

EMPOWERING LEADERSHIP OF TOMORROW

Empowering Leadership of Tomorrow examines leadership that enables and empowers others to coparticipate, cocreate, and experience the joy of creativity. It proposes a kind of leadership that fosters bottom-up dynamics, empowering people, groups, teams, and societies. Praszkier shows how this approach, called Empowering Leadership (EL), can drive success in business and, in the case of social entrepreneurship, have an immense social impact. Furthermore, he shows that EL style is also beneficial in other fields such as parenting and counseling.

The book presents diverse case studies from business and social arenas, as well as from family life. It establishes practical guidelines for leadership development, including methods to enhance creativity, and also casts an eye toward the future, demonstrating approaches to navigating future scenarios in a complex and unpredictable environment.

RYSZARD PRASZKIER is a researcher at the University of Warsaw, studying the dynamics of social change, namely, what makes change durable and irreversible. He is author and coauthor of many publications, including *Social Entrepreneurship: Theory and Practice* (Cambridge University Press, 2012). Delving into the mechanisms of synchronized relationships, he also authored the article "Empathy, Mirror Neurons and SYNC," which appears in *Mind and Society* and contributed the chapter "Social Entrepreneurs Open Closed Worlds: The Transformative Influence of Weak Ties" in *Complex Human Dynamics, From Mind to Societies* (2012). As a practitioner, he has worked for more than two decades for Ashoka: Innovators for the Public, an international association promoting social innovators. He has been a second-opinion reviewer for more than one hundred candidates for the Ashoka Fellowship on nearly all continents.



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RYSZARD PRASZKIER

University of Warsaw





CAMBRIDGEUNIVERSITY PRESS

University Printing House, Cambridge CB 2 8B 5, United Kingdom
One Liberty Plaza, 20th Floor, New York, NY 10006, USA
477 Williamstown Road, Port Melbourne, VIC 3207, Australia
314–321, 3rd Floor, Plot 3, Splendor Forum, Jasola District Centre, New Delhi – 110025, India
79 Anson Road, #06–04/06, Singapore 079906

Cambridge University Press is part of the University of Cambridge.

It furthers the University's mission by disseminating knowledge in the pursuit of education, learning, and research at the highest international levels of excellence.

www.cambridge.org Information on this title: www.cambridge.org/9781108433808 DOI: 10.1017/9781108380867

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First published 2018

Printed in the United States of America by Sheridan Books, Inc.

A catalogue record for this publication is available from the British Library.

ISBN 978-I-108-42214-7 Hardback ISBN 978-I-108-43380-8 Paperback

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Preface

Some leaders empower people and their bottom-up initiatives. From a Complexity Theory perspective, these leaders harness seemingly chaotic interactions and create an enabling environment to channel them into a higher-level order. They make a big impact through small investments, giving the appearance that they're creating "something out of nothing."

This book examines leadership that enables and empowers others to coparticipate, cocreate, and experience the joy of creativity. It reviews concepts of leadership in general and, specifically, the notion of Empowering Leadership. And it analyzes the ways in which complexity, social influence, and creativity facilitate leadership.

The book delineates theories of leadership and presents diverse case studies from the business and social arenas, as well as from family life. It also establishes practical guidelines for leadership development, including methods to enhance creativity. Firmly grounded in the present, this book also casts an eye toward the future, concluding with a discussion of ways to analyze future scenarios in a complex, and thus unpredictable, environment.

Merging theory with practice, *Empowering Leadership of Tomorrow* offers a structured blend of literature analysis, academic studies, and practical experience. It draws on conclusions from the book *Social Entrepreneurship: Theory and Practice* and other books and articles authored and coauthored by Ryszard Praszkier. In addition, much of the material comes from the author's experience with Ashoka: Innovators for the Public ((www.ashoka.org), an international association that promotes social innovators in more than eighty countries). As a second-opinion reviewer for the organization, he had in-depth conversations with more than one hundred innovators from around the world who were candidates for the Ashoka Fellowship. Moreover, he interviewed several business executives to better understand the bottom-up leadership model in use at their companies.



xii Preface

This book is suited for both academic and practical use. It examines the conceptual backbone and underlying mechanisms of Empowering Leadership for academicians and students and addresses basic "how-to" questions for practitioners. Intended to be accessible to a general audience, it may also appeal to those simply seeking to stay up to date on the latest trends in business and leadership.



Acknowledgments

First and foremost, I want to thank the Empowering Leaders who are the core source of knowledge for this book. Visiting with them, listening to their reflections, and exchanging ideas provided the cornerstone for this work.

Much of the inspiration for this book originated with the Ashoka founder and CEO William Drayton and with Professor Andrzej Nowak, whose insightful observations seeded many of my ideas. It's also a pleasure to thank friends who have been critically important advisers throughout this endeavor. In particular, I am grateful for the mentorship of Zbigniew "Bish" Turlej, PhD, a physicist and business analyst, whose healthy skepticism kept me grounded. I thank Professor David Brée, PhD, for his diligent cooperation throughout the entire project and his thoughtful comments and feedback, and Professor Andrzej Blikle for inspiration, especially drawn from his book *Total Quality Management* (TQM). Many thanks also to my son, Tom Praszkier, for his professional help in preparing the photos. And finally, thanks to Helen Taylor for her editorial skills and significant comments and suggestions, which have added value to the content of this publication.

The book is assigned to the Robert B. Zajonc Institute for Social Studies, University of Warsaw. It is supported by a grant for Regulatory Social Impact from the Polish Committee for Scientific Research [DEC-2011/02/A/HS6/00231].



Characters

(In the order of appearance)

Ramesh Kumar Elie Abou Saab Michel Babadjidé Dagmara Bienkowska David Kuria Siriky Ky Steve Bigari Frank Escoubès Mary Gordon Bill Gore Chris Rufer Ricardo Semler Krzysztof (Chris) Czyżewski Dr. Yehudah Paz Ios de Blok Shannon Dosemagen Tomasz Sadowski Ahmed Edilbi Teresa Ogrodzińska Nijole Arbaciauskiene