

Index

A2/AD. See anti-access/area denial AAC. See Army Air Corps Abdeslam, Salah, 404–5 Abyssinia, 419 accruals-based accounting system, 49, ACDA. See Arms Control and Disarmament Agency Acer Group, 188-9 The Acquisition Handbook, 261 Action Plan for Combating Radicalisation and Recruitment to Terrorism, 404 Adams, J., 314 aerospace projects, 242, 252 Aerospatiale, 319-20 Afghanistan, 364, 365, 374-5, 456, 477 - 8Africa, 82, 101, 107, 108, 188-9, 426, 462, 467 Agenda 2030 for Sustainable Development, UN, 453-4 AI. See Artificial Intelligence Air Force (U.S.), 16, 364 Air Force Unmanned Air System Squadrons, 357 Airbus, 14, 209–10, 249, 253–5 Aizenman, J., 97-8 Ajax fleet, 279 Aksoy, Y., 82-3 ALARP. See as low as reasonably possible alcohol regulation, 465-6 Algeria, 165-6 alliances, 220, 221, 229-30 bilateral, 127-8, 139-42 Buchanan-style, 135, 136, 137 military, 127, 130 sovereignty and, 221 Alptekin, A., 73

AME. See Annually Managed Expenditure America First, 313, 478 American Taxpayer Relief Act of 2012, 365 Amr, Anis, 404-5 Anglo-French partnership, 17 Annually Managed Expenditure (AME), 61-2anti-access/area denial (A2/AD), 385-6, 387-9 anti-submarine vessel, 22 ANZUS. See Australia, New Zealand and the United States Approaches for Scaling Back the Defense Department's Budget Plans (GAO), 362 Argentina, 106-7 Armed Forces, UK, 333-4, 335-6, 339 compensation paid by, 342-3 public confidence in, 343 women in, 333, 334-5 armoured fighting vehicles, 193 armoured personnel carriers, 360 arms collaboration, 237, 242-4, 247, 248-9 European, 239-42 evaluation of, 250-5 global, 16 improved efficiency in, 255-6 inefficiencies in, 244-50 U. S. and, 244 Arms Control and Disarmament Agency (ACDA), 92 arms exports, 150, 156-7, 177 added value in, 185 growth in, 161 SIPRI and, 177 arms production, 101, 106-7, 190 arms races, 97, 391

481



482 Index

arms reduction, 108-9 arms trade, 109, 150, 463 Arms Trade Treaty (ATT), 463, 468 arms transfers, 92-3, 106, 108-9, 110-11, 176 arms-industrial sectors, 109 Army (U. S.), 357-8 Army (UK), 28, 32-3, 265, 336 Army Air Corps (AAC), 37 Army Cyber Center of Excellence, US, Army Leaders Cyberspace Operations course, 370 Army Standard Entrants, 337 Artificial Intelligence (AI), 21 as low as reasonably possible (ALARP), 336 - 7Asch, B., 77 Asian Tigers, 98 assault, 459-60 Association of the United States Army's Institute of Land Warfare, 359 ATT. See Arms Trade Treaty Augustine, Norman, 235 Auray, S., 78 Australia, 36-7, 129, 146-7, 155, 166, Australia, New Zealand and the United States (ANZUS), 141 autarchy, 12-17, 130, 143

B-52 bombers, 360-1, 364 BAE Systems, 256 Bagnall reforms, 192 Bai Ming, 324-5 Bangladesh, 106 Bank of England, 51, 86 Banque de France, 180 Barnier, Michel, 198 baseline profit rate (BPR), 60 Battle of Ia Drang Valley, 357-8 BCA. See Budget Control Act BCTs. See Brigade Combat Teams Bellamy, Alex, 427 Bellamy, Christopher, 422–3 Benoit, Emile, 11, 73, 98-9, 108 Berger, B., 312 bespoke FTA, 197, 199, 204, 205, 210 - 11bilateral alliances, 127-8, 139-42

bilateral security arrangements, 129, 144 - 5bilateral trade, 84, 183 Bipartisan Budget Act of 2013, 365 Bipartisan Budget Act of 2015, 365 Biscop, Sven, 277 Blacker, S. D., 336 Blair, Tony, 30 blue berets, 425-8 Boeing, 14, 255 Bosnia, UN Protection Force in (UNPROFOR), 427, 441 Boxer rebellion, 418 BPR. See baseline profit rate Brauer, J., 97-8, 101 Brazil, 106-7, 112, 165, 464-5 Brazil, Russia, India, Indonesia, China and South Africa (BRIICS), 183 Bretton Woods system, 78 Brexit, 30, 207-8, 316-17, 478 defence procurement cooperation, pre-Brexit, 200-4 EU and, 196, 203-4 national defence supply chains and, 318-19 negotiations, 197-200, 203 Pound and, 59 SEM, post-Brexit and, 204–7 WTO and, 209, 211 Bribery Act, UK, 157 Brigade Combat Teams (BCTs), 359-60, 367 BRIICS. See Brazil, Russia, India, Indonesia, China and South Africa British Navigation Acts, 84 Broadberry, S., 83, 84-5 Brzoska, M., 74, 101, 107-8 BTDIxE. See STAN Bilateral Trade Database by Industry and Enduse category Buchanan-style alliance, 135, 136, 137 Budget Control Act (BCA), 363-4, burden-sharing, 221, 230, 429-31, 432 - 3Atlanticist, 228 fundamentalist, 228 NATO and, 222-5, 228-9, 307, 477-8



Index 483

2003 financial burden sharing assessment, 434 Bush, George W., 382 buta-netriol, 313-14 Buy American Act (U. S.), 15-16, 154, buyer-supplier interaction, 310 C4ISR. See common, control, communications, computers, intelligence, surveillance and reconnaissance CAAS. See Cost Assurance and Analysis Service CADMID. See Concept, Assessment, Demonstration, Manufacturing, In-service, Disposal Canada, 35, 146-7, 197 Canberra, 155 capacity-based services, 177-9 CAPE. See Cost Assessment and Program Evaluation capital, 10, 75-6 assets, 53-4, 284 human, 77, 97-8 international capital flows, 78 capital, labour, energy and materials (KLEM), 77 capitalism, 5, 94, 391-2 Carrier Strike Groups, 357 Carter, Ash, 377-8 Carter, Jimmy, 377-8 Carter, Nick, 39–40 CBO. See Congressional Budget Office CCs. See contributing countries CDS. See Chief of the Defence Staffs Central American countries, 466 Central Intelligence for Analysis and Production, 361 CETA. See Comprehensive Economic and Trade Agreement ceteris paribus, 127, 134, 135-6 CFR. See cost forecasting relationship Chan, S., 101 chauvinistic disputes, 301-2 Cheung, T. M., 381 Chief of the Defence Staffs (CDS), 30–1,

