, 214n22
  - patterns of, social, 1, 31, 34, 67n3–4,  
     206, 239n4, 251
- Dravida Munnetra Kazhagam (DMK),  
     149, 179
- elections, 28–29, 122, 132, 141–42,  
     171–72, 183n6, 189, 199, 211,  
     215n32, 217–18, 223, 242
- engineering, 90, 105n20–22, 115–20,  
     130, 150, 160, 178, 251
- engineer
  - environment, 16, 116, 120, 127
  - grades/types, 81, 89, 91, 111,  
     113–16, 118, 120
  - shortages/gaps, 14, 113, 115–16,  
     118–20, 122–23, 126–27, 130,  
     138n44, 160
  - work of, 6, 15–16, 20, 83, 88–89,  
     111, 113–14, 116–20

- environment, 99, 121, 150
- equity  
     and justice, 9, 31–33, 37, 181, 253  
     (*see also* justice, social)  
     in state–local federalism, 161–62
- execution (*see* public works)
- federalism,  
     cooperative, 161–64 (*see also* state–  
     local relations)  
     national–state, 188–91
- Five Year Plan, 65, 79, 104*n*4
- fiscal decentralisation.  
     *See* decentralisation, fiscal
- Gandhi/Gandhian, 43–44, 59–60,  
     72*n*53
- Golwalkar, 43
- Gondal, 54, 114
- governance/govern  
     freedom to, 58, 72*n*50  
     habituated practices of, 39, 41  
     (*see also* informal/informality,  
     norms)  
     informalities (*see* informal/  
     informality of governance)  
     neoliberal, 31–33, 43–44, 101, 170  
     outcomes, 10, 23, 28, 34, 58, 126,  
     168, 174, 183*n*2, 196–97, 201,  
     209, 217, 220, 223–25, 239*n*6,  
     246, 254
- government. *See* administrative;  
     authority, rule-making; capacity;  
     department; hierarchies;  
     implementation; informal/  
     informality; instrument, policy;  
     organisation; parastatal agencies;  
     performance; planning; policy;  
     procedures; reforms; relation/  
     relationship/s; rule/s-making; tiers of  
     government
- Gujarat Municipalities Act, 143, 148, 178
- Gujarat Urban Development Company  
     (GUDC), 250
- hierarchies, 85–86, 90, 107, 177, 204,  
     213*n*6, 216*n*34, 221, 238
- High Powered Expert Committee, 57,  
     71*n*43, 207
- housing, low-income, 9–10, 13, 22–23,  
     29, 63–64, 66, 68*n*7, 99–102, 122,  
     137, 152, 162, 170, 175–76, 178,  
     258*n*14
- implementation  
     in local government, 77, 82–87, 147,  
     149, 152, 154–59, 163, 199 (*see*  
     *also* execution of work)  
     of decentralisation policy, 217–25,  
     226–38, 242  
     procedures (*see* procedures)
- indicators of decentralisation.  
     *See* decentralisation indicators
- inequality, 32, 34, 44, 101, 169–70
- Indian Institute of Management, 120
- information technology, 11, 14, 123
- informal/informality  
     in governance, 29, 64, 67, 103, 170,  
     239*n*4  
     norms, 39, 41, 219–20, 232–34,  
     241*n*26
- infrastructure, 4, 16, 29, 33, 49–50,  
     64–66, 69*n*18, 82, 100–03, 108, 111,  
     113, 122, 173, 236–38  
     planning, 103, 111
- innovation, 36, 89, 97–98, 120, 207–10,  
     231, 244–46
- institutions  
     concept of, 39, 232–33, 239*n*8,  
     241*n*24  
     as formal rules, 22, 173–74, 219–20,  
     232

- as habituated practices (*see* governance/govern, habituated practices of)
  - as norms, 39, 41, 219–20, 232–34, 241*n*26
- institutional
  - capacity (*see* capacity)
  - features, 7, 25, 39, 57, 209–12, 218, 231, 233–35
  - legacy, 65, 98, 220, 235–37, 242–43
  - weaknesses, 21, 42, 69*n*19, 115, 211
- instrument, policy, 21, 75, 99, 149, 193–94, 202, 214*n*18, 221, 229–30, 243, 251–53
