

401(k) plan, 74, 76	investment, 49, 87
AAA, see American Academy of Actuaries or	legal, 49
American Accounting Association	advisory risk frameworks, see risk frameworks
AADB, see Accountancy and Actuarial Discipline	advisory stakeholders, see stakeholders
Board	AGB, see Actuarial Governance Board
AASB, see Auditing and Assurance Standards Board	agency costs, 32, 35, 121
or Australian Accounting Standards Board	agency risk, 35
AASOC, see Auditing and Assurance Standards	definition, 121
Oversight Council	responses to, 470
ABCD, see Actuarial Board for Counselling and Discipline	AICPA, see American Institute of Certified Public Accountants
ABI, see Association of British Insurers	Akaike information criterion, 240
	Akerlof, George, 120
ABS, see asset-backed security	algorithmic trading, 69
ACA, see Association of Consulting Actuaries ACCA, see Association of Chartered Certified	Allied Steel and Wire Pension Scheme, 74
Accountants	Altman's Z-score, 255, 355
account holders	American Academy of Actuaries, 88
accounting standards, 43	American Accounting Association, 508
Accounting standards, 43 Accountancy and Actuarial Discipline Board, 90	American Institute of Certified Public Accountants
accounting standards, 31, 43	88, 508
Accounting Standards Board, 89, 91	American Society of Pension Professionals and
Accounting Standards Board, 69, 91 Accounting Standards Board, Canada, 91	Actuaries, 88
Accounting Standards Oversights Council, 91	anchoring, 122
AcSB, see Accounting Standards Board, Canada	annuity, 16, 18, 73, 76
AcSOC, see Accounting Standards Oversights	bulk, 460
Council	with-profits, 16
actuarial advisers, see advisers	APB, see Auditing Practices Board
Actuarial Board for Counselling and Discipline, 90	appointed actuary, see insurance companies
actuarial function holder, see Prudential Regulation	appointment committee, see committees
Authority	APRA, see Australian Prudential Regulation
Actuarial Governance Board, 91	Authority
Actuarial Society of South Africa, 88, 91	ARCH models, see heteroskedasticity
Actuarial Standard of Practice, 90	Archimedean copulas, see copulas
Actuarial Standards Board, 90, 91	ARIMA processes, <i>see</i> time series processes
Actuarial Standards Oversight Council, 91	ARMA processes, <i>see</i> time series processes
Actuarias Standards Oversight Council, 91 Actuaries' Code, 89	AS/NZS 4360:2004, 518
	ASB, see Accounting Standards Board ASIC, see Australian Securities and Investments
adverse selection, 114, 119, 120, 469	
advisers	Commission
actuarial, 48, 87	ASOC, see Actuarial Standards Oversight Council
financial, 49, 87, 94	ASOP, see Actuarial Standard of Practice



ASPPA, see American Society of Pension	background, 492
Professionals and Actuaries	bail-in requirements, 500
ASSA, see Actuarial Society of South Africa	Basel I, 453, 492, 504
asset managers, see investment managers	Basel II, 93, 453, 493, 504
asset-backed security, 13	Basel III, 24, 95, 458, 498, 504
asset-liability modelling	basic indicator approach, 392, 494, 495
stochastic, 433	capital conservation buffer, 500
Association of British Insurers, 81, 92	credit risk, 492, 494
Association of Chartered Certified Accountants, 88	criticisms of Basel II, 497
Association of Consulting Actuaries, 89	high quality liquid assets, 502
Association of Insurance and Risk Managers, 511	internal capital adequacy assessment process, 496
AUASB, see Auditing and Assurance Standards Board	internal models approach, 501
audit, 8, 43	internal ratings based approach, 494
external, 40	level 1 assets, 502
internal, 39, 95, 97	level 2 assets, 502
risk management process, 479	leverage ratio, 501
audit committee, see committees	liquidity coverage ratio, 502
Auditing and Assurance Standards Board, 90, 91	liquidity requirements under Basel III, 502
Auditing and Assurance Standards Oversight Council,	* * *
91	market discipline under Basel II, 497
	market discipline under Basel III, 503
Auditing Practices Board, 82, 89	market risk, 493, 494
auditors, 40	minimum capital requirements under Basel II, 494
ERM framework, 4	minimum capital requirements under Basel III, 49
external, 86	net stable funding ratio, 502
Australian Accounting Standards Board, 90	operational risk, 113, 494
Australian Prudential Regulation Authority, 45, 91	operational risk, advanced measurement approach
Australian Securities and Investments Commission,	392
91	standardised approach, 392, 494, 501
autoregressive processes, see time series processes	supervisory review under Basel II, 496
bancassurers, see banks	systemically important financial institutions, 500
Bank of England, 13, 93	three pillars, 493
Banking Act 1987, 70	tier 1 capital, 493, 499, 501
Banking Act of 1933, see Glass-Steagall Act	tier 2 capital, 493, 499
bankruptcy, see insolvency	tier 3 capital, 493, 500
banks, 25	total net cash outflows, 502
adverse selection, 120	Basel Committee for Banking Supervision, 492
agency risk, 121	basic life assurance and general annuity business, 75
bancassurers, 14	basis risk, 125, 432, see also future
capital structure, 450	basis splines, see splines
clearing, 13	Bayesian credibility, see credibility
commercial, 12, 14	Bayesian information criterion, 240
culture, 55	Bayesian networks, 275, 391
customers, 25, 69	BBA, see British Bankers' Association
economic sensitivity, 64	benchmarks, 334
financial strength ratings, 50	peer group, 31
goldsmith, 12	beta distribution, 180, 273
	bias
high street, 12	
history, 12	definition, 121
investment, 13	responses to, 470
Lombard, 12	binomial distribution, 146, 273
merchant, 12, 13	Bishopsgate Investment Management, 546
mutual, 13	bivariate normal distribution, see normal distribution
private, 13	Black model, 350
regulation, 45	Black–Karasinski model, 344
Barings Bank, 534	Black–Litterman, 423
BAS, see Board for Actuarial Standards	Black-Scholes model, 335, 357, 445
Basel Accords, 44, 67, 93, 492	BLAGAB, see basic life assurance and general
advanced measurement approach, 495	annuity business