China, 5, 13-14, 111, 149, 321 A2/AD capabilities of, 388-9 Boxer rebellion, 418 cyber-espionage, 313-14 defence spending of, 16–17 economic growth of, 86 Maoist, 129 maritime areas close to, 389-90 market dominance by, 315 microelectronics components and, 314-15 military doctrine of, 392 military-technological rise of, 377, 381, 391-2 national defence supply chains and, 324 - 5strategic intentions of, 129 UNPKO and, 440, 443 China Daily, 324-5 China-India War, 11 civil servants, 32-3, 34 civil society, 109, 410 civil wars, 456-7, 459 civilian production, 77 civil-military groups, 187 Civitas, 317 class struggle, 94 Clinton, Bill, 382 CNGF. See Common New Generation Frigate coalition of the willing, 420 COBRA radar systems, 321 Code Title 10, U. S., 361 COEIA. See Combined Operational Effectiveness and Investment Appraisal Cold War, 4-5, 87, 150-1, 222-3, 313, 428 - 9comparison of pre- and post-Cold War studies, 103 MILEX and, 91 peace dividend after, 76-7 peacekeeping missions and, 422, 429-31 RMA and, 359-60 collective defence, 230 collective security, 138-9 collective violence, 24, 455, 459 colonial mortality, 82 co-makership, 310

children, 458-9, 460-1, 467

Chiminiya, A., 108



484 Index

combat effectiveness, 20, 334, 335-6 Combined Operational Effectiveness and Investment Appraisal (COEIA), 285 commercialisation, 107-8 Commissariat à l'énergie atomique, 175 common, control, communications, computers, intelligence, surveillance and reconnaissance (C4ISR), 386 Common New Generation Frigate (CNGF), 246-7Common Security and Defence Policy (CSDP), 199-201, 207 communism, 127-8, 129 competitive bids, 275 competitive procurement, 255-6 Comprehensive Economic and Trade Agreement (CETA), 197 computerisation, 5 Concept, Assessment, Demonstration, Manufacturing, In-service, Disposal (CADMID), 288 conflict trap, 98 Congress, U. S., 361-2 Congressional Budget Office (CBO), 355-6, 362-3, 365 contract management, 256 contract negotiations, 301 contract profit rate (CPR), 60 contributing countries (CCs), 416–17, 422-3, 424-5, 442 monitoring involvement of, 442 Convention on the Rights of the Child, UN, 460-1 cooperative programmes, 173 corporate interaction, 318 corporate loans, 55 corporate rationalisation, 308 corruption, 107, 109, 148 Cost Assessment and Program Evaluation (CAPE), 272 Cost Assurance and Analysis Service (CAAS), 272 cost estimation, 269–72, 284–5 cost forecasting relationship (CFR), 297 cost minimisation, 310-11 cost premiums, 164-5 Coulomb, F., 93 counter-terrorism, 398-400, 401, 478

arresting terrorist individuals, 411 counter-recruitment strategy, 399-400, 402-3 European, 403-6 prevention of radicalisation and, 408-11 CPR. See contract profit rate Crenshaw, Martha, 402 Crete, 418 Crimea, 323 criminal activity, 126 crisis management, 230 critical problems, 29 cross-country studies, 102, 104-5 CSDP. See Common Security and Defence Policy Cuaresma, J. C., 100 currency fluctuation, 319 customer service, 293-4, 296, 299-300 industrial contractors and, 303-4 national operational requirements of, 301 - 2cyberspace, 311-12 cyber threats, 311 cyber warrior force structure, 370-1 cyber-espionage, 313-14 cyberwar, 325, 366, 367, 369, 370 weaponised malware, 368 Cyprus, UN operations in (UNFICYP), 422 Cytec Industries, 313-14 Czechoslovakia, 125–6, 146–7 Daesh, 377, 387 D'Agostino, G., 105 Daniel, D., 424 DARPA. See Defense Advanced Research Projects Agency Dassault, 319-20 dating violence programmes, 467 debt finance, 55 defence accounting models, 47-50 defence acquisition, 261, 271, 272 complexities of value in, 272-6 MoD and, 287-8 problems with, 279 risk management and, 277-8 Defence and Security Industrial Engagement Policy, 155 defence budgets, 47, 57, 60-2



Index 485

functional categories of, 219	defence technological and industrial
NATO and, 224–5, 227–8	base (DTIB), 172, 174, 185–6,
defence capability, 20	188. See also European Defence
defence industrial capability, 155, 162	Technological and Industrial Base
formation of, 131–9	civilian companies and, 175
MoD and, 277	FDI outflows from, 180
rivalry, 21–2	FDI stocks and earnings of, 180–1
defence contractors, 14, 162, 308, 312 defence deterrents, 332	French DTIB companies, 175, 177, 178
defence equipment, 263–5, 285, 291,	globalisation and, 190
296	offset and, 181–2
budgetary provision for, 294	offshoring by, 188–9
cost of, 332	services exports by, 179
forecast for, 292	sustainability of, 177
frequency of, 302	defence-industrial base, 380-2,
UK, different classes of, 290	385
WLC of, 304	defence-industrial capacity, 148
Defence Equipment Plan, MoD, 204-5	defence-related companies, 189–90
Defence Equipment & Support, UK,	Defense Advanced Research Projects
260	Agency (DARPA), 384
Defence Evaluation and Research	Defense Authorization Act, 247, 280
Agency (DERA), 288	Defense Innovation Unit Experimental
defence finance, 9–11, 47, 50–2	(DIUx), 377–8, 384
defence group globalisation, 184	Defense Manpower Data Center, 395
Defence Industrial Strategy, 2005, 15	Deger, S., 73
defence industrial supply base, 307	deindustrialisation, 82–3
defence industries, 170, 209, 244	DEL. See Departmental Expenditure
national defence industrial base, 238	Limit
strict regulation of, 185–6	Democratic Republic of the Congo,
transformation of, 307	457
defence industry supply chains, 307,	democratisation processes, 108-9
308, 309–12	demographic transitions, 82–3
Defence Lines of Development, 269,	Department of Defense (DoD), 21–2,
273, 288–9	154, 187, 392–3
Defence Management Board (DMB),	CBO and, 362–3
30–1	Congressional Budget Office and,
Defence Operating Model, 30–1	355-6
defence procurement, 258, 260, 277,	force-related budgetary requests of,
279	361
expectations for, 260	industrially minded elements within,
improvement, 259	389
terminology around, 261	Strategy for Operating in
defence procurement cooperation,	Cyberspace, 368–9
198–9, 200–4, 208	Departmental Expenditure Limit
defence projects, allocation of activities	(DEL), 61
in, 289	deployability, 334–5, 339–40
Defence Reform Act 2014, UK, 60	depreciation, 49
defence resources, 8, 17–20	DERA. See Defence Evaluation and
Defence socialisation, 37–8	Research Agency
Describe socialisation, 37-0	research rigelicy