- Jawaharlal Nehru National Urban Renewal Mission (JNNURM), 13, 16, 29, 32–33, 66, 68*n*6, 78, 84–87, 95, 113, 116, 121, 236–37, 241*n*33, 249, 255
- justice, social, 9, 22, 30, 32, 40, 44, 99, 101, 169–70, 243. *See also* equity, and justice
- Kalamassery, 96, 126, 162
- Kalol, 83, 90, 119, 146
- Kalyan-Dombivli, 49, 55, 151, 166*n*33, 237
- Kerala Municipality Act (KMA), 20, 27*n*24–25, 143–45, 148, 165*n*14–15, 227–28, 234, 239*n*2, 244
- Kerala State Urban Development Project (KSUDP), 16, 86
- Kochi, 23, 78, 82, 96–97, 102, 105*n*22, 113, 116, 122–26, 137*n*19, 138*n*44, 149, 176
- knowledge,
  - codified, 98, 163
  - contextual, 71*n*38, 127–36, 161, 177, 207–08, 247, 252
  - gaps in, 99
  - gendered, 169
  - management, 90, 97–98
  - procedural (*see* procedures, knowledge of)
  - sector/al, 246–48
  - specialised, 24, 111, 114–18, 120–21, 123, 125, 155–56, 163, 238, 251
  - tacit, 98, 163, 245
- Kudumbashree, 9, 136, 176
- land
  - acquisition, 22, 64, 100–01, 133
  - pooling, 73*n*65, 99 (*see also* land, reconstitution)
  - reconstitution, 22, 100–02, 106*n*36, 133
  - use, 9, 22, 33, 64–65, 99–100, 102–03, 106*n*43, 131, 237–38
- law
  - administrative (*see* administrative law)
  - making, 38–39, 141–49, 218, 227–30
  - Gujarat, 143–44, 235–37
  - Kerala, 144–45, 227–30, 232
  - Tamil Nadu, 146
- leader/leadership
  - administrative, 84, 126, 231
  - and capacity, 211–12, 216*n*38, 253–54
  - entrepreneurial, 45, 179–80, 253–54
  - engagement of local, 54–55, 127–36, 181, 218
  - legacy, 235–38, 242*n*32
- legislators, 38–39, 172, 213*n*15, 218, 228–29, 232, 235, 241*n*30
- legislature/legislative/legislation, 21, 41, 62, 69*n*16, 72*n*49, 141, 143–146, 164*n*3, 203, 217–23, 225, 228–32, 235–36, 238*n*1, 240*n*10, 241*n*30
- delegated (*see* delegated legislation)

- oversight (*see* democracy/democratic oversight)
- local
- action, 10, 22, 34, 38–40, 42, 54, 69*n*20, 80, 136, 181–82
  - capacity (*see* capacity of local government)
  - capture (*see* capture, local)
  - government (*see* local government)
- Local Self Government Department (LSGD), 21, 79, 98, 118, 125, 137*n*15, 145, 149–52, 165*n*17, 246–48
- local government. *See also* Ahmedabad; Alandur; Attingal; Coimbatore; Colachel; Gondal; Kalamassery; Kalol; Kalyan-Dombivli; Kochi; Morbi; Nagercoil; Navsari; Ottapalam; Palakkad; Rajkot; Sanand; self-government; Surat; Thrikkakara; Thrissur; Tirunelveli; Trivandrum; Varkala; Vyara
- facilitation of, 36–37, 41, 49, 54, 102, 121, 137*n*19, 159, 163, 204–05, 209, 211–12, 228, 238, 246, 250
- management/manage
- contract, 6–7, 87–88, 90, 95–98, 115, 163, 238
  - of knowledge, 90, 97–98
  - public, 31–32, 93, 95, 164, 239*n*8, 243
- master plan, 11, 13, 15, 68*n*6, 99–100, 103, 105*n*28, 106*n*43, 130–31, 163, 176 (*see also* plan)
- Mexico, 42, 54, 70*n*25, 71*n*45, 170, 200, 209, 211
- Ministry of Housing and Urban Affairs, 71*n*40, 249–50
- Ministry of Panchayati Raj, 192, 248–49, 258*n*5
- Modi, Narendra, 42, 66
- Morbi, 54, 96, 114
- Mumbai/Bombay, 33, 49, 64, 101
- municipal. *See* local
- Municipal Secretary. *See* Commissioner/Chief Officer/Municipal Secretary
- Nagercoil, 99, 115, 123, 152, 160
- NDDB (National Dairy Development Board), 244
- NIUA (National Institute of Urban Affairs), 249
- Navsari, 7, 54, 90, 96, 108–11, 114
- Nehru, Jawaharlal, 43, 59–60
- neoliberal/neoliberalism, 32–33, 43, 67*n*4, 68*n*5, 101, 170, 199
- New Public Management (NPM), 31, 43
- norms
- as institutions (*see* institution, norms)
  - informal (*see* informal/informality, norms)
- organisational