588

Board for Actuarial Standards, 89

boards, 96

committees, 33

compensation, 7 constitution, 6, 33

culture, 55

development reviews, 79

education, 7

performance, 7

structure, 57

transparency, 7

bond prices

bootstrapping, 340

dirty, 340

bondholders, see debt-holders

bonus (with-profits), 16

bootstrapping, see time series modelling, see also

bond prices

Bornhuetter-Ferguson method, 389

brainstorming, see risk identification techniques

Brennan-Schwartz model, 345

British Bankers' Association, 92

broker dealers, 94

brokerage firms, 94

Bühlmann credibility, see credibility

building societies, 13, 25

regulation, 45

Building Societies Act 1987, 70

Building Societies Investor Protection Scheme, 70

Burr distribution, 170

business cycle, 63

business disruption and system failure risk, see

operational risks

Cadbury Report, 78, 81, 82

Cairns-Blake-Dowd model, 382

CALDB, see Companies Auditors and Liquidators

Disciplinary Board

Canada Business Corporations Act 1985, 85 Canada Deposit Insurance Corporation, 70

Canadian Institute of Actuaries, 88, 91

Canadian Institute of Chartered Accountants, 88, 91

capital, see also economic capital

capital asset pricing model, 333, 392

capital market risk transfer, see risk transfer

capital structure, 24, 450

agency costs, 24

debt term, 25

insolvency, 24

irrelevance, 24

pecking order, 25

tax, 24

CAPM, see capital asset pricing model

captive insurance companies, see insurance companies

CAS, see Casualty Actuarial Society

cascade models, see time series modelling

case studies, see also risk identification tools

Casualty Actuarial Society, 88

Cauchy distribution, 157

Index

CBI, see Confederation of British Industry

CCA, see Conference of Consulting Actuaries

CDO, see collateralised debt obligation

central counter-parties, 501

central risk function, 2, 8, 9, 36, 57

culture, 55

CEO, see chief executive

Certification Regime, see Prudential Regulation

Authority

Certified Public Accountants, 88

CFA Institute, 41, 88

Code of Ethics and Standards of Professional

Conduct, 41, 43, 89

CFO, see chief financial officer

chain ladder method, 388

chairman, 6, 54, 95, 97, 98

board constitution, 6

performance, 7

characteristics of financial time series, see financial

time series

charities

investment, 41

Chartered Institute for Securities and Investment, 88

chi-squared distribution, 156, 165, 172

simulation, 166

chi-squared test, 166

Chicago Mercantile Exchange, 436

chief actuary, see Prudential Regulation Authority

chief executive, 6, 95, 97

board constitution, 6

chief executive officer, see chief executive

chief finance, see chief financial officer chief financial officer, 36, 83, 97

chief risk, see chief risk officer chief risk officer, 36, 57

board constitution, 7

risk committee, 58

chief underwriting officer, see Prudential Regulation

Cholesky decomposition, 190, 195

modelling market risk, 329 Chow test, 170, 311

CIA. see Canadian Institute of Actuaries

CICA, see Canadian Institute of Chartered

Accountants

CISI, see Chartered Institute for Securities and

Investment

classical credibility, see credibility

classifying data, 249

Clayton copula, see copulas

clearing banks, see banks

client, product and business practice risk, see

operational risks

co-monotonicity copula, see minimum copula

Code of Ethics and Standards of Professional

Conduct, see CFA Institute

coefficient of determination  $(R^2)$ , 237

coefficient of tail dependence, see tail dependence



coherent risk measures, 414	Clayton, bivariate, 218
COLA, see cost of living adjustment	Clayton, generator function, 218
collateral, 23, 25, 65, 106, 353	Clayton, Kendall's tau, 215
management of, 116	Clayton, multivariate, 218
role of pension assets, 27	Clayton, Spearman's rho, 215
collateralisation, 436	Clayton, tail dependence, 218
collateralised debt obligation, 38, 453, 455	discrete, 206
commercial banks, see banks	empirical, 206
committees	Frank, 214, 217
appointments, 7, 58	Frank, bivariate, 217
audit, 7, 58, 82	Frank, generator function, 217
remuneration, 7, 58, 80, 96	Frank, Kendall's tau, 215
risk, 58, 96	Frank, multivariate, 217
commodities traders, 94	Frank, Spearman's rho, 215
commodity, 423	Frank, tail dependence, 218
future, 438	Fréchet-Höffding, 210, 212
option, 335	generalised Clayton, 215, 218
common shock models, see credit portfolio models	generalised Clayton, bivariate, 218
communication, 477	generalised Clayton, generator function, 218
external, 479	generalised Clayton, Kendall's tau, 215
formal, 478	generalised Clayton, multivariate, 219
informal, 478	generalised Clayton, Spearman's rho, 215
internal, 478	generalised Clayton, tail dependence, 219
Companies Act 1980, 68	Gumbel, 214, 216
Companies Act 2006, 83	Gumbel, bivariate, 216
Companies Auditors and Liquidators Disciplinary	Gumbel, generator function, 216
Board, 91	Gumbel, Kendall's tau, 215
company directors, see directors	Gumbel, minimum, 217
company employees, see employees	Gumbel, multivariate, 217
company managers, see managers	Gumbel, Spearman's rho, 215
Company Securities (Insider Dealing) Act 1985, 68	Gumbel, tail dependence, 217
competitive environment, see environment	independence, 217, 223
concordance, 208	independence, bivariate, 210
concordance and discordance, 141	independence, multivariate, 212
Scarsini's axioms, 208	Marshall-Olkin, 219, 369
Conduct Rules, see Prudential Regulation Authority	Marshall-Olkin, bivariate, 219
Conduct Standards, see Prudential Regulation	Marshall-Olkin, Kendall's tau, 220
Authority	Marshall-Olkin, multivariate, 221
Confederation of British Industry, 80, 81	Marshall-Olkin, Spearman's rho, 220
Conference of Consulting Actuaries, 90	maximum, 210, 217, 218, 223
conjugate distributions, see credibility	minimum, 218, 223, 225
Consumer Prices Index, 72	minimum, bivariate, 210
contango, 438	minimum, multivariate, 212
continuing professional development, 42, 89	mixture, 212
continuous considerations, 476	modelling market risk, 330
continuous distributions, see statistical distributions	normal, 222
controlling stakeholders, see stakeholders	normal, bivariate, 222
convenience yield, 438	normal, multivariate, 223
convex risk measures, 415	normal, tail dependence, 223
convexity, 349	properties, 204
copulas, 204	Sklar's theorem, 205
Archimedean, 213, 231	Student's <i>t</i> , 223
Archimedean, bivariate, 213	Student's t, bivariate, 224
Archimedean, generator function, 213	Student's t, multivariate, 225
Archimedean, multivariate, 214	survival, 207, 219
Archimedean, pseudo-inverse, 213	survival, bivariate, 207
bivariate, 205	Corley Inquiry, 539
Clayton, 214, 218, 219	corporate governance, 6, 32, 77