486 Index

developing countries, 80, 162 DTIB. See defence technological and arms production and, 106-7 industrial base Dunne, J. P., 73, 80, 93, 97-8, 99, 101, constrained technological absorption capacity of, 164 102 on military burden, 108 education in, 100 improved economic performance reverse causality and, 105 in, 112 MILEX and, 90, 477 East European Trading Pact, 322 military burden of, 91 East Timor, 147, 439 Eastern Bloc, 421-2 weapons imports to, 97 development, 96, 453 EC. See European Commission capability, 262-3 economic capacity, 95 cost, 251 economic clubs, 125 cost variation, 291 Buchanan-style, 135, 136 defence and, 11-12 idiorrythmic, 128 economic, 468-9 economic growth, 11, 13 human, 111-12 of China, 86 industrial, 150 early models of, 93-4 MILEX and, 73-4, 79-80, 87, 99, of local production, 182 Marxism and, 94 101, 102-3 no agreed theory of, 74, 93 no theory-based consensus time, 251 regarding, 110 DGA. See Direction Generale de security threats and, 105 1'Armement nonlinear, 100 Dilemmas in a General Theory of standard model of, 82 Planning (Rittel and Webber), economic welfare, 20, 332-3, ECTC. See European Counter diplomatic interventions, 462 Direction Generale de l'Armement Terrorism Centre (DGA), 320 EDA. See European Defence Agency Directorate for Finance of the French EDTIB. See European Defence Ministry of Armed Forces, 174 Technological and Industrial D'Isanto, A., 188 Base education, 79, 93-4, 100 Disarmament Statute in 2003, Brazil, 464-5 EEA. See European Economic Area discrimination, 337, 410 Egypt, 106-7 DIUx. See Defense Innovation Unit Eisenhower, Dwight D., 127-8 Experimental employment, 248-9, 313 DMB. See Defence Management End Strength, 361-2 Enders, Walter, 402 Board DoD. See Department of Defense endogenous growth, 93-4 domestic added value, 184 Ends, 31-2, 41, 192 domestic justice, 218 of national security, 32 domestic production, 186-7 Single Service interpretations of, 32 domestic violence, 460, 467 environmental change, 21 draft lottery, 358 equipment costs, 255 Dreadnought/Submarine Revolution, equipment modernisation, 219 24 - 5equity finance, 54-5 drones, 357 EU. See European Union drug rehabilitation programmes, 466–7 Eurofighter



Index 487

Typhoon, 235-7, 247-8, 252 Chain Resiliency of the United Warsaw Pact and, 266 States, 315 Eurojust, 398 exogenous variables, 298 European Commission (EC), 150, 201, Expert Group on Violent 203-4 Radicalisation, EC, 404 European Council, 199, 201 exploitation hypothesis, 130-1 European Counter Terrorism Centre extrajudicial killings, 457-8 (ECTC), 398 Eyre, D., 366-7, 369 European counter-terrorism, 403-6 European Court of Justice, 155, 208 F-35 Joint Strike Fighter, 16, 17, 277, European Defence Action Plan, 321 360 - 1Fallon, Michael, 385 European Defence Agency (EDA), 134-5, 203-4, 206-7, 386 fascism, 419 European Defence Fund, 206, 386 FDI. See foreign direct investment European Defence Technological and Feder-Ram model, 80 Industrial Base (EDTIB), 196, female genital mutilation, 467 199-201, 207 Field Army, 338 European Economic Area (EEA), 205 fighter aircraft, 235, 244-5, 251 comparisons of military aircraft and European Parliament Report, 201 European Procurement Directive 2009/ helicopters, 254 81/EC, 154-5, 159-60, 163, development time of, 251 205, 206-7, 209 JSF, 246-7 European Union (EU), 125, 134, 188-9, UK and, 235-7 financial consolidation, 172-3 309, 411 financial crisis, 51 Action Plan for Combating Findlay, R., 84-5 Radicalisation and Recruitment to Terrorism, 404 firearm regulation, 464-5 Brexit and, 196, 203-4 First Offset Strategy, 21–2, 377 defence procurement cooperation Five Big Powers, 419–20 with U.S., 208 flexibility, 56 integrationist logic of, 200-1 Fontagné, L., 188 market liberalisation of, 202-3 force structure, 355-6 procurement and production of, cyber warrior force structure, 370-1 drivers of change in, 357-61 201 terrorism and, 22, 398 legal codification of, 361 U. S. collaborative programmes with, NATO Force Structure, 223 preservation of, 363 UK-EU trade arrangements, 196-7 transparent nature, 368 Force XXI: A Concept for the Evolution Europeanisation, 210 of Full-Dimensional Operations Europol, 398 Eurostat, 187-9 for the Strategic Army of the exchange rates, 58-9, 77-8 Early Twenty-First Century Executive Order 11497 Amending (Association of the United States the Selective Service Regulations Army's Institute of Land to Prescribe Random Warfare), 359-60 Selection, 358 Forces Reorganisation Act, 1968 Executive Order 13806, Assessing and (Canada), 35 Strengthening the foreign aid budgets, 107 Manufacturing and Defence foreign direct investment (FDI), 179-81 Industrial Base and Supply Fortress America, 142-3



488 Index

four-stage offset curve (4P), 158, 166-7 autarchy and, 12-17 France, 183-4, 187, 232, 239-42. See defence group globalisation, 184 also Ministry of Armed Forces, DTIB and, 190 economic impacts of, 174 France defence procurement in, 260 First Globalisation, 172 DTIB companies, French, 175, 177, industrial, 179-80 inexorable spread of, 310-11 exporting companies in, 179 national defence supply chains and, FDI by, 179-81 307 - 8national defence supply chains and, national security and, 8 319-21 private defence companies and, protectionism and, 185 169 - 71Franco Prussian war, 192 problems associated with, 326 Frederiksen, P., 99 strategic autonomy and, 174-5 free trade, 150 taxonomy of, 171-3 Free Trade Agreement (FTA), 197, 204, GME. See global military expenditure 2.07 GNI. See Gross National Income Golan Heights, UN operations in French defence industry, 169–70 (UNDOF), 422-3 French National Institute of Statistics (INSEE), 169-70, 187 Gorbachev, Mikhail, 465-6 FTA. See Free Trade Agreement Government Accountability Office, Future Years Defense Program (FYDP), US (GAO), 275, 362 365, 377-8 government borrowing, 52 governmental ownership, 3 G7 countries, 184, 185 Gowan, R., 423-4 Gaibulloev, K., 416-17, 434-5 Granger-causality techniques, game-theory, 402 99-100 great depression, 76 GAO. See Government Accountability Office, US Great Western Railway, 284 GCC. See Ground Close Combat Green, J., 315 GDP. See gross domestic product Grint, Keith, 29, 30 Gemmell, N., 79 Gripen, 251, 253 General Dynamics, 14, 313 gross domestic product (GDP), 77–8, German Auftragstaktik, 192 81, 111 Germany, 82, 165-6, equipment costs exceeding, 255 239-242, 260 evolution of, 176 Ghana, 106-6 Gross National Income (GNI), 224-5, Gillespie, B. M., 335 434 Gladiator, 235-7 Ground Close Combat (GCC), 20, 333, 334, 335-6 Gleason, M., 423-4 Gleditsch, N. P., 100 discrimination and, 337 Glick, R., 97-8 frontline roles in, 339-40 global companies, 173 single sex platoons, 337-8 global military expenditure (GME), trained ranks, 344 438, 439 ground surveillance aircraft, 268 global recession, 2008, 313 guerrilla warfare, 391 global security arrangements, 123 Guide to Smart Procurement, 261 Global War on Terror (GWOT), 364 Gulf Wars, 4-5 globalisation, 77-8, 175, 176, 435, guns vs butter, 218-19 476, 477-8 GWOT. See Global War on Terror



