

## **INDEX**

Abrahams, Shaun, 19, 41, 48, 141	audit society, 2, 151
access See ethnography	auditable self, 3, 5, 17, 91
accountability	Auditor-General, 44
alternative expressions of, 16, 77–91, 117	authority of law, 90, 114
and South African public, 17, 138, 140–142	,
attribution of, 163	backlog, 74, 95, 99, 103, 124-125
avoidance of, 48, 172	bail, 21, 110, 162
constituencies, 15, 46, 140-142	Bantustan, 26
def. of concept, 2, 46, 117	Batho Pele, 86
demand for and demonstration of, 1, 11, 140	Bierschenk, Thomas, 5–6, 9, 52
increase in quantitative See quantitative	Biko, Steve, 30
accountability	Boström, Magnus, 46
internal and external, 17, 76, 118–127, 149,	Bowker, Geoffrey, 11–12
151, 161–164, 168	Breytenbach, Glynnis, 18, 126
lack of, 19, 31, 46, 141	budget, 38, 40, 42, 110–111, 154,
management accounting, 76, 127	172–173
public, 17, 51, 141–142	Buur, Lars, 8
understanding of, 2, 90, 117, 127, 138,	Budi, Buis, o
140–142, 164, 167	case load, 19, 49, 72, 108, 119, 124, 135, 156,
web of, 46	172
affirmative action policies, 34, 112	cases
African jurisprudence, 52	cherry-picking, 78, 104
alternative dispute resolution, 42, 63, 74, 86,	classification of, 104, 170
124, 167	complexity of, 19, 137, 160
effect on performance, 142	high-profile, 18, 38, 49, 126
Anders, Gerhard, 9	petty, 36, 47, 104, 128–129
ANDPP v DA, 48	postponement of, 51, 74, 78–79, 89, 99, 103,
ANDPP v DA (1170/2016), 19, 48	120, 137
anthropology of the state	resource allocation, 49, 172
criminal justice actors, 9	type of offences, 19
ethnographies of disciplinary, regulatory and	categories of similarities, 11
enforcement practices, 6	Certification of the Constitution of the
ethnographies of public bureaucracies /	Republic of South Africa, 33
African state apparatuses, 6, 9, 71–72,	classification, 11–12
172–173	clerks, 36
margins of the state, 6	Comaroff, Jean, 9, 52
Apartheid	Comaroff, John, x, 9, 52
abuse of law and state power, 6–7, 25–31	commensurability, 11–12
classification, 12	Commissioners' Courts, 27
criminalisation of everyday life, 25–28	compensation orders, 89
criminalisation of political life, 28–31	confiscation orders, 19
Asset Forfeiture Unit, 38	Constitution of the Republic of South Africa
Attorney-General, 24–25, 29, 32, 34	1996, 16, 21, 32
audit culture, 2	Constitutional Court, 33, 37,
audit mentality, 3–4, 17, 86–90, 115	40, 48