correlation, 139	CRF, see central risk function
COSO ERM Integrated Framework, 508	crime risk, see operational risks
cost of living adjustment, 72	CRO, see chief risk officer
Council of US Presidents, 90	cubic splines, see splines
counter-monotonicity copula, see maximum copula	culture, 55
counter-party risk, 9, 64, 105, 116, 124, 352, 430,	CUSP, see Council of US Presidents
432, 435	cyber risk, see operational risks
covariance, 140	damage to physical assets risk, see operational risks
Cox-Ingersoll-Ross model, 344	data frequency, 318
CPD, see continuing professional development	÷ •
CPI, see Consumer Prices Index	data risk, see operational risks data theft, 118
CR, see Certification Regime	debt
CRD IV, 95	collateralisation, 50
board constitution, 6	debt-holders
credibility, 267, 377	accounting standards, 43
Bayesian, 271	private, 23
Bühlmann, 271, 275	public, 23
classical, 267	Debye functions, 215
conjugate distributions, 273	definitions and concepts of risk, see risk
conjugate distributions, beta-binomial, 273	Delphi technique, <i>see</i> risk identification techniques
conjugate distributions, gamma-Poisson, 274	demographic risk
credit default swaps, 444, 453	definition, 109
credit insurance, 453	quantifying, 375
credit migration models, 360	responses to, 459
multivariate, 369	denial-of-service attack, 118
credit models	dependence, 208
qualitative, 353	Deposit Guarantee Schemes Directive 1994, 71
quantitative, 354	Deposit Guarantee Schemes Directive 2009, 71
credit portfolio models, 367	Deposit Guarantee Schemes Directive 2014, 71
common shock, 369	Deposit Insurance and Credit Guarantee Corporation
multivariate credit migration, 369	70
multivariate structural, 367	Deposit Protection Scheme, 70
time-until-default, 370	Depository Institutions Deregulation and Monetary
credit rating agencies, 50	Control Act of 1980, 69
credit ratings	derivatives, 434
issue, 50	exchange traded, 435
issuer, 50	over-the-counter, 65, 430, 432, 434, 435
credit risk	Dey Report, 79, 82
connection with market risk, 372	Dickey–Fuller test, 305
definition, 105	directors, 32, 33, 49, 54, 77
definition, banks, 105	executive, 54, 58
definition, life insurance companies, 105	independent, 6, 33, 58, 78, 82
definition, non-life insurance companies, 105	non-executive, 6, 33, 57, 58, 81, 82, 96, 98
definition, pension schemes, 105	senior independent, 96, 98
extent of loss, 371	discordance, see concordance
quantifying, 351	discounting, 319
responses to, 450	discrete distributions, see statistical distributions
credit spread	discriminant analysis, 254, 355
nominal, 331	Fisher's linear discriminant, 255
option adjusted, 332	linear, 255, 258, 355
static, 331	multiple, 259
credit support annexes, see ISDA agreements	distributed denial-of-service attack, 118
credit unions	diversification, 433, 461, 462
regulation, 45	diversity and discrimination, 114
credit-linked notes, 457	documentation, 476
CreditMetrics, 360	downside risk, see risk
creditors	due diligence, 452
trade, 51	duration



Macauley, 349	environmental risk
modified, 349	description, 112
Durbin–Watson test, 306	quantifying, 391
economic capital, 481	responses to, 463
calculating, 485	Equitable Life, 537
definition, 481	equity risk premium, see risk premium
practical approach, 486	ERISA, 72–74, 84, 85, 87
theoretical approach, 485	exchange-traded derivatives, see derivatives
economic capital allocation, 487	exchanges, 435
allocating benefits of diversification, 488	execution, delivery and process management risk, see
Euler capital allocation principle, 489	operational risks
economic capital models, 482	executive chairman
designing, 483	board constitution, 6
deterministic, 483	exercise price
factor tables, 483	Merton model, 357
generic, 483	option, 335–337
internal, 482	expected returns, 330
running, 484	corporate bonds, 331
stochastic, 483	government bonds, 330
economic capital optimisation, 486	expected shortfall, see also tail VaR, 413
economic income created, 487	expected tail loss, see tail VaR
return on capital, 486	experience rating, 375
shareholder value, 487	exponential distribution, 172, 175
economic environment, see environment	external environment, 62
economic risk, see also market risk	external fraud risk, see operational risks
definition, 103	extreme value theory, 286
eigenvalues, 193	F-distribution, 169
eigenvectors, 192, 242	FAS, see Financial Accounting Standard
EITF, see Emerging Issues Task Force	FASB, see Financial Accounting Standards Board
elliptical distributions, 140, see spherical and elliptical	fat tails, see kurtosis
distributions	FCA, see Financial Conduct Authority
Emerging Issues Task Force, 90	FCA Handbook, 87, 94
empirical mean excess loss function, see generalised	Federal Deposit Insurance Corporation, 69
Pareto distribution	Feynman, Richard, 546
employees, 35, 54, 86	fiduciary management, 41
employer liability insurance, 29, 111	FIMBRA, see Financial Intermediaries, Managers and
employer-nominated trustees, see pension schemes	Brokers Regulatory Association
employment practice and workplace safety risk, see	Finance Act 2004, 76
operational risks	Financial Accounting Standard, 90
Employment Rights Act 1996, 86	Financial Accounting Standards Board, 90
employment-related risks, see operational risks	financial advisers, see advisers
endowments, see foundations and endowments	Financial Compensation Scheme, 72
endowments and foundations	Financial Compensation Scheme (FCS), Australia, 71
beneficiaries, 28	Financial Conduct Authority, 51, 92, 93
trustees, 55	Financial Executives International, 508
enrolled actuary, see pension schemes	financial institutions
Enron, 74, 77, 82, 86	types, 11
enterprise risk management, 32	Financial Intermediaries, Managers and Brokers
frameworks, 5	Regulatory Association, 44, 93
process overview, 101	financial markets, 31, 77
environment	Financial Policy Committee, 93
competitive, 66	Financial Reporting Council, 78, 82, 89, 90
economic, 63	Financial Reporting Standard, 89
industry, 92	Financial Services Act 1986, 44, 67, 68, 71, 75, 92
political, 63	Financial Services Act 2012, 93
professional, 88	Financial Services and Markets Act 2000, 47, 68, 70,
regulatory, 67	87 Financial Services Authority 92 93