Index 489

Hagedoorn, J., 172, 173 Hagel, Chuck, 377-8 Haiti, 435-8 Hammarskjold, Dag, 420 Hartley, K., 73, 325-6 Hawk, 253 Haywood, M., 307 health spending, 100 hearing loss, 341 heat illness, 340-1 Hellfire air-to-ground missiles, 313-14 heteroscedasticity, 80-1 high-stress environments, 335 Hodge, Margaret, 258 Hoffman, Bruce, 399 Hofstede, Geet, 39 Hollinger, P., 318 homicide, 457-8, 459 Central American countries and, 466 child, 458-9 gun, 464 House of Commons Defence Committee, 285 How Defence Works (MoD), 30, 31, 37 - 8humanitarian compassion, 23-4 humanitarian relief, 478 Humber Bridge, 284

IISS. See International Institute for Strategic Studies illicit drugs, 466-7 ILS. See Integrated Logistic Support IMF. See International Monetary Fund imperialism, 94-5 India, 106-7, 111, 155-6, 159 markets in, 162 offset and, 165 Indonesia, 106-7, 112 industrial contractors, 303-4 Industrial Participation (IP), 151-3 industrialisation, 20, 150, 164, 166 *Industry for Defence and a Prosperous* Britain (MoD), 201-2 infrastructure, 87, 343-4 Innovation and Research Insights Unit (IRIS), 385 Innovation Initiative, UK, 385

Hungary, 125-6

Hussein, Saddam, 5

INSEE. See French National Institute of Statistics institutional change, 467 institutional growth theory, 82 institutionalised agency, 37-8 Instruments of Power, 31-2 Integrated Logistic Support (ILS), 286, integration, 195, 200-1, 278-9 Intellectual Property Rights (IPR), 14-15, 149, 282-3, 380-1 interest rates, 76-7 internal conflict, 106 internal repression, 108-9 international collaboration, 302 international defence cooperation, 16 International Force in Saar, 419 International Institute for Strategic Studies (IISS), 92 international markets, 189-90 International Monetary Fund (IMF), 92, 110 international relations, 125, 426 international security, 21-3, 477-9 International Sourcing and Global Value Chains Survey (Eurostat), 187 - 9International Traffic in Arms Regulations (ITAR), 320 internationalisation, 170, 172-3, 174, 175, 478 interpersonal violence, 24, 453, 455, 459, 461–2, 466, 468 inter-service rivalry, 368 intimate partner violence (IPV), 460, 465 investment, 77-9, 108, 286. See also foreign direct investment in infrastructure, 87 MILEX and, 95-6 in military capability, 123, 131-2, operational, 286-7 physical capability investment, 143 in R&D, 153-4 reinvestment, 180-1 IP. See Industrial Participation IPR. See Intellectual Property Rights IPV. See intimate partner violence Iran, 106-7, 377, 387



490 Index

Iraq, 30, 106-7, 125-6, 147, 359, labour, 75-6, 305 477 - 8control of, 94 civil wars in, 457 division of labour, 84-5 nodal theory and, 359 domestic, 480 skilled, 95, 96-7 Iraq War, 382 IRIS. See Innovation and Research women in labour force, 77 Insights Unit Labour party, 209 IS. See Islamic State Lagardere, 319-20 ISIL. See Islamic State of Iraq and Levant Leaderless Jihad (Sageman), 405 ISK. See Islamic State Khorasan League of Nations, 418–19 Islamic State (IS), 456 Lebanon, UN operations in (UNIFIL), Islamic State Khorasan (ISK), 364 422-3, 427 Islamic State of Iraq and Levant (ISIL), legal reform, 467 364, 399, 412 Leonardo, 14, 209-10, 249 Ismay, Lord, 231-2 lethality, 341-2 isolationism, 417 Levene reforms, 58 Israel, 130-1, 381 Levine, P., 73 ITAR. See International Traffic in Arms liberalisation, 13, 14 Libya, 440-1 Regulations life-or-death decisions, 335 Japan, 82, 86, 111, 129, 153, 381 living standards, 332-3 non-voluntary contribution load carriage, 341-2 assessment system and, 438-440 Loayza, N., 99 UNPKO and, 439 local production, 182 joint capability formation, 142 Lockheed-Martin, 14 Joint Force Command, 38, 41 Looney, R. E., 99 Joint Force Quarterly, 366 Lord Resistance Army (LRA), Joint Research Centre (JRC), 320–1 456 Joint Strike Fighter aircraft (JSF), MAD. See Mutually Assured 246-7, 271 Jones, C. I., 76 Destruction IRC. See Joint Research Centre Madrid terror attacks, 398 JSF. See Joint Strike Fighter aircraft Maintenance, Repair and Overhaul (MRO), 16-17Kania, E. B., 390-1 Malaysia, 165 Kendall, Frank, 259-60 Manchuria, 419 Kennedy, P., 83-4 Manoeuvreist Approach, 192 Kenya, 441, 463 manpower, 381-4, 392 Keynes, John Maynard, 4, 76-7, 98-9, Maritime Mine Counter Measures 108, 476 (MMCM), 208 Kissinger, H., 126 market liberalisation, 200-1, 202-3 KLEM. See capital, labour, energy and Market Structure and Equilibrium (von Stackelberg), 145 materials Klenow, P. J., 76 Marxism, 94 Knight, M., 99 Mattis, Jim, 229-30 Maudling, Reginald, 30 Korean War, 86, 223, 357-358 May, Theresa, 197, 204 Kosovo, 439 MBDA, 17, 173, 180-1

