

Risk Communication

People today must make decisions about many health, safety, and environmental risks. Nuclear power, HIV/AIDS, radon, vaccines, climate change, and emerging infectious diseases are just some of the issues that may face them in the news media, ballot box, or doctor's office. In order to make sound choices they need to get good information. Because their time is limited, that information has to be carefully selected and clearly presented. This book provides a systematic approach for risk communicators and technical experts hoping to serve the public by providing information about risks. The procedure uses approaches from risk and decision analysis to identify the most relevant information; it also uses approaches from psychology and communication theory to ensure that its message is understood. This book is written in nontechnical terms, designed to make the approach feasible for anyone willing to try it. It is illustrated with successful communications, on a variety of topics.

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RISK COMMUNICATION A Mental Models Approach

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CONTENTS

Preface	ix	
Introduction		
1.1 The context of risk communication	I	
1.2 The goals of risk communication	3	
1.3 The goals of communication recipients	5	
1.4 Criticisms of risk communication	7	
1.5 How people think about risk and uncertainty	10	
1.6 What kinds of communications are we considering?	14	
Our Mental Models Approach		
2.1 The need for a systematic approach	19	
2.2 The mental models metaphor	21	
2.3 Constructing the influence diagram	22	
2.4 Eliciting mental models	23	
2.5 The value of open-ended interviews	25	
2.6 The cost of open-ended interviews	26	
2.7 Confirmatory questionnaires	27	
2.8 Creating communications	28	
2.9 More testing	29	
2.10 Is it worth it?	30	
Creating an Expert Model of the Risk	34	
	Introduction 1.1 The context of risk communication 1.2 The goals of risk communication 1.3 The goals of communication recipients 1.4 Criticisms of risk communication 1.5 How people think about risk and uncertainty 1.6 What kinds of communications are we considering? Our Mental Models Approach 2.1 The need for a systematic approach 2.2 The mental models metaphor 2.3 Constructing the influence diagram 2.4 Eliciting mental models 2.5 The value of open-ended interviews 2.6 The cost of open-ended interviews 2.7 Confirmatory questionnaires 2.8 Creating communications 2.9 More testing	

 \mathbf{v}



More Information

vi		Contents	
	3.2	Strategies for creating influence diagrams	42
	3.3	Examples of influence diagrams	48
	3.4	Summary	58
4	MEN	TAL MODELS INTERVIEWS	63
	4. I	Designing and testing the interview protocol	63
		4.1.1 Strategy	63
		4.1.2 Design details: A radon example	65
	4.2	Conducting the interview	70
		4.2.1 Strategy	70
		4.2.2 Quality control	74
		4.2.3 Sample participants	74
		4.2.4 Sample size	76
	4.3	Picture sorting	78
	4.4	Summarizing, analyzing, and interpreting the results	79
5	Con	firmatory Questionnaires	84
	5.1	Objectives of questionnaire studies	84
	5.2	Designing and testing confirmatory questionnaires	86
	5.3	Conducting and analyzing the study	92
	5.4	Special questionnaires to explore key points	95
6	Dev	elopment and Evaluation of Communications	97
	6.1	Principles	97
		6.1.2 Choosing message content: A radon example	98
	6.2	Building messages from users' decision needs and mental	
		models results	100
	6.3	Evaluation	103
	6.4	Technical review	104
		6.4.1 Choosing experts	104
	6.5	Text-based evaluation methods	106
		6.5.1 A radon example of text-based evaluation	106
	6.6	Reader-based evaluation methods	III
		6.6.1 Open-ended methods	112
		6.6.2 Structured evaluations/surveys	116
	67	Conclusion	T 20



More Information

		Contents	vii
7	Case	STUDIES: APPLICATIONS TO ENVIRONMENTAL R	ISKS
			125
	7.1	Climate change	125
	7.2	Power-frequency fields	141
	7.3	Radon in homes	151
	7.4	Nuclear energy sources for space missions	154
8	A M	ENTAL MODELS APPROACH TO HIV/AIDS	160
	8.1	An expert model of HIV/AIDS	161
	8.2	Mental models interviews	164
	8.3	A structured survey	167
	8.4	A mental models communication and its evaluation	171
	8.5	Discussion	173
9	Som	E CONCLUDING THOUGHTS	179
	9.1	The cost of risk communication	179
	9.2	Quality assurance	180
	9.3	Mental models methods in context	182
	9.4	The bottom line	182
Ap_I	bendix 1	A: Brochure on global warming and climate change	185
Ap_{I}	bendix I	B: Brochure on fields from electric power	239
Appendix C: Risk communication materials on HIV/AIDS			
Appendix D: Sample transcripts of mental model interviews			
Index			341