592 Index

Financial Services Compensation Scheme, 68, 71 return period approach, 288 Financial Services Modernization Act of 1999, see standard, 287 Gramm-Leach-Bliley Act Weibull-type, 287 Financial System Legislation Amendment 2008, 71 generalised hyperbolic distribution, 156, 195 financial time series generalised inverse Gaussian distribution, 156, 175, characteristics, 326 First Life Directive 1979, 16, 47, 459, 503 generalised least squares regression, see regression First Non-Life Directive 1973, 47, 503 generalised linear models, 251 Fisher's linear discriminant, see discriminant analysis generalised Pareto distribution, 176, 290 Fitch Ratings, 522 empirical mean excess loss function, 292 generator function, see Archimedean copulas fitting data Glass-Steagall Act, 14, 69, 86, 459 to a distribution, 230 to a model, 235 global financial crisis, 528 force of mortality, 253, 376, 381 GMP, see Guaranteed Minimum Pension GN, see Guidance Note foreign exchange risk definition, 104 goldsmiths, 12 Gompertz model, 254 quantifying, 351 responses to, 450 Goode Report, 84, 546 Försäkringsbolaget Pensionsgaranti, 74 governments controlling relationships, 46 forward, 434 financial relationships, 28, 75 forward rate, see interest rates forward rate agreements, 446 Gramm-Leach-Bliley Act, 14, 459 Greenbury Report, 80, 81 foundations and endowment culture, 55 gross redemption yield, see interest rates foundations and endowments, 18 group entity senior insurance manager, see Prudential taxation, 77 Regulation Authority FPC, see Financial Policy Committee Guaranteed Minimum Pension, 72 Guidance Note, 89 FPG, see Försäkringsbolaget Pensionsgaranti Gumbel copula, see copulas, see copulas Frank copula, see copulas Gumbel distribution, 162 fraud risk, see operational risks FRC, see Financial Reporting Council hacking, 118 Fréchet distribution, 176 Hampel Report, 81, 82 Fréchet-Höffding copulas, see copulas head of third country branch, see Prudential friendly societies, 15, 25 Regulation Authority members, 71 Health and Social Security Act 1984, 72 regulation, 45 Heartland Payment Systems, 548 Friendly Societies Protection Scheme, 71 hedging, 434, see also future FRS, see Financial Reporting Standard against loss, 444 FSA, see Financial Services Authority cross-hedging, 441 funding liquidity risk, see liquidity risk exposure to options, 444 future, 38, 434 optimal hedge ratio, 442 basis risk, 439, 441 using model points, 449 hedging, 442 Herstatt banking crisis, 492 pricing, 437 heteroskedasticity, 237, 312 ARCH models, 312, 327, 328 gamma distribution, 156, 171, 175, 273 GARCH models, 315, 327, 328 gap analysis, see risk identification techniques GARCH models, fitting, 316 GARCH models, see heteroskedasticity GARCH models, forecasting, 318 Gaussian copula, see normal copula Higge Report, 81 Gaussian distribution, see normal distribution high claim frequency classes general insurance companies, see non-life insurance pricing, 385 companies reserving, 387 general public, 52 high frequency trading, 69 generalised Clayton copula, see copulas high street banks, see banks generalised extreme value distribution, 286 Ho-Lee model, 343 fitting, 287 Hull-White model, 343 Fréchet-type, 287 Gumbel-type, 287 IAA, see Institute of Actuaries of Australia or return level approach, 288 International Actuarial Association