McCain, John, 368

McDonnell-Douglas, 271

Krause, K., 106

Kuwait, 165



Index 491

MDGs. See Millennium Development	no theory-based consensus
Goals	regarding, 110
MDP. See Modernising Defence	security threats and, 105
Programme	high levels of, 146
Means, 31–2, 41, 192	historico-cultural determinants of,
medical discharge rates, 334–5, 336–9	110
medico-legal implications, 342–3,	inefficient use of, 130-1
344–5	investment and, 95-6
MENA. See Middle East and North	marginal welfare benefits from, 75-6
Africa	opportunity cost of, 100
methadone, 466–7	production function and, 95
Mexico, 149, 457–8	reductions in, 108, 109, 111, 112
MIC. See military industrial complex	security and, 93
microelectronics components, 314–15,	as share of GDP, 77–8, 81
324	taxation and, 95–6
MICS. See Multiple Indicator Cluster	of U. S., 124
	military industrial complex (MIC),
Surveys Middle Fact and North Africa (MENIA)	
Middle East and North Africa (MENA), 399	86–7, 94, 321–2
	military interventions, 124, 138–9
mid-life upgrades, 18–19, 289, 290–1,	military readiness, 219, 357
302	Military Science Research Steering
MILEX. See military expenditure	Committee, 381
military capability, 58, 86–7, 132–3,	Military Staff Committee, UN, 419–20
146, 477	military training, 339, 340
affordable, 35	military-related aid, 97
collective, 136–7	Millennium Development Goals
cost of, 294, 479	(MDGs), 453–4
economies of scale inherent in, 127	Ministries of Defence, UK (MoD), 6,
idiorrythmic new capability	14, 37–40, 41, 201–2, 248, 275,
formation, 144	344
investment in, 123, 131–2, 146	
national committee and 27 0 22 242	acquisition process of, 317
national security and, 27-8, 32, 243	annual financial accounts of, 48-50
uni-national approach to, 132	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293
uni-national approach to, 132 Westphalian nation-state and	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32
uni-national approach to, 132 Westphalian nation-state and optimal, 133	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32
uni-national approach to, 132 Westphalian nation-state and optimal, 133	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service,
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91 corruption and, 97–8, 107	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48 forecast costs and, 298
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48 forecast costs and, 298 How Defence Works, 30, 31, 37–8
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91 corruption and, 97–8, 107 developing countries and, 90, 477 diminishing returns on, 132	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48 forecast costs and, 298 How Defence Works, 30, 31, 37–8 income of, 49, 52
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91 corruption and, 97–8, 107 developing countries and, 90, 477	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48 forecast costs and, 298 How Defence Works, 30, 31, 37–8 income of, 49, 52 IP Unit, 152–3
uni-national approach to, 132 Westphalian nation-state and optimal, 133 military clubs, 128, 137 military expenditure (MILEX), 11–12, 96–7, 477 arms transfers and, 108–9, 110–11 available resources for, 86–7 Benoit on, 108 capitalism and, 94 categories of, 92 Cold War and, 91 corruption and, 97–8, 107 developing countries and, 90, 477 diminishing returns on, 132 economic growth and, 73–4, 79–80,	annual financial accounts of, 48–50 budget of, 27, 50–2, 57, 293 central tension of, 32 conflicting roles of, 32 cost estimates by, 270–1 cultural dissonance of, 34 defence acquisition and, 287–8 defence capability and, 277 Defence Equipment Plan, 204–5 emergent themes of, 39 expenditure on equipment in service, 302–3 financial obligations of, 48 forecast costs and, 298 How Defence Works, 30, 31, 37–8 income of, 49, 52



492 Index

Ministries of Defence (cont.) Mutual Security Guarantee, 1949, objectives of, 27, 190 222 - 3PFIs and, 52-4 Mutually Assured Destruction (MAD), project management decisions within, 305 Strategic Military Headquarters, 41 NAO. See National Audit Office WLC and, 284-5, 304-5 Napoleonic Revolution, 24-5 Ministry of Armed Forces, France, Napoleonic wars, 3-4 169-70, 174 nation states, 123, 124-31, 133 Ministry of Commerce's Chinese different threats to, 136 Academy of International Trade narrow concept of, 125 and Economic Cooperation, National Audit Office (NAO), 258, 324 - 5275, 285, 295 Ministry of State, 32 National Cyber Security Alliance, 312 Mission Command, 34-5, 192 national defence supply chains, 307-8 MLRS. See Multiple Launch Rocket Brexit and, 318-19 System China and, 324-5 MMCM. See Maritime Mine Counter France and, 319-21 Russia and, 321-4 Measures MNCs. See multinational companies in U.S., 312-16 MoD. See Ministries of Defence, in UK, 316-18 UK National Defense Strategy (NDS), 378, Modernising Defence Programme 388, 389 (MDP), 38, 193 National Gang Center, 466 Modernising Defence Training, 2001, national monopoly-monopsony market 38, 39 structures, 14 Modernising Government Initiative, national programmes, 245, 246 national security, 4-5, 7, 8-9, 476-7 1999, 39 monopoly suppliers, 245 budget for, 9 morbidity, 334-5, 339-40 complicated nature of, 22-3 Morse, Amyas, 258 contemporary, 126 Motor Sich, 322-3 cost of, 16 Mountbatten (Lord), 36-7 Ends of, 32 MRO. See Maintenance, Repair and globalisation and, 8 military capabilities and, 27-8, 32, Overhaul MSKI. See musculoskeletal injury 243 MU90 torpedo programme, 321 sovereignty and, 150 Multi-Domain Battle, 389-91, 392 as wicked problem, 28-30, 33 multinational companies (MNCs), 14, National Security Agency (NSA), 367-8 National Security Capabilities, 31-2 172 - 3Multiple Indicator Cluster Surveys National Security Capability Review, (MICS), 460-12017, 38 Multiple Launch Rocket System National Security Innovation Base, 378 (MLRS), 243 National Security Strategy (NSS), 31, Murdoch, J., 128–9 57, 378, 380, 387, 389 musculoskeletal injury (MSKI), 337, nationalism, 23-4, 85-6, 417, 435 nation-states, 12–13 MoD and, 338, 339 NATO. See North Atlantic Treaty Royal Marines and, 338 Organisation Muslim diaspora, 405 NATO Command Structure (NCS), 223



Index 493

Navarro, Peter, 314 NSS. See National Security Strategy Nazism, 419 nuclear deterrence, 190 NCS. See NATO Command Structure Nuclear Planning Group, 223 NDS. See National Defense Strategy Nuclear Posture Review, 387 Neller, Robert, 369 neoclassical single-equation growth Obama, Barack, 259-60, 364-5, 378-9, 382 models, 99 network-enabled warfare, 308 policy reversals since, 387 New Labour Government, 51 Third Offset Strategy and, 382 New Zealand, 129 OCCAR. See Organisation for Joint NIHL. See noise-induced hearing loss Armament Cooperation Nikolaidou, E., 108 OCO. See Overseas Contingency 9/11 terrorist attack, 4–5 **Operations** Nixon, Richard, 358 O'Donoghue, Kevin, 260, 269 no stopping rule, 28-9 OECD. See Organisation for Economic nodal theory, 359 Co-operation and Development noise-induced hearing loss (NIHL), 341 offset, 149, 173, 238. See also four-Nolte, William, 361 stage offset curve; Third Offset Strategy non-voluntary contribution assessment system, 431, 434, 438-440, 441 Australia and, 155, 166 North Atlantic Council, 128, 223, 224 direct, 159-60 North Atlantic Treaty Organisation DTIB and, 181-2 effectiveness of, 156 (NATO), 125, 128-9, 140-1, 202, 226 failure of, 166-7 Airborne Early Warning system, 225 First Offset Strategy, 21-2, 377 burden-sharing and, 222-5, 228-9, India and, 165 307, 477-8 as legal blackmail, 150-1 longevity of, 163 changes in strategic doctrine by, 82 Command Structure, 225 non-mandatory approach to, 154 offset authorities, 159-61 defence budgets and, 224-5, 227-8 defence expenditure by different Offset Authority, 153-4 nations, 226, 227 operational implications of, 387 defence planning by, 226–7 partnerships and, 163-6 Heads of State and Government, 224 policy, 151 international budgetary policy, mandatory, 151-2, 153, 159 arrangements for, 145 political economy of offset strategies, moral hazard and, 144 379-80 NATO Force Structure, 223 popularity of, 149 Response Force, 223 Second Offset Strategy, 21–2, 377 Security Investment Programme, smart strategies, 161-3 224-5 transition curve, 155-8 strategic coherence issues in, 387 offshoring, 188-9 Third Offset Strategy and, 384-6 Olson, M., 130, 137, 140-1 Trump and, 217 Operation Desert Storm, 357, 358, 359 UK budget in, 316 Operation HERRICK, 340 North Korea, 132, 364, 365, 377, 387 Operation Iraqi Freedom, 360 Northrop Grumman, 209-10, 256 Operation TELIC, 340 Norwegian model, 198, 204, Organisation for Economic Co-205, 210 operation and Development (OECD), 76-8, 80, 107, 182 NSA. See National Security Agency