INDEX

conviction rate	discretion, 10-16, 92, 98, 114, 160,
alternative calculation method, 144–145	164–167
and media, 77, 142	distrust in experts, 10
Crime Information Analysis Centre	diversion rate, 129
(CIAC), 44	domestic violence, 21, 58, 82–88, 113, 153
critic on NPA calculation method, 97, 141,	due process, 28, 97, 102, 170
142–145, 147, 151	Dutch East India Company, 22, 36
managers' reflection on NPA, 17, 152	-1 -1:
role in prosecutors' work life, 134, 142,	Eckert, Julia, x
168	economic control, 17, 122
South African Police Service (SAPS), 142	Economic Freedom Fighters (EFF), 48
corruption, 18, 38, 52, 125, 126	Employment Equity Act of 1998, 34
court hours, 42, 103, 109, 129, 135–136	Espeland, Wendy, x, 4, 13, 14, 93, 163
court management statistics, 42, 108 court management unit, 42, 108	ethnography access to lower courts, viii, 59–65
court proceedings	access to NPA management, 67–70
control of, 135	access to prosecutors, viii
courtesy, 85–86, 98	confidentiality agreement, 53
courts	distributed knowledge, 64
infrastructure, 102	field sites, 15, 51, 53
jurisdiction, 104	gaining credibility, 70
under-performing, 109	gaining trust, 65, 69
crime	mobility and simultaneity, 71
economic, 38, 46	NPA organogram, 68
perceived growth of, 41	research participants, 54
political violence and, 12	stationary fieldwork and mobile methods,
rates, 57, 58, 82, 153	54, 71
crime control, 39	studying experts, 65–67, 70
Crime Information Analysis Centre (CIAC),	evidence based governance, 43
44 crime provention viii 8 51 82 83 128 131	foor of numbers 4 92 101 114 115 165
criminal justice system, viii, 7, 8, 17, 21, 49, 72	fear of numbers, 4, 92, 101, 114–115, 165 feeling of safety, 148
criminal justice system, viii, 7, 8, 17, 21, 49, 72, 143–146, 162, 170–173	Fernandez, Lovell, 31, 37
Criminal Procedure Act of 1977, 25, 104	fiskaal, 22–23, 36
offinitial Procedure Fiet of 15 (1, 25, 10)	formalizing practices, 14, 157
Das, Veena, 6	forum-shopping, 88
Davis, Dennis, 7, 29, 30, 141	r rg,
de Lange, Johnny, 159	gaming, 14, 90, 103, 104, 141, 146, 165
de Lille, Patricia, 47	Garsten, Christina, 46
de Sardan, Jean-Pierre, Olivier, 5, 52	Ginwala inquiry, 48
de Vos, Pierre, 18, 40	Glenister v President of the Republic of South
decision-making, 1, 10–14, 19–21, 25, 32–34,	Africa and Others, 40
44–47, 87, 103, 118, 127, 137, 148–151,	Gordhan, Pravin, 18
168–170	Group Areas Act of 1950, 25
Democratic Alliance (DA), 48, 141, 144	II V. : 141 152 155
Democratic Alliance v The President of the RSA	Haggerty, Kevin, 141, 152–155
& Others, 48 Department of Justice and Constitutional	Hannerz, Ulf, 69 Hawks, 41 See Directorate for Policy Crime
Development, 34, 102, 111, 144	Investigation (DCPI)
Desrosières, Alain, 4	Heintz, Bettina, 11
Director of Public Prosecution (DPP),	Helen Suzman Foundation v President of the
19	Republic of South Africa and Others, 41
Directorate for Priority Crime Investigation	history of prosecution services in South Africa
(DPCI), 40	between 1948 and 1994, 25–31
Directorate of Special Operations (DSO),	prior 1948, 22–23, 25
38–41, 46–48, 56, 72	Hoexter commission, 37
disbandment, 40, 48	Hofmeyr, Willie, 39



## INDEX

Immorality Act of 1950, 26	mediation, 74, 85–90
influx control, 25–26	Medium Term Expenditure Framework (MTEF), 42
Jensen, Steffen, 8	meetings, 55, 75, 78, 82, 100, 118, 127, 168
justice	Merry, Sally Engle, x, 4, 13, 43, 50, 71, 92
access to, 24, 82–85	Minister of Police, 41
cluster and division of labour, 41, 130, 137,	Mpshe, Mokotedi, 18, 47–48
150, 172	multi-site ethnography See ethnography
community, 131	multi-sited fieldwork See ethnography
cost of / price of, 49, 86, 87, 173	multi-local organisation, 50
delivery of, 97–98	
doing and ensuring, 85–90	National Director of Public Prosecution
ethics of, 130, 172-173	(NDPP), 18, 24, 48, 65, 109, 110, 118,
ideals of, ix, 81, 91	124, 126, 141
lack of, viii, 24, 51, 140, 144, 162	appointment procedure, 32, 48
legal costs, 48–49, 173	independence and political interference,
measuring, 97, 132, 173	17–20, 33, 46–49, 141
notions of, 6	National Prosecuting Authority
proxy for, 16	concern over accountability and
quantification of, 3, 95–97, 136, 173	independence, 17
time, 98, 100	establishment, 7, 32–33
time pressure, 52, 172	responsibility, 147
	working morale, 72
Kalthoff, Herbert, 14	National Prosecuting Authority Act of 1998,
Klug, Heinz, 27	21, 32, 38
	Nationalist Party, 25–26
Lampland, Martha, 4, 14, 157–158	neoliberalism, 151
Law School Admission Test (LSAT), 94, 104	new public management, 43, 151
Law, John, 14	Ngcuka, Bulelani, 18, 34
Law, Organization, Science and Technology	NPA Aspirant Prosecutor Programme, 36
(LOST), ix	number of decision dockets, 42
Le, Roux, Michelle, 7, 29, 30, 141	number of finalised cases, 42, 74, 123–126
legal accountability, 31, 48, 81, 141, 162, 167	number of outstanding cases, 42, 74, 79, 108,
legal assistants, 36	123–126
legal equality, 12, 18, 24, 102	number of protection orders, 83–84 number of received dockets, 42
legal review, 18, 48, 49, 141 legitimacy, 97, 132, 141, 153	numbers
liability See legal accountability	accuracy, 141, 155
litigator, 85, 167	aggregated data, 75
lower courts, 49, 72	as thinking device, 155–161
lower courts, 17, 12	constructedness and constructiveness, 118,
magistrate, 36–37, 83	132, 146, 163, 169
magistrate court, 19	cost of, 12, 43, 133
maintenance disputes, 83	counts, ratios and composites, 43
managers	discipline, 3–4, 17, 101, 169
def. of NPA, 118	doing of, 1, 13, 17, 157, 171
Mandela, Nelson, 28	expert systems, 3
Mandonsela, Thuli, 49	false and provisional, 158
Marks, Monique, 8	information reductionism, 3
Max-Planck Institute for Foreign and	infrastructure, 12
International Criminal Law, 69	limits and shortcomings, 114, 138, 168
Max-Planck Institute for Social Anthropology,	list of / technical specification, 12
ix, x	managing with, 75, 127–138
Mbeki, Thabo, 49, 159	misleading and creative, 17, 144-145, 161,
Mdluli, Richard, 18, 64, 126	171
mechanical objectivity, 10, 108, 167	misrepresentation and simplification
media, 18, 39, 41, 49, 65, 72, 77, 123, 142, 167	through, 3, 92–97, 133–138, 164