- capacity (*see* capacity of local government)
  - form/structure (*see* structure, organisational)
  - learning, 98, 163, 208, 236, 243
- organisation
- horizontal relations in, 7, 108, 110, 112, 203
  - vertical relations in, 108, 111–14, 119, 202–03, 250–51
- organogram, 109–12
- Other Backward Classes, 9, 26*n*1
- Ottapalam, 95, 97, 122, 124, 135–36, 160, 162, 179, 181
- outcomes
- governance (*see* governance/govern, outcomes)
  - policy, 28, 39, 58, 142, 197, 223–24, 231

- service delivery, 4–6, 23, 127, 174,  
 154–59, 183*n*2, 223, 225,  
 239*n*6
- Palakkad, 70*n*29, 79, 96, 105*n*26, 108, 110,  
 119, 125, 129–35, 137*n*19, 154, 161
- Panchayati Raj, 35, 58–59, 63, 72*n*57,  
 249
- parastatal agencies, 49, 64–66, 70*n*30,  
 249, 251
- Karnataka, 70*n*30
- Kerala State Electricity Board  
 (KSEB), 6, 11–12, 96, 105*n*26,  
 122, 133
- Kerala Water Authority (KWA), 7,  
 10, 15, 95, 105*n*22–23, 116–17,  
 128, 134, 154–59, 162, 226, 251
- Maharashtra, 166*n*33, 237
- Tamil Nadu, 87, 115, 184*n*26–28,  
 251, 258*n*8
- participation/participatory  
 and contestation, 9–10, 22, 67,  
 168–70, 199
- and social intermediation, 41,  
 102–03, 139, 168, 254
- budgeting, 182
- community/people's, 9–10, 13,  
 19, 21–23, 33–34, 36–38, 40,  
 42, 44, 132, 174–82, 215*n*30,  
 253–55
- depoliticised, 199
- electoral, 171–72
- planning, 172–73, 202, 238
- spaces, 37–38, 164*n*11, 168–69,  
 173–74, 254
- party, political. *See* Bharatiya Janata Party  
 (BJP); Communist Party of India  
 (Marxist); Congress Party; Dravida  
 Munnetra Kazhagam (DMK)
- path dependency, 232, 235
- people's plan/people's planning  
 campaign, 63, 226
- performance  
 appraisal, 115, 124, 126, 198–99,  
 213*n*15, 215*n*30
- city government, 4–5, 50–51, 54,  
 125
- plan  
 City Development Plan (CDP) (*see*  
 City Development Plan [CDP])
- Detailed Development Plan (DDP)  
 (*see* Detailed Development Plan  
 [DDP])
- Detailed Town Planning Scheme  
 (DTP) (*see* Detailed Town  
 Planning Scheme [DTP])
- development (*see* development plan)
- master (*see* master plan)
- spatial development, 100, 130
- Town Planning Scheme (TPS) (*see*  
 Town Planning Scheme [TPS])
- planning  
 authority/development authority,  
 64, 100, 106*n*36, 130, 149, 163,  
 166*n*28, 237
- officials, 15–16, 111, 113, 117, 131
- town/urban, 8, 15–16, 64, 68*n*6,  
 99–103, 106*n*43, 111, 117, 131,  
 149, 163, 237–38
- policy  
 actors, 79, 203–05, 217, 221
- drift, 21, 141, 219, 226–27, 233, 235
- entrepreneur, 45, 191, 211
- functions, 3, 8, 16, 20, 28, 35,  
 60–62, 73*n*63, 99, 141, 192–96
- implementation (*see*  
 implementation)
- instrument (*see* instrument, policy)
- intent, 21, 28, 39, 58, 62, 141–42,  
 217–18, 220, 224–25, 227,  
 230–32, 239*n*7
- making/formulation, 31, 72*n*48,  
 223–25
- networks, 120–21, 211–12



- outcomes (*see* outcomes, policy)
- outputs, 39, 77, 197, 219–22, 225
- making, technocratic, 31, 66, 230, 239*n*7
- policy studies, 72*n*48, 226, 239*n*8
- political
  - and civil society, 43, 67, 69*n*21, 169–70, 174, 177–78, 200, 182
  - competition, 198–201, 214*n*16
  - decentralisation (*see* decentralisation, political)
  - executive, 13–14, 21, 41, 202–06, 215*n*25, 215*n*32, 217, 221–22, 225, 231, 252
  - left and right, 42–43, 59, 63
  - will, 205, 225, 234
- political science, 190–91, 199, 226, 239*n*8
- poverty, 9, 23, 66, 101–03, 176, 197, 237 (*see also* housing, low-income)
- power, relations of, 11, 58, 121, 142, 147, 149, 154, 170, 200–01, 204–06, 227–28