494 Index

Organisation for Joint Armament Cooperation (OCCAR), 174, 249-50 organised armed conflict, 23-4, 453-4, 459-61 Organov, Marshall, 5, 24 O'Rourke, K. H., 84-5 Ottoman Empire, 418 overmatch, 387-9, 390, 391 Overseas Contingency Operations (OCO), 363–4, 374–5 Pakistan, 106-7 Panetta, 311-12 Paris Peace Agreement, 1920, 418–19 Pascal, Blaise, 260 Pattie, Geoffrey, 272-3 Pax Americana, 127-8, 130 peace, 21-2, 62, 442, 454 costs of, 428-40 deploying for, 423-5 dividend, 74, 76-7, 308 Peace of Westphalia, 1648, 124-5 Peace Research Institute in Oslo (PRIO), 456, 457 peacekeeping missions, 106, 139, 426, Cold War and, 422, 429-31 maps of, 427 monthly standard reimbursement rate for, 427-8 Pearson, Lester, 420 Peck, H., 307 Pentagon, U.S., 314 Perlo-Freeman, S., 97-8, 101, 108 Permanent Under-Secretary (PUS), 30 - 1PES. See Physical Employment Standards Petrovsky Automation Plant, 322-3 Pfeiffer, Holger, 224 PFIs. See Private Finance Initiatives Philippines, 112, 149 Phillips Group, 310 physical capability, 143–4, 334–5, 336 - 9Physical Employment Standards (PES), 336 - 7Picard, T., 188

Pinker, Stephen, 468 plurilateral security arrangements, 129, 138, 140, 142, 144-5 Poland, 162 The Political Economy of Terrorism (Enders and Sandler), 402 politico-economic defence framework, Pound, 58-9 Power and plenty: trade, war and the world economy in the second millennium (Findlay and O'Rourke), 84-5 PPP. See Public Private Partnership PRIO. See Peace Research Institute in Oslo private defence companies, 169-71, 180 Private Finance Initiatives (PFIs), 48, 52-7, 293 importance of, 66 MoD and, 52-4 operational defence, 53 Public PFI contracts, 300 privatisation, 16-17, 52-3, 173, 288 procurement, 14-15, 261, 267. See also defence procurement cost of, 18, 286-7, 290 options for, 237-9 production function, 75-9, 95, 96 project finance loans, 55 protectionism, 150, 185, 206 public goods, 85, 93-4, 131, 426, 442 cost-effectiveness and, 478-9 pure, 138-9 Public Private Partnership (PPP), 52-3, PUS. See Permanent Under-Secretary Putin, Vladimir, 21, 324 al Qaeda, 311, 399, 404-5, 411 Qatar, 159 Quadrilateral programmes, 17 Queen Elizabeth Class aircraft carriers, 37, 299-300 Quick Reaction Aircraft, 266 RAB. See Resource Accounting and Budgeting radicalisation, 398, 399-400, 405-6,

412-13

Pieroni, L., 76-7, 97-8, 100, 105



Index 495

agenda of, 407 management, 277-8 prevention of, 407, 408 mitigating, 58-60, 127 counter-terrorism and, 408-11 transfer, 65 process of, 406-7 Rittel, Horst, 28-9, 32 Radicalisation Awareness Network RMA. See Revolution in Military Centre of Excellence (RAN Affairs (RMA) CoE), 408-9 Robbins, Lionel, 32 RAF. See Royal Air Force Rockoff, H., 79 Rafale, 251, 253 Rogozin, Dmitry, 323, 324 Ram, R., 73, 80, 101 Rolls-Royce, 319 RAN CoE. See Radicalisation Roosevelt, Franklin D., 127-8 Awareness Network Centre of Ross, Andrew L., 476, 479 Excellence Roxborough, I., 366-7, 369 RAND Corporation, 371-2 Royal Air Force (RAF), 28, 32-3, 339 rape, 460 AAC and, 37 Raytheon, 164 land based aircraft programmes of, R&D. See research and development 36 - 7RDT&E. See Research, Development, Phase-1,337 Test and Evaluation unique values of, 33 Reagan, Ronald, 440-1 Royal Dockyards, 288 Regular Armed Forces Continuous Royal Institute of Public Attitude Survey, UK, 39-40 Administration, 63 Reitschuler, G., 100 Royal Marines, 37, 338 Remaking American Security, 313 Royal Navy, 28, 32-3 reputational costs, 343, 344-5 aircraft carriers for, 36 Research, Development, Test and Save the Royal Navy (online Evaluation (RDT&E), 382-4 campaign), 38 research and development (R&D), 5–6, Royal Ordnance Factories, 288 Russia, 13, 21, 208, 266 78, 164, 188–9, 388–9 civil-military R&D community, A2/AD bastions, 388 151 defence spending of, 16–17 cost of, 242-3 military doctrine of, 392 CSDP and, 200-1 military-technological rise of, exports of, 177-9 377 investment in, 153-4 national defence supply chains and, Resource Accounting and Budgeting 321-4 (RAB), 9-11, 48-9, 61-2 Russo-Georgian War, 370 resource allocation, 479-80 Ukraine and, 223 Revolution in Military Affairs (RMA), 5, 308, 357 SACEUR. See Supreme Allied clash of opinions over, 359-60 Commander Europe Cold War and, 359-60 Safe Genes programme, 384 cost of, 5-6 Sageman, Marc, 405 Soviet Union and, 358 Salafism, 399-400 technology multipliers associated sanctions, 462 Sandler, T., 73, 128-9, 130-1, 402, with, 6 Ricardo, David, 3-4 434-5 Richardson, John, 369 Saudi Arabia, 166 risk, 54-5 Save the Royal Navy (online campaign), fuel price risk, 59 38