PREFACE

Do-it-yourself books typically help readers to perform physical tasks, such as installing energy-efficient windows or growing aphid-free roses. This do-it-yourself book offers help on an intellectual task: developing risk communications using a mental models approach. Such communications are designed to contain, in readily usable form, the information that people need to make informed decisions about risks to health, safety, and the environment. Some of these decisions involve risks that individuals face in their everyday lives. Others involve risks that they must address as citizens in a modern society.

The public health and safety communities have long attempted to tell people about risks such as home fires, infectious disease, and auto accidents. The design of most of their communications relies primarily on intuition and conventional wisdom. Some of these communications have worked well, especially those with inherently simple messages, such as "don't smoke in bed." Although people may not have followed this advice, that is not because they did not understand *what* they were supposed to do, although not understanding *why* may have reduced compliance. Other communications have been less successful, even with ostensibly clear-cut messages (e.g., "Just Say No"). These messages have much simpler content than attempts to explain such complex, novel risks as those posed by modern technical systems or environmental pollution.

Our method was created to meet this challenge, with an approach that reflects both the natural science of how risks are created and con-



x Preface

trolled and the social science of how people comprehend and respond to such risks. In the original project, Greg Fischer, Baruch Fischhoff, and Emilie Roth represented the theories and methods of psychology. Lester Lave brought the perspective and analytical methods of economics. Granger Morgan and Indira Nair offered the skills and substantive knowledge of natural science and engineering. All contributed their experiences with policy analysis and contacts with the communities in which these results might be used. Several doctoral students and postdoctoral fellows provided backgrounds in engineering, management, law, policy analysis, and applied social science; they include Cynthia Atman, Ann Bostrom, Keith Florig, Gordon Hester, Urbano Lopez, Michael Maharik, Jon Merz, and Marilyn Jacobs Quadrel.

Together, we developed the approach presented here. At its heart are commitments to the scientific facts of risk, the empirical understanding of human behavior, and the need for openness in communication about risk. We sought an approach that would treat diverse problems with a common set of methods and theories, as well as one that would be readily usable by the professionals entrusted with communicating about risks. The method presented here has been applied to such diverse topics as the potential risks from radon in homes, nuclear energy sources in space, electromagnetic fields, climate change, and sexually transmitted diseases. Some of the resulting communications have been professionally published and widely distributed to the public. We have also benefited from the experiences of Sarah Thorne and Gordon Butte, of Decision Partners, with whom we have tested and adapted these methods in a variety of applications.

This book is designed to share what we have learned. In our work, we have found that each communication task creates new challenges, reflecting either the nature of the risk or people's intuitive beliefs about it. As a result, while this is a do-it-yourself book, use it as a field guide rather than a cookbook! Don't hesitate to innovate when our standard methods do not fully address the particular situation you face – and, please, share your experiences with us.

In addition to the people just listed, a number of others have helped to make our work possible. Patti Steranchak provided extensive administrative support and assisted in the development of many of the materials, the production of most of the communication brochures, and the prepara-



Preface

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tion of this manuscript. Connie Cortés conducted many of the mental models interviews in the early years of the project. Claire Palmgren picked up where she left off. Other significant contributions have come from Jack Adams, Tony Bradshaw, Wändi Bruine de Bruin, Irene Brychcin, Stephanie Byram, Caron Chess, Wendy Davis, Julie Downs, George Duncan, Dan Geisler, Dan Kovacs, David Lincoln, Donald MacGregor, Kevin Marsh, Denise Murrin-Macey, Karen Pavlosky, Richard Puerzer, Daniel Reed, Donna Riley, Karen Schriver, Paul Slovic, Tom Smuts, Ola Svenson, and Rosa Stipanovic, as well as from dozens of experts who reviewed our draft communications, and hundreds of individuals who participated in a wide variety of experimental studies.

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