IAS, see International Accounting Standard	interest rate risk, 448, 449
IASB, see International Accounting Standards Board	investment, 41
ICAA, see Institute of Chartered Accountants in	lapses, 110
Australia	life, 14
ICAEW, see Institute of Chartered Accountants in	life, advisers, 49
England and Wales	life, regulation, 45
ICAI, see Institute of Chartered Accountants in	mutual, 15, 39
Ireland	non-life, 14
ICAS, see Institute of Chartered Accountants in	non-life, regulation, 45
Scotland	policyholders, 25, 71
Icesave, 70	proprietary, 15
IFRS, see International Financial Reporting Standard	taxation, 75
illiquidity, see liquidity risk	insurance special purpose vehicle, 97
immunisation, see Redington's immunisation	integrated processes, <i>see</i> time series processes
IMRO, see Investment Management Regulatory	Integrated Prudential Sourcebook, 87
Organisation	inter-quartile range, see range
incidental stakeholders, see stakeholders	inter-temporal links, see time series processes
Income and Corporation Taxes Act 1988, 75	interest rate caps and floors, 447
independence copula, see copulas	interest rate models
independent group analysis, see risk identification	multi-factor, 345
techniques	PCA-based approaches, 346
independent trustees, see pension schemes	single factor, 343
index-tracking, 31	interest rate risk
Individual Savings Account, 76	definition, 104, 339
Lifetime ISA, 76	quantifying, 339
industry bodies, 44, 92	responses to, 446
industry environment, see environment	interest rates
industry regulators, see regulators	forward rate, 342
information technology, 60	gross redemption yield, 340
insider trading, 68	gross redemption yield., 349
Insider Trading and Securities Fraud Enforcement Act	nominal, 446
of 1988, 68	real, 446
Insider Trading Securities Act of 1984, 68	spot rate, 340
insolvency, 30	internal environment, 54
Institute and Faculty of Actuaries, 88, 91	internal fraud risk, see operational risks
Institute of Actuaries of Australia, 88, 91	International Accounting Standard, 91
Institute of Chartered Accountants in Australia, 88, 91	International Accounting Standards Board, 91
Institute of Chartered Accountants in England and	International Actuarial Association, 88
Wales, 88	International Financial Reporting Standard, 91
Institute of Chartered Accountants in Ireland, 88	International Swaps and Derivatives Association, see
Institute of Chartered Accountants in Scotland, 88	also ISDA agreements
Institute of Internal Auditors, 508	interviews, see risk identification techniques
Institute of Management Accountants, 508	inverse gamma distribution, 156, 171, 175
Institute of Risk Management, 511	inverse Gaussian distribution, see Wald distribution
insurance, 29, 430	inverse normal distribution, see Wald distribution
history, 14	inverted market, 438
life, 15	investment advisers, see advisers
non-life, 14	investment banks, see banks
statutory, 29	Investment Management Regulatory Organisation, 4-
insurance companies, 14	93
adverse selection, 120	investment managers, 24, 41, 94
agency risk, 121	investment strategy, 433
appointed actuary, 87	investors
capital structure, 451	ERM framework, 4
captive, 430	Investors Compensation Scheme, 67
culture, 55	IORP Directive, 84
economic sensitivity, 65	IRM/AIRMIC/Alarm Risk Management Standard,
financial strength ratings, 50	511



ISA, see Individual Savings Account	definition, non-life insurance companies, 107
ISDA agreements, 435, 436	definition, pension schemes, 107
credit support annexes, 436, 452	funding, 106
ISO 31000:2009, 520	global financial crisis, 502
ISPV, see insurance special purpose vehicle	market, 106
jump diffusion model, 311	quantifying, 372
	responses to, 457
k-nearest neighbour, 259, 357	listing rules, 119
Kendall's tau, 139, 141, 208	Lloyd's of London, 14, 97
Archimedean copulas, 214	location, measures of, 134
kernels	logistic function, 253
Epanechnikov, 249	logit model, 253, 355, 377
normal, 249	lognormal distribution, 163
smoothing, 247	simulation, 164
triangular, 249	Lombard banks, see banks
uniform, 248	London Stock Exchange, 78, 81
King I, 79, 80	Long Term Capital Management, 542
King II, 79, 80, 82	longevity risk
King III, 79, 80, 82	definition, 110
King IV, 79	level, 375
Kirby Report, 85	trend, 380
KMV model, 359	volatility, 377
Knightian uncertainty, see uncertainty	low claim frequency classes
Kobe earthquake, 116	quantifying, 390
Korean Air, 540	LPI, see limited price indexation
Kumar Mangalam Birla (KMB) Report, 80, 82	LSE, see London Stock Exchange
kurtosis, 137	Madoff, Bernard, 544
leptokurtosis, 138, 157, 327	Mahalanobis angle, 189
mesokurtosis, 138	Mahalanobis distance, 189
platykurtosis, 138	malware, 118
LAUTRO, see Life Assurance and Unit Trust	managers, 35, 86
Regulatory Organisation	mandatory risk frameworks, see risk frameworks
Law on Occupational Benefits 1982, 74	Mardia's tests, 189
Law on Occupational Benefits Guarantee Fund, 74	margin
LDI, see liability-driven investment	initial, 435
least squares regression, see regression	maintenance, 436
Lee-Carter model, 381	variation, 436
Leeson, Nick, 534	Market Abuse Directive 2003, 68
legal advisers, see advisers	market consistency, 298
legal risk, see operational risks	market liquidity risk, see liquidity risk
leptokurtosis, see kurtosis	market risk
Lévy distribution, 171, 173	definition, 103
liability-driven investment, 31	definition, banks, 103
Life Assurance and Unit Trust Regulatory	definition, life insurance companies, 104
Organisation, 44	definition, non-life insurance companies, 104
life assurance companies, see insurance companies	definition, pension schemes, 104
Life Directive 2002, 503	modelling, 328
life insurance companies, see insurance companies	quantifying, 326
Lifetime ISA, see Individual Savings Account	responses to, 432
likelihood ratio test, 239	Marshall-Olkin copula, see copulas
Limited Liability Partnerships Act 2000, 23	matching
limited price indexation, 72	cash flow, 447
linear correlation coefficient, see Pearson's rho	matrix algebra, 181
linear discriminant analysis, see discriminant analysis	maximum copula, see copulas
liquidity risk	Maxwell, Robert, 73, 84, 545
definition, 106	MBS, see mortgage-backed security
definition, banks, 106	mean, 134, 140
definition, life insurance companies, 107	media, 52