496 Index

SCAF. See Society for Cost Analysis and Smart Acquisition reforms, 285 SMEs. See Small and Medium size Forecasting Schaefer, B. D., 434 Enterprises Schakenraad, J., 172, 173 Smith, Adam, 3-4, 23-4, 476 Schein, Edgar, 192 on division of labour, 84-5 Schmid, Alex, 404 on sovereignty, 12-13, 126 SCO. See Strategic Capabilities Office Smith, R., 73, 80, 101 Scylla and Charybdis dilemma, 148 social cohesion, 74 SDGs. See Sustainable Development Society for Cost Analysis and Forecasting (SCAF), 269–70 SDSR. See Strategic Defence and soldiering skills, 95 Security Review solidarity, 230 Sea Hunter (anti-submarine vessel), 22 sourcing dependency, 174 Second Offset Strategy, 21-2, 377 South Africa, 107 Secretary of State for Defence, UK, South Korea, 82, 129, 160-1, 381 332 - 3sovereignty, 4, 8, 125, 211, 476 Security Council, UN (UNSC), 417-18, alliances and, 221 419, 427, 428-9, 462 defence-industrial sovereignty, 5-6, 15 security sector reform, 112 integration and, 195 Sellar, W. C., 30 juridical, 124-5 SEM. See Single European Market logic of, 200-1, 211 Senate Armed Services Committee, 368 national security and, 150 sequestration, 363-4 qualified, 125 Sex Discrimination Act, 334 Smith, A., on, 12-13, 126 Sex Equality Act, 334 of supply chains, 212 Sextant Avionique, 319–20 Soviet Union, 4–5, 83–4, 127–8, 146–7, sexual assault, 460 148, 322 sexual violence, 460 dominance in conventional force Sheeham, N., 434 strength, 21-2 Eastern Bloc and, 421-2 Shih, Stan, 188-9 Silicon Valley, 380 interventions by, 125-6 Singapore, 106–7, 153 RMA and, 358 Single European Market (SEM), 196–7, UNSC and, 428-9 199, 204-7, 211 Soydan, A., 101, 108 Special Purpose Vehicle (SPV), 53, 54–7 Single Service interpretations, 32 Single Source Contract Regulations Act SSRO. See Single Source Regulations 2014, UK, 60 Office single source contracts, 60 Stacey. M. J., 340 Single Source Regulations Office Stackelberg leadership, 123-4, 128-9, 141, 142, 144 (SSRO), 60 SIPRI. See Stockholm International Stalin, Joseph, 128 Peace Research Institute STAN Bilateral Trade Database by Sitkowski, Andrzej, 427 Industry and End-use category Smaldone, J. P., 101 (BTDIxE), 182, 183 Small and Medium size Enterprises Standard Chartered, 316 (SMEs), 19-20, 166, 175, 307, Stars and Stripes (military newspaper), corporate survival at level of, 309 state-based armed conflicts, 456 states, 85, 220. See also nation states supports for, 14 elementary function of, 218 survivor companies of, 310



Index 497

failed states, 126 Taleban, 456 intra-state governance, 125-6 tame problems, 28, 41 taxation, 50-2, 79, 86, 95-6 as juridical entities, 124–5 Taylor, T., 317 predatory, 85-6 resource-rich, 134 team cohesion, 335-6 Westphalian states, 125-6 technical complexity, 268 Stockholm International Peace The Technical Cooperation Program Research Institute (SIPRI), 92, (TTCP), 141 177 technological absorption capacity, Story, Ben, 319 strategic autonomy, 170, 174-5, 184, technological innovation, 5, 266-7, 190 303 Strategic Capabilities Office (SCO), technological maturity, 164 technological pressures, 326 377 - 8Strategic Defence and Security Review Technology Readiness Levels (SDSR), 31, 39, 57, 294 framework, 282 Strategic Defence and Security Strategy, Technology Through partnership, 2015, UK, 277 2012, 15 Strategic Military Headquarters, 32 technology transfer, 159, 160 Strategic Studies Institute of US Army technology-sharing, 17, 385 War College, 358 Tehran, 368 Strategy for Operating in Cyberspace TEPIDOIL. See Training, Equipment, (DoD), 368-9People, Infrastructure, Doctrine, structural disarmament, 5-6 Organisation, Information, Stryker medium-weight eight-wheeled Logistics terrorism, 22, 146, 385-6. See also armoured vehicle, 360 Stuxnet, 368 counter-terrorism Subordinate Unified Combatant attempts to understand, 406 Command, 367-8 demand side of, 407–8, 411–12 sub-Saharan Africa, 82, 108, 462 domestic, 29 sub-systems, 263-5, 297 driving forces of, 399-400 Suez Crisis, 420 EU and, 398 Sunni Islam, 399 Hoffman on, 399 supply base, 263-5 Madrid terror attacks, 398, 403-4, supply chains, 19-20, 212, 314 407 supply side externalities, 81-2 political economy approach to, Supreme Allied Commander Europe 401-3, 411-12 (SACEUR), 223 radicalisation towards, 398 survivability, 341-2 supply side of, 411-12 Sustainable Development Goals TFEU Lisbon. See Treaty on the (SDGs), 454-5, 460-1 Functioning of the EU Swanwick air-traffic control centre, 284 Thales, 14, 209-10, 318 Sweden, 467 Third Offset Strategy, 21-2, 266, 377, Switzerland, 146-7 379, 382, 390 Syria, 399-400, 456-7, 459, 477-8 developing, 384 future of, 393 systems of systems transformation, 5 NATO and, 384-6 Tactical Mobility Requirements Board politico-military dynamics (Army, U. S.), 357–8 underpinning, 379–80 Taiwan, 82 Trump and, 378-9, 387



498 Index

Third Reich, 146-7 newness in office of, 365 policy reversals by, 387 Thomis, A., 319 Thomson-CSF, 319-20 Third Offset Strategy and, 378-9, threshold regressions, 100 TTCP. See The Technical Cooperation Tian, N., 73, 80, 99, 102 TIGER helicopters, 321 Program Tilly, Charles, 85 Turkey, 106-7, 160 Tusk, Donald, 198 TiVA. See Trade in Value Added Tornado Agencies, 249-50 Tyler, Andrew, 260 Tornado bomber aircraft, 235-7, 243, 302 U. S. See United States Total War, 371 UAE. See United Arab Emirates Towards a More Competitive and UAVs. See Unmanned Aerial Vehicles Efficient Defence and Security UCDP. See Uppsala Conflict Data Sector (EC), 203-4 Project Trade in Value Added (TiVA), 182-5 Uganda, 106 trade-in-tasks, 184 UK. See United Kingdom tradesmen, 85 Ukraine, 223, 322-4 UN Assistance Mission (UNAMIR), Training, Equipment, People, Infrastructure, Doctrine, 428 Organisation, Information, UN Military Observer Group in India Logistics (TEPIDOIL), 262-3, and Pakistan (UNMOGIP), 443 288-9, 300 UN Office on Drugs and Crime transatlantic military-technological (UNODC), 457, 459-60 gap, 384-6 UN Peacekeeping (UNPKO), 23, 416, 417, 428-9, 443, 462-3 transnational companies, 173 trans-national consolidations, 173 between 1948 and 2017, 428-9 transnational European companies, 242 boots on the ground from, 434 China and, 440, 443 Transparency International Report, 2010, 157 effectiveness of, 440-2 Treasury (UK), 57-8 financial contributions to, 417–18 Treaty of Lisbon, 2007, Article 346, genesis of, 418-20 154-5, 309 global politico-economic pressures Treaty of Rome, 1957, 154-5 on, 435-40 Japan and, 439 Treaty on the Functioning of the EU (TFEU Lisbon), 200 monitoring CC's involvement in, 442 tribalism, 28, 32-5, 36 political economy of, 418 troop level, 381-2, 425, 441 relevance of, 442-3 Truman, Harry S., 127-8 U. S. and UNPKO expenditure and, Trump, Donald, 208, 217, 222, 364-5, 443 382, 392, 438, 440-1 UN Truce Supervision Organization Afghanistan and, 365 (UNTSO), 443 America First, 313, 478 UNAMIR. See UN Assistance Mission UNCTAD. See United Nations Executive Order 13806, Assessing and Strengthening the Conference on Trade and Manufacturing and Defence Development Industrial Base and Supply UNDOF. See Golan Heights, UN Chain Resiliency of the United operations in States, 315 UNEF I. See United Nations Emergency nationalism and, 417 Force