INDEX

mistrust in, 171 purpose and use of NPA, 42 politics of, 141, 152-154, 171 resentment towards, 93 power of, 4, 10-11, 77, 114, 117, 153, 163, role in prosecutors' work life, 73-77 168-171 sanctions, 100, 106-107, 115, 133, 171 pressure of, 16, 95-96 Pikoli, Vusi, 48 production of, 11 Population Registration Act of 1950, 25 public and non-public, 105, 170 Porter, Theodore, x, 4, 10-11, 146, 167 purpose of, 1, 4, 11, 152–161, 172 Power, Michael, 2-3, 44 technologies of distance and persuasion, Prevention of Organised Crime Act of 1998 10 (POCA), 39 professionalism, 3, 35-41, 81, 90 trust in, 10, 171 numeracy, 118, 162-163 promotion, 9, 34, 38, 107, 112–115, 133–137 numerical reflexivity, 17, 114, 127-138, 161, prosecutors 168-169 abuse of power during Apartheid, 18, 24-31 as apartheid administrators, 7 objectivity, 10, 138 career and career pathing, 37-38, 111, Occupation specific dispensation for legally 133-138 qualified professionals (OSD), 111 code of conduct, 36, 79, 90 occupational classification system, 36 competition, 36, 107, 114 Office of Race Classification, 25 distrust during Apartheid, 25, 34 Orr, Wendy, 31 independence and accountability, 21-23 independence and political interference, 46-49, 72 Parliamentary Committee on Justice and Correctional Services, 36, 124, occupational identity of the profession and pride, 78, 88, 98, 105, 133, 167 power of, 1, 7, 14, 21–22 126, 150 Pass laws, 7, 24-28 prosecution figures during Apartheid, 27 performance agreement, 109, 136 reputational control, 85, 91, 115, 138 staff fluctuation, 37 Annual Plan, 42, 144 Annual Report, 39, 143, 147 status and image of, 36-40, 171 cluster efficiency rate, 43 tasks and responsibilities, 16-17, 21-22, 24, establishment of court management unit, 42 76–77, 88, 98, 135, 150, 162 training, qualification and skill, 35-38, 83, history of court management statistics, 42 indicators, 1, 42, 132-133, 142, 147 135, 140 information, 118, 130, 171 work morale, 113 Public Finance Management Act of 1999 monthly statistical sheet, 74 national aggregate figures, 43, 105 (PFMA), 9, 41–43, 90, 132, 170 National Prosecuting Services (NPS), 42, 74 quality and quantity, 4, 5, 78, 84-90, 96-100, rankings, 90, 105-106 114, 132-133, 169 rates, 1, 142 quality control, 84-85, 97, 127, 159-160, statistics, x, 1, 128, 135, 138 167 quantification targets, 1, 109, 149, 167 formalizing practices, 14 performance measurement and the public, 141 law, 90, 105, 114 performance measurement system tradition, 16, 105, 114, 170 design of, 135, 147 quantification and translation chains Siehe effects on academia, 92, 166 quantification / tradition effects on US higher legal education, 13-14, quantitative accountability 93-96, 101, 163 demand for, 1-3, 147, 164, 172 general critique, 3-4 effects on prosecutorial work practices, 1, 16, genesis of NPA, 15, 41-45 76–90, 138, 141, 168, 172 infrastructure for NPA, 43 effects on understanding and practices of lack of statistics, 44, 107 accountability of professionals, 2-4, police, 166 10-13, 169 prosecutors' reaction and attitude towards general critique, 9 NPA, 16, 76, 95-102, 146-151 professionals' attitude towards, 92-94