median, 135	mutual banks, see banks
member-nominated trustees, see pension schemes	Myners Report, 41, 85
merchant banks, see banks	NAPF, see National Association of Pension Funds
Mersenne twister, 298	National Association of Pension Funds, 81, 86, 92
Merton model, 357	National Forum for Risk Management in the Public
mesokurtosis, see kurtosis	Sector, 511
method of maximum likelihood	NCD, see no claims discount
continuous distributions, 233	negative binomial distribution, 146
copulas, 234	no claims discount, 462
discrete distributions, 232	nominal spread, see credit spread
fitting a model to data, 239	non-capital market risk transfer, see risk transfer
fitting data to a distribution, 231	Non-Life Directive 2002, 503
method of moments, 230	non-life insurance
copulas, 231	long-tail classes, 111
univariate distributions, 230	non-life insurance companies, <i>see</i> insurance
MFR, see Minimum Funding Requirement	companies
MiFID, 77	non-life insurance risk
board constitution, 6	catastrophe, 111
MiFID 2004, 68	definition, 111
MiFID II, 68, 77	incidence, 111
minimum copula, see copulas	intensity, 111
Minimum Funding Requirement, 73, 84	quantifying, 384
Minimum Funding Standards, 73	reserving, 112
mix of business, 451	responses to, 461
mixture copula, see copulas	trend, 111
mixture distributions, see normal mean-variance	underwriting, 111
mixture distributions	volatility, 111
mode, 135	non-participating policy, see non-profit policy
model risk, see operational risks	non-profit policy, 15
model uncertainty, see uncertainty	normal backwardation, 438
model validation, 280	normal copula, see copulas
cross-sectional, 281	normal distribution
time series, 281	bivariate, 186
modelling techniques, 228	bivariate, simulation, 190
models	multivariate, 186
complexity, 228	multivariate, 180
dimensionality, 229	multivariate, standard, 188
limitations, 228	univariate, standard, 166
Moody's Investor Services, 359, 361, 363, 524	univariate, standard, 152
moral hazard, 29, 114, 120, 469	normal market, 438
mortality models	normal mean-variance mixture distributions
all-cause, 380	multivariate, 195
cause-of-death, 380	univariate, 156, 159, 161
parametric, 380	univariate, simulation, 156
mortality risk	Northern Rock, 70
catastrophe, 110, 379	,
definition, 110	OAS, see option adjusted spread
level, 110, 375	occupational pension schemes, see pension schemes
trend, 110, 380	Occupational Pension Schemes Regulation 2005, 84
volatility, 110, 377	Occupational Pensions Board, 99
mortgage-backed security, 13	Occupational Pensions Regulatory Authority, 99
moving average processes, see time series processes	offence and defence model, see risk management
multilateral trading facility, 69	models
multiple discriminant analysis, see discriminant	OPB, see Occupational Pensions Board
analysis	operational risks
multivariate distributions, see statistical distributions	business disruption and system failures, 116, 465
multivariate normal distribution, see normal	clients, products and business practices, 115, 464
distribution	crime, 117, 465



cyber, 118, 466 damage to physical assets, 116, 464	Pension Benefit Guaranty Fund, 74 Pension Compensation Board, 73
data, 123, 471	Pension Guarantee Programme, 74
definitions, 113	Pension Law Review Committee, 84
definitions, alternative, 117	Pension Protection Act of 2006, 30
employment practices and workplace safety, 114, 463	Pension Protection Fund, 30, 33, 74 risk-based levy, 354
employment-related, 119, 468	pension scheme members, 72
execution, delivery and process management, 116,	pension scheme sponsors, 72
465	pension schemes, 48
external fraud, 114, 463	accounts, 40
internal fraud, 113, 463	administrators, 40
legal, 122, 471	adverse selection, 120
model, 123, 471	advisers, 49
people, 119, 468	advising actuary, 39
project, 124, 473	agency risk, 121
quantifying, 391	auditors, 40
regulatory, 119, 467	buyout valuations, 34
reputational, 123, 472	culture, 55
responses to, 463	defined benefit, 16
strategic, 124, 473	defined contribution, 17, 27
technology, 117, 466	early retirements, 110
OPRA, see Occupational Pensions Regulatory	economic sensitivity, 65
Authority	enrolled actuary, 87
optimisation, 418	final salary, 17
mean-variance, 418	funded, 17
option, 38, 335, see also Black–Scholes model	funding, 48
American, 335	funding valuations, 34
Bermudan, 335	history, 16
call, 335–337, 350	interest rate risk, 448, 449
delta, 445	investment, 41
European, 335	members, 27
gamma, 445	modification, 48
put, 335–337	moral hazard, 120
theta, 445	new entrants, 110
vega, 445	occupational, 16
option adjusted spread, see credit spread	pay-as-you-go, 17
Orange Book, 516	redundancy, 110
ordinary least squares regression, see regression	regulation, 17, 45, 99
organisational capabilities, 60	run-off valuations, 34
organisational structure, 57	scheme actuary, 39, 84, 87
organised trading facility, 68	scheme auditor, 84
outside directors, <i>see</i> non-executive directors	scheme-specific funding requirement, 84
outsourced CIO, see fiduciary management	sponsors, 17, 26, 39, 48, 55, 99
over-the-counter derivatives, <i>see</i> derivatives	taxation, 75
overconfidence, 122	trustees, 33, 39, 48, 55, 59, 83, 87, 99
P-splines, see penalised splines	trustees, employer-nominated, 55
parameter uncertainty, see uncertainty	trustees, independent, 55
Pareto distribution, 176	trustees, member-nominated, 55
participating policy, see with-profits policy	valuation, 48
partnership model, see risk management models	withdrawals, 110
pay-as-you-go pensions, see pension schemes	Pension Schemes Act 2004, 87
PBGC, see Pension Benefit Guaranty Corporation	Pensions Act 1995, 72, 73, 84, 99
PBGF, see Pension Benefit Guaranty Fund	Pensions Act 2004, 47, 72, 73, 84, 99
Pearson's rho, 139, 140, 208	Pensions and Investment Research Consultants Ltd,
pecking order, see capital structure	81
penalised splines, see splines	Pensions and Lifetime Savings Association, 92
Pension Benefit Guaranty Corporation, 29, 33, 74	Pensions Management Institute, 89



