

# British Business in the Formative Years of European Integration, 1945–1973

This book questions conventional accounts of the history of European integration and British business. Integration accounts conventionally focus on the nation-state, while Neil Rollings focuses on business and its role in the development of European integration, which business historians have overlooked to this point. Business provided a key link between economic integration, political integration, and the process of Europeanization. British businessmen perceived early on that European integration meant much more than the removal of tariffs and access to new markets. Indeed, British entry into the European community would alter the whole landscape of the European working environment. Consideration of European integration was revealed as a complex, relative, and dynamic issue, covering many issues such as competition policy, taxation, and company law. Based on extensive archival research, this book uses the case of business to emphasize the need to blend national histories with the history of European integration.

Neil Rollings (b. 1961) is currently Head of Department and Senior Lecturer in the Department of Economic and Social History at the University of Glasgow. Rollings previously held posts at the University of Leeds and the University of Bristol. In 2000–2001 he was Associate Professor in the Institute of Economic Research at Hitotsubashi University, Tokyo. Rollings is currently joint chair of the University of Glasgow Business School Strategic Advisory Board and on the Council of the Economic History Society. He is the immediate past treasurer of the Association of Business Historians. Rollings is the joint author of Economic Planning 1943–51 (1992) and Economic Policy under the Conservatives 1951–64 (2004) and joint editor of Labour Governments and Private Industry (1992).



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**NEIL ROLLINGS** 

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To Sue, Emma, and Beth



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### Series Editors' Preface

The story of business history within European integration has just begun to be written amidst a shift in the literature identifying the importance of business and economic interests rather than political ones in the process. There has been until now no reliable historical study of the policies of British business towards European integration. Given the importance of British business in the global economy and the new European system, we welcome this addition to the literature and to our series, Cambridge Studies in the Emergence of Global Enterprise.

Here you will find an account based on rich research in the extensive British government records held in that country's National Archives and the records of the key peak association, the FBI. Professor Rollings uses these and other archives to develop the first serious account of how, exactly, British business adapted to the challenges of integration. The book presents much information that is new and integrates the archival evidence with the relevant secondary literature in English and several other languages in history, political science, management, and economics. The coverage is indeed comprehensive. This is an authoritative economic and business history that helps us understand the twists and turns of political economy in an era when a new European system was emerging.

Geoffrey Jones Harvard Business School

Louis Galambos The Johns Hopkins University



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### **Abbreviations**

ABCC Association of British Chambers of Commerce AFBEE Association for Franco-British Economic Expansion

BDI Bundersverband der Deutschen Industrie

BEC British Employers' Confederation BISF British Iron and Steel Federation

BPBMA British Paper and Board Makers' Association

CAP Common Agricultural Policy
CBI Confederation of British Industry
CCI Consultative Committee for Industry

CDEIF Council of Directors of European Industrial Federations

CEIF/CIFE Council of European Industrial Federations
CIA Commonwealth Industries Association

CIFEFTA Council of the Industrial Federations of the Outer Seven

CNPF Conseil National du Patronat Français

CPA Conservative Party Archives

DTI Department of Trade and Industry

EC European Community
ECE Export Council for Europe

ECOSOC UN's Economic and Social Committee
ECSC European Coal and Steel Community
EEC European Economic Community
EFTA European Free Trade Association
EIU Economist Intelligence Unit

ELEC European League for Economic Co-operation

ERP European Recovery Program

EU European Union

FBI Federation of British Industries FCO Foreign and Commonwealth Office

FDI Foreign Direct Investment

FTA Free Trade Area

GATT General Agreement on Trade and Tariffs

GLA Guildhall Library Archive

GUABRC Glasgow University Archives Business Records Centre

HMG His/Her Majesty's Government



xvi	Abbreviations
ICC	International Chamber of Commerce
ICI	Imperial Chemical Industries
ISB	Iron and Steel Board
MRC	Modern Record Centre, University of Warwick
NABM	National Association of British Manufacturers
NCB	National Coal Board
NEDC	National Economic Development Council
NEDO	National Economic Development Office
NFU	National Farmers' Union
NUM	National Union of Manufacturers
OEEC	Organisation for European Economic Co-operation
OTP	Overseas Trade Policy
PEP	Political and Economic Planning
SE	Societas Europaea
SMMT	Society of Motor Manufacturers and Traders
TNA	The National Archives, London
TUC	Trade Unions Congress
UN	United Nations
UNICE	Union des Industries de la Communauté Européenne