- principal–agent framework, 202, 206, 215*n*25
- procedures
  - decision-making, 11, 77–82, 86, 97–98, 113–14, 125, 131, 134–35
  - implementation (*see* implementation, in local government)
  - procurement (*see* procurement procedures)
  - knowledge of, 90, 95, 97–99, 104, 115, 117, 129, 155, 163, 245, 252
- procurement procedures, 5–6, 82, 87–98, 145, 155, 163
- public
  - action, 42–43, 69*n*19, 101–02, 174, 217
  - infrastructure (*see* infrastructure)
  - management, 31–32, 95, 239*n*8, 243
  - participation (*see* participation)
  - services, 1, 6–8, 39–40, 49–50, 60, 100, 102
- public works, 11–12, 14, 78, 82–84, 105*n*20, 118, 122, 129, 145, 152, 165*n*16, 175
- execution, 6, 12, 69*n*12, 84, 87, 98, 137, 145, 165*n*14–16, 178, 194, 209, 229, 237, 250
- public administration, 190, 226, 239*n*8, 242–43
- Public Works Department (PWD), 11, 90, 93–94, 98, 118, 120, 122, 124, 145, 150, 154, 165*n*17
- RAY (Rajiv Awas Yojana), 66, 68*n*7, 175–76
- Rajkot, 53, 96, 98, 100–01, 111–15
- recruitment, 14, 16, 115–16, 122–23, 125, 148
- reforms
  - administrative, 31, 182, 195, 208–09
  - decentralisation, 20–21, 28–29, 61–63, 141, 208–09, 235–36
- relation/relationship/s,
  - accountability, 55, 114, 117, 139, 199, 202, 213, 231, 258*n*6
  - horizontal, 112, 202–05
  - state–local (*see* state–local relations)
  - vertical, 55, 202–06, 215*n*27, 246
- research methods
  - qualitative, 54–55, 197–98
  - quantitative, 54, 211
- rule/s
  - administrative, 12–13, 21, 39, 41, 72*n*49, 104*n*6, 122, 164*n*3, 212, 223, 230, 237, 240*n*21
  - making, 21, 38–39, 41, 141–49, 219, 221–23, 226–36, 239*n*7, 240*n*20, 242, 244–46, 248

- SRFD (Sabarmati River Front Development), 9  
 Sanand, 83, 90, 101  
 sanction of state government (*see* approval)  
 SEC (State Election Commission), 171, 217  
 self-government, 28–29, 61–62, 72*n*54, 144, 151, 190, 195, 228, 244, 254  
 Sen Committee, 81, 173, 195  
 Smart Cities Mission (SCM), 29, 66  
 solid waste management (SWM), 8, 11, 15, 26*n*12, 40, 114, 116  
 Standing Committee, 16, 54, 80, 83, 89–90, 123, 132, 134, 146, 148–49, 151, 164*n*8  
 state–local relations, 17, 36, 38–39, 41–42, 57, 62, 141–64, 204–06, 209, 215*n*27, 223, 233, 246  
   control (*see* control)  
   facilitation (*see* local government, facilitation of)  
 structure, organisational, 107–14, 164*n*4, 208, 245, 252  
 subsidiarity principle, 192–94  
 Surat, 3–9, 20, 22, 26*n*9–10, 84, 87–90, 97, 100–02, 113, 115, 119–20, 125, 163, 178, 245  
 TAG (Technical Advisory Group), 12–13, 81, 104*n*6, 118–19, 161, 167*n*53, 175  
 Tamil Nadu District Municipalities Act, 143, 148  
 Tamil Nadu, Municipal Corporation Acts, 143, 148  
 tender, 82–84, 87, 89–90, 92, 95, 105*n*21, 163, 165*n*17  
   excess, 11, 83, 150, 159  
 theorising. *See* decentralisation, theorising  
 Thrikkakara, 120, 122, 124, 126, 138*n*37, 153  
 Thrissur, 78, 81, 114, 118, 123, 126, 176  
 tiers of government, 59, 63, 66, 188, 193, 195, 200, 228, 236  
 Tirunelveli, 84, 90–91, 99–100, 113, 116  
 town planning. *See* planning, town/urban  
 Town Planning Scheme (TPS), 100–02, 163, 178  
 Trivandrum, 3–16, 16, 20, 22–23, 56, 68*n*7, 84, 87–88, 91–95, 105*n*27, 111–12, 116–17, 119, 123, 125, 152, 154–59, 175, 208  
 Urban Improvement Trust, 64  
 urban planning. *See* planning, town/urban  
 Varkala, 96, 121, 162  
 Vyara, 54, 96, 114, 119  
 ward, 12, 16  
   committee, 12, 63, 173–78, 181, 254  
   sabha, 12, 79, 131–32, 173–79, 181  
 works. *See* public works