Index 597

Pensions Regulator, The, 51, 92, 99 proprietary risk frameworks, see risk frameworks pensions-augmented balance sheet, 26 prospect function, 400 Pensions-Sicherungs-Verein Versicherungsverein auf prudent expert, 84, 85 prudent man, 84, 85 Gegenseitigkeit, 74 people risk, see operational risks Prudential Regulation Authority, 51, 92, 93, 95 performance bonuses, 41 actuarial function holder, 87 Personal Investment Authority, 93 Certification Regime, 95, 96 personal pensions, 18 chief actuary, 97 PGP, see Pension Guarantee Programme chief underwriting officer, 97 Philby, Kim, 549 Conduct Rules, 95 phishing, 118, 467 Conduct Rules, Individual, 96 PIA, see Personal Investment Authority Conduct Rules, Senior Manager, 97 PIRC, see Pensions and Investment Research Conduct Standards, 97 Consultants Ltd Conduct Standards, Individual, 98 platykurtosis, see kurtosis Conduct Standards, Senior Insurance Manager, 98 PLSA, see Pensions and Lifetime Savings Association group entity senior insurance manager, 97 PMI, see Pensions Management Institute head of third country branch, 97 POB, see Professional Oversight Board Senior Insurance Management Function, 97 Poisson distribution, 148, 175, 273 Senior Insurance Managers Regime, 97 policies, procedures and limits, 433 Senior Management Function, 95 policy and policing model, see risk management Senior Managers Regime, 95 models underwriting risk oversight, 97 Policyholder Protection Act of 2006, 73 with-profits actuary, 39, 87, 97 policyholders, 38 pseudo-inverse, see Archimedean copulas accounting standards, 43 PSVaG, see Pensions-Sicherungs-Verein Policyholders Protection Act 1975, 71 Versicherungsverein auf Gegenseitigkeit Policyholders Protection Scheme, 71 Public Company Accounting Oversight Board, 87 political environment, see environment public debt-holders, see debt-holders postcode rating, 377 public shareholders, see shareholders PPF, see Pension Protection Fund quantifiable risks, see risk nature PRA, see Prudential Regulation Authority quantifying particular risks, 326 preference function, see utility function quantile-quantile plots, 154, 206 premium rating  $R^2$ , see coefficient of determination  $(R^2)$ life, 38, 459 **RAMP. 508** non-life, 38, 462 random numbers, 297 pricing teams, 38 range, 136 principal component analysis inter-quartile, 137 fitting data to a model, 240 ransomeware, 118 generating multivariate random normal variables, rating agencies, see credit rating agencies modelling interest rates, 346 Recognised Professional Body, 93 Redington's immunisation, 448 modelling market risk, 329 principals, see stakeholders regression generalised least squares, 236 private banks, see banks private debt-holders, see debt-holders least squares, 235 ordinary least squares, 236 private shareholders, see shareholders pro-cyclicality, 458 testing the fit of coefficients, 238 probability of ruin, 412 testing the fit of the regression, 238 probit model, 252, 355, 377 regulation professional bodies, 42, 88 functional, 44 professional environment, see environment unified, 45 Professional Oversight Board, 90 regulators acting as agents, 99 professional regulators, see regulators project risk, see operational risks industry, 44, 92 professional, 43, 89 property and casualty insurance companies, see non-life insurance companies regulatory environment, see environment Property and Casualty Insurance Compensation regulatory risk, see operational risks Corporation, 71 reinsurance, 29



## 598

reinsurance companies regulation, 45 remuneration committee, see committees Renshaw-Haberman model, 382 representativeness, 122 reputational risk, see operational risks resampling, see bootstrapping, 423 residual risks, 124 responses to risk, 429 Retail Prices Index, 72 return measures, 417 return on assets, 417 return on capital, 417 risk definitions and concepts of, 1, 103 downside, 1, 30, 38, 122, 295, 401 reasons to manage, 3 upside, 1, 295, 401 risk acceptance, 431 risk appetite, 398 risk assessment, 397 risk aversion, 398 constant absolute, 399 constant relative, 399 decreasing absolute, 399 increasing, 399 zero, 400 risk capacity, 400 risk check lists, see risk identification tools risk frameworks, 491 advisory, 507 mandatory, 491 proprietary, 521 risk identification, 126 risk identification techniques, 129 brainstorming, 129 Delphi technique, 131 gap analysis, 131 independent group analysis, 130 interviews, 132 surveys, 130 working groups, 132 risk identification tools, 126 case studies, 128 risk check lists, 127 risk prompt lists, 128 risk taxonomy, 128 risk trigger questions, 128 risk-focussed process analysis, 128 SWOT analysis, 126 risk management time horizon, 9 risk management models, 8 offence and defence, 8 partnership, 9 policy and policing, 9 three lines of defence, 8

## Index

deterministic, 402 factor sensitivity, 403 notional amount, 403 probabilistic approaches, 404 scenario sensitivity, 404 risk modification, 462 risk nature, 132 quantifiable, 132 unquantifiable, 132 risk premium equity, 333 historical, 333 property, 333 risk prompt lists, see risk identification tools risk rating, 376 risk reduction, 429 risk register, 133 risk removal, 430 risk responses good, 431 risk taxonomy, see risk identification tools risk tolerance, 398 risk transfer, 430, see also annuity capital market, 430, 451, 453, 461, 462 credit risk, 453 non-capital market, 430, 460, 462 risk trigger questions, see risk identification tools risk-focussed process analysis, see risk identification tools Rogers Commission, 546 Rogers, William, 546 Roth 401(k), see 401 (k) RPB, see Recognised Professional Body RPI, see Retail Prices Index SAICA, see South African Institute of Chartered Accountants salary increases, 111 Sarbanes-Oxley Act, 77, 83, 86 Saucier Report, 82 scenario analysis, see time series modelling scriveners, 12 seasonality, see time series processes SEC, see Securities and Exchange Commission Securities Act of 1933, 68 Securities and Exchange Commission, 92 Securities and Futures Authority, 44, 93 Securities and Investments Board, 92 Securities Exchange Act of 1934, 68 securitisation, see capital market risk transfer Self-Regulatory Organisation, 93 Senior Insurance Management Function, see Prudential Regulation Authority Senior Insurance Managers Regime, see Prudential Regulation Authority Senior Management Function, see Prudential Regulation Authority Senior Managers Regime, see Prudential Regulation Authority