## INDEX

race, 26, 46, 102 racial segregation, 25 racism, ix, 46, 57, 85, 107 Ramaphosa, Cyril, 49 rankings	South African Law Commission, 141, 144, 162 South African Police Service (SAPS), viii abuse of police power during Apartheid, 29–31 brutality, 8
multiple, 163 rape conviction rate, 142–143, 154	organisational transformation after 1994, 7–8, 79
rationalisation, 14 reactivity, 3–4, 92, 105	South African Students' Organisation (SASO), 30
recidivism rate, 130 Redpath, Jean, 32–33, 140 referral rate, 157	Special Investigating Units, 38, 40, 46 Specialised Commercial Crime Unit, 18 Star, Susan Leigh, 11–12
regional court, 19 remuneration	state capture, 19 State of Capture' report, 49
history of performance based, 107–114 performance based bonuses, 137, 171 performance based salaries, 171 salary negotiations, 102, 109 strike action, 109, 111	Stevens, Mitchell, 13 Strathern, Marylin, 2–3, 92, 165 studying-up See ethnography Supreme Court of Appeal, 19, 28, 48, 141
representation, 33–35, 46 Research Assessment Exercise (RAE), 92, 101 resistance movement, 25 resource allocation, 14, 16, 101, 108, 133, 137,	Terrorism Act of 1967, 30 The General Law Amendment Act of 1963, 30 traditional courts, 97 transparency, 3, 17, 147
170 academia, 92 competition and, 102–106 NPA and DOJCD, 102–106	trials, 78, 142, 144, 167 Trust in Numbers, 10 Truth and Reconciliation Commission, 7, 12, 30, 190
Rivonia trials, 28 Rottenburg, Richard, ix, x, 9, 14	U.S American Federal Sentencing Guidelines,
S v Shaik and Others, 47 Sauder, Michael, 4, 13–14, 93, 163 Schaefer, Debbie, 144 Schönteich, Martin, 38, 107–110 Science & Technology Studies	University of Cape Town, viii USN Law School Ranking, 13–14, 93, 163 power of, 93–94 resource allocation, 101
production and communication of numbers,	violence, 8, 57 police brutality, 8, 31
Scorpions See Directorate of Special Operations (DSO) Selebi, Jackie, 46	violence against women, 82, 88, 140, 162 von Benda-Beckmann, Keebet, ix, 88 Vormbusch, Uwe, 105, 169
sensemaking, 119–123, 141, 155–161, 171 separation of powers, 25, 32–33, 38, 45–46, 141 service delivery, 4, 41, 81, 85–90, 108	warrants, 22 Weick, Karl, 155–156
Sexual Offences Court, 143 shadowing, 54, 82–83 Shaik, Shabir, 18, 47 Shore, Chris, 2–3, 101, 151	West, Martin, 27–28 Westwood Insurance Brokers (Pty) Ltd v Ethekwini Local Municipality and Others, 49 withdrawal rate, 74, 87, 95
Simelane, Menzi, 41, 48, 118 social studies of numbers, 9–14 South Africa's Black Consciousness Movement, 30	Wright, Susan, 2–3, 101, 151 Yengeni, Toni, 46 Yutar, Percy, 29
South African Criminal Procedure Act of 1998, 16, 79, 85 South African Exchequer and Audit Act of 1975, 44	Zinn, Rudolph, 142 Zuma v DA (771/2016), 19, 48 Zuma, Jacob, 17–20, 47–49, 126, 141, 172–173