Index 499

unemployment, 76, 109-10 alliances led by, 139-42 UNFICYP. See Cyprus, UN operations arms collaboration and, 244 civil-military relations in, 356, 362 UNIFIL. See Lebanon, UN operations in commitment to military autarchy of, unit production cost (UPC), 246, 291 United Arab Emirates (UAE), 155-6, defence procurement cooperation with EU, 208 165 - 6United Kingdom (UK), 4, 14, 196, defence-industrial base of, 380 239-42, 246, 247. See also EU collaborative programmes with, Brexit; Ministries of Defence, firearms in, 464 UK (MoD) great depression, 76 alternative weapons acquisition strategies, 202 hub-and-spoke security framework centred around, 129, 139-40, arms exports of, 156-7 Bribery Act, 157 144 MILEX of, 124 counter-extremism strategy of, 410 defence equipment, different classes military interventions of, 124 military readiness of, 357 of, 290 economic welfare of, 332-3 military-technology strategy of, 389 fighter aircraft and, 235-7 national defence supply chains in, market liberalisation and, 202 312 - 16national defence supply chains in, National Security Strategy 316 - 18documents, 8 national industrial interests of, 250-1 protégés of, 124, 130, 139-40 National Security Strategy strategic manoeuvre capabilities for, documents, 8 123 - 4NATO budget of, 316 systems of systems transformation Public Spending Statistical Analysis, in, 5 UNPKO expenditure and, 443 2016, 27 taxation and, 86 United States Strategic Command, TEPIDOIL and, 262-3 367 - 8UK-EU trade arrangements, 196-7 Unmanned Aerial Vehicles (UAVs), WTO and, 207-10 357 United Nations (UN), 125, UNMOGIP. See UN Military Observer 139, 183 Group in India and Pakistan Charter of, 420, 421-2, 425-6, UNODC. See UN Office on Drugs and 440-1 Crime profit/loss statement of selected UNPKO. See UN Peacekeeping member states, 435-7 UNPROFOR. See Bosnia, UN Resolution 3101, 429 Protection Force in Security Council, 23 UNSC. See Security Council, UN United Nations Conference on Trade UNTEA. See West New Guinea, UN and Development (UNCTAD), operations in 179-80, 188 UNTSO. See UN Truce Supervision United Nations Emergency Force Organization (UNEF I), 420 UPC. See unit production cost United States (U.S.), 141, 187, 201, Uppsala Conflict Data Project (UCDP), 391-3, 431 456, 457 Upward Falling Payloads, 389-90 acquisition in, 272 Urquant, Brian, 421-2 Air Force, 16



500 Index

US Cyber Command (USCYBERCOM), 367–9, 372	Warsaw Pact, 150–1, 266 Washington Treaty, 145, 222, 3, 225
	Washington Treaty, 145, 222–3, 225 Ways, 31–2, 41, 192
utilisation, 75–6, 78 Uye, M., 102	The Wealth of Nations (Smith, A.), 3–4,
Cyc, 141., 102	84
value chains, 182, 185, 186, 187	Weapons of Mass Destruction, 30
value for money (VfM), 9-11, 62-5	Webber, Melvin, 28–9, 32
value in defence, dimensions of, 273-5	Wellington, 235–7
Venezuela, 440–1	West New Guinea, UN operations in
VfM. See value for money	(UNTEA), 422
Vietnam War, 357–8	Western Bloc, 421–2
Villanueva, D., 99	Western defence ministries, 278
violence, 468. See also interpersonal	Wharton, James, 269
violence	Which Way to the Future?
alcohol regulation and, 465-6	(Roxborough and Eyre), 366
against children, 461	White House National Trade Council,
collective, 24, 455, 459	314
deadly, 456–9	Whitehall Warriors, 35-6
domestic, 460, 467	Whitney, Nick, 204
drivers of, 468	WHO. See World Health
economic development and, 468-9	Organisation
non-fatal, 459–61	whole-life cost (WLC), 18–19, 284,
violence reduction, 454–5,	304–5
464, 467, 480	COEIA and, 285
violent conflict, 95, 456-7	components of, 285–90
violent extremism, 398, 406–8, 409,	of defence equipment, 304
412–13	forecasting, 296–300, 301
Von Clausewitz, Carl, 218	challenges in, 302-4
von Moltke, Helmuth, 192	MoD and, 284-5, 304-5
von Stackelberg, Heinrich Freiherr,	myths about, 290-1
127–8, 145	obstacles to using, 295
,	optimisation of, 284
Wales Summit, 224	uses of, 292–4
Wallis, J. J., 83, 84–5	wicked problems, 28-30, 33
war, 85, 218. See also specific wars	Willenbockel, D., 73, 80
cost of, 3, 21–2	Williams, Paul, 427
deaths, 459	WLC. See whole-life cost
economic achievements in, 111	women, 20, 335-6, 344-5, 458-9
losing, 86	in Armed Forces, UK, 333, 334-5
minor, 79	exclusion of, 334, 343
nature of war fighting technology,	frontline roles in GCC, 339–40
127	hearing loss and, 341
social cohesion and, 74	heat illness and, 340-1
sudden outbreak of, 218-19	in labour force, 77
unforeseen, 355	load carriage and, 341-2
wars of choice, 228	medical downgrading of, 338
wounded, 459	potential contribution of, 334
War on Terror, 364	in RAF Phase-1recruit training, 337
Warrior armoured vehicle, 276	Secretary of State for Defence, UK,
warrior culture, 370–1	and, 332–3



Index 501

Women's Services, 333
Woolf Report Recommendations, 157
Work, Robert, 377–8, 385
Work Breakdown Structures, 270
work-sharing rules, 244–5
World Bank Group, 110
World Health Organisation (WHO), 455, 457–8
World Trade Organisation (WTO), 6, 175–6, 182, 198
arrangements, 208
Brexit and, 209, 211
UK and, 207–10
World War II (WWII), 62, 127–8, 419
Japan and, 86

WR21 marine turbine project, 246–7 WTO. See World Trade Organisation WWII. See World War II

Yeatman, R. J., 30 Yesilyurt, F., 73 Yesilyurt, M. E., 73 Yue, Z., 324–5 Yugoslavia, 146–7

Xi Jinping, 381

Zeckhauser, R., 130, 137, 140–1 Zorya-Mashproekt, 322–3