risk measures, 402



sensitivity analysis, <i>see</i> time series modelling	South African Institute of Chartered Accountants, 88,
separation theorem, 420	91
serial correlation, 237	Space Shuttle Challenger, 546
SFA, see Securities and Futures Authority	Spearman's rank correlation coefficient, see
shareholders, 32	Spearman's rho
accounting standards, 43	Spearman's rho, 139, 141, 208
financial markets, 31	special purpose vehicle, 455
private, 23	spherical and elliptical distributions, 201
public, 22, 67	splines, 243
Sharpe ratio, 417	basis, 246
SIB, see Securities and Investments Board	cubic, 244
SIMF, see Senior Insurance Management Function	knots, 243, 245, 246
simple splines, see splines	penalised, 247, 380
SIMR, see Senior Insurance Managers Regime	simple, 243
Single Employer Pension Plan Amendments Act of	spot price
1986, 30	future, 437, 438
singular value decomposition, 241, 381	interest rates, 350
skew, 137	option, 335
negative, 137	spot rate, see interest rates
population, 137	spread, see also credit spread
positive, 137	measures of, 135
sample, 137	spread betters, 94 SRO, see Self-Regulatory Organisation
skewed t-distribution	
bivariate, 200	SSAP, see Statement of Standard Accounting Practice
multivariate, 196, 200	stakeholders, 20
multivariate, simulation, 201	advisory, 48
univariate, 161	agents, 24, 31 controlling, 42
univariate, simulation, 161	external, 62
Sklar's theorem, see copulas	incidental, 51
SMF, see Senior Management Function	internal, 54
Smith Report, 82, 86	principals, 20
smoothing data, 243	types, 20
SMR, see Senior Managers Regime	Standard & Poor's, 361, 363, 524
SoA, see Society of Actuaries	standard deviation, 140
social and cultural environment, see environment	as a risk measure, 404
Social Security Act 1973, 72, 99	standard normal distribution, <i>see</i> normal distribution
Social Security Act 1985, 72	Statement of Recommended Practice, 89
Social Security Act 1986, 72	Statement of Standard Accounting Practice, 89
Social Security Act 1990, 72	static spread, see credit spread
Society of Actuaries, 88, 90	stationarity, <i>see</i> time series processes
soft commission, 41	statistical distributions, 146
sole traders, 94	multivariate, 180
Solvency I, 47, 503, 504	univariate, continuous, 149
Solvency II, 44, 47, 67, 93, 503, 504	univariate, discrete, 146
background, 503	statistics, 134
disclosure, 506	statutory insurance, see insurance
internal model, 505	stochastic uncertainty, see uncertainty
minimum capital requirement, 504, 506	stock exchanges
qualitative requirements, 506	listing requirements, 43
quantitative requirements, 504	strategic risk, see operational risks
solvency capital requirement, 504, 505	structural breaks, see time series processes
standard formula, 504	Student's <i>t</i> -copula, <i>see</i> copulas
tier 1 capital, 506	Student's t-distribution
tier 2 capital, 506	bivariate, 196
tier 3 capital, 506	bivariate, standard, 196
time horizon, 9	multivariate, 195, 196
SORP, see Statement of Recommended Practice	multivariate, simulation, 198



multivariate, standard, 198	fixed values, 300
univariate, 157	integrated, 305
univariate, simulation, 159	inter-temporal links, 302
subcontractors, 52	moving average, 305
suppliers, 52	seasonality, 310
support vector machines, 261, 357	stationarity, 299
linear, 261	structural breaks, 311
non-linear, 263	trends, 300
surveys, see risk identification techniques	white noise, 299
survival copulas, see copulas	time-until-default models, see credit portfolio models
survival models, 253	total loss ratio method, 387
SWOT analysis, see risk identification tools	TPR, see Pensions Regulator, The
systemic risk	trade creditors, see creditors
definition, 107	trade unions, 35, 55, 86
definition, common market positions, 108	Treasury Board of Canada Framework for the
definition, exposure to a common counter-party,	Management of Risk, 516
109	Treasury Board of Canada Guide to Integrated Risk
definition, feedback risk, 108	Management, 516
definition, financial infrastructure, 108	Treasury Board of Canada Integrated Risk
definition, liquidity risk, 108	Management Framework, 514
responses to, 457	triangular distribution, 177
systemic risks	Trustee Investment Act 2000, 83
quantifying, 374	
quantifying, contagion risks, 375	trustees, 33, 83
quantifying, feedback risks, 374	pension scheme, <i>see</i> pension schemes
1 2 6	Turnbull Report, 81
t-copula, see Student's t-copula	UITF, see Urgent Issues Task Force
t-distribution, see Student's t-distribution	UK Corporate Governance Code, 78, 81, 82
t-test, 159	uncertainty, 264
tail conditional expectation, see tail VaR	Knightian, 266
tail correlation, 144	model, 265
tail dependence, 209	parameter, 265
coefficient of, 209	stochastic, 264
tail VaR, 412	underwriting, 401, 452
TAS, see Technical Actuarial Standard	underwriting cycle, 66, 112
tax-free cash lump sum, 18, 28, 76	underwriting risk, see non-life insurance risk
taxation, 28	underwriting risk oversight, see Prudential Regulation
corporate, 28	Authority
Technical Actuarial Standard, 90	uniform distribution, 177
technology risk, see operational risks	unions, see trade unions
Tepper-Black tax arbitrage, 33	unit-linked policy, 16
three lines of defence model, see risk management	univariate distributions, see statistical distributions
models	univariate normal distribution, see normal distribution
time series modelling, 294	unquantifiable risks, see risk nature, 415
deterministic, 294	unrelated directors, see independent directors
deterministic, scenario analysis, 294	upside risk, see risk
deterministic, sensitivity analysis, 294	Urgent Issues Task Force, 89
stochastic, 295	utility function, 398
stochastic, bootstrapping, 295	exponential, 399
stochastic, cascade models, 297	power, 399
stochastic, data-based approaches, 296	quadratic, 399
stochastic, factor-based approaches, 296	1
stochastic, forward-looking approaches, 296	Value at Risk, 406
time series processes, 298	empirical approach, 406
ARIMA, 307	parametric approach, 408
ARIMA, fitting, 307	stochastic approach, 410
ARIMA, prediction, 310	variance, 135
ARMA, 307	population, 136
autoregressive, 302	sample, 136



Index 601

Vasicek model, 343
volume of business, 451
Wald distribution, 165, 175
aggregation, 165
Weibull distribution, 170
white noise processes, *see* time series processes
with-profits actuary, *see* Prudential Regulation
Authority
with-profits policy, 15, 16, 25
with-profits policyholders, 49
working groups, *see* risk identification techniques
WorldCom, 74, 77, 82, 86
XSE, 75

Z-score, see Altman's Z-score zone of ignorance, 257, 356 zone of uncertainty, see zone of ignorance