# English for Business Communication

### Second Edition

A short course consisting of five modules: Cultural diversity and socialising, Telephoning, Presentations, Meetings and Negotiations

**Teacher's Book** 

Simon Sweeney





University Printing House, Cambridge CB2 8BS, United Kingdom

Cambridge University Press is part of the University of Cambridge.

It furthers the University's mission by disseminating knowledge in the pursuit of education, learning and research at the highest international levels of excellence.

www.cambridge.org Information on this title: www.cambridge.org/9780521754507

© Cambridge University Press 1997, 2003

It is normally necessary for written permission for copying to be obtained *in advance* from a publisher. The role play cards, tests and tapescripts in this book are designed to be copied and distributed in class. The normal requirements are waived here and it is not necessary to write to Cambridge University Press for permission for an individual teacher to make copies for use within his or her own classroom. Only those pages which carry the wording '© Cambridge University Press' may be copied.

This publication is in copyright. Subject to statutory exception and to the provisions of relevant collective licensing agreements, no reproduction of any part may take place without the written permission of Cambridge University Press.

First published 1997, 2011 Second Edition 2003, 2012 8th printing 2012 Reprinted 2013

A catalogue record for this publication is available from the British Library

ISBN 978-0-521-75450-7 Teacher's Book ISBN 978-0-521-75449-1 Student's Book ISBN 978-0-521-75451-4 Audio Cassette Set ISBN 978-0-521-75452-1 Audio CD Set (2 CDs)

ISBN 978-0-521-75450-7 Paperback

Cambridge University Press has no responsibility for the persistence or accuracy of URLs for external or third-party internet websites referred to in this publication, and does not guarantee that any content on such websites is, or will remain, accurate or appropriate.

### Contents

#### Introduction

#### iv

 $\begin{array}{c}
 1 \\
 1 \\
 4 \\
 6 \\
 10 \\
 10 \\
 10 \\
 11 \\
 11
 \end{array}$ 

#### Module 1 Cultural diversity and socialising

j
Unit 1 Building a relationship
Briefing
1 Cross-cultural understanding (1)
2 Welcoming visitors
<b>3</b> Small talk: keeping the conversation going
Unit 2 Culture and entertainment
Briefing
1 Cross-cultural understanding (2)
2 Inviting, and accepting or declining
3 Eating out
Module 2 Telephoning
Unit 3 Could I leave a message?
Briefing
1 Preparing to make a telephone call
2 Receiving calls
<b>3</b> Taking and leaving messages
<b>4</b> Asking for and giving repetition
<b>5</b> The secretarial barrier

### Unit 4 Good to hear from you again!Briefing1 Cross-cultural communication on the

r Gross cultural communication on the
telephone (1)
2 Setting up appointments
3 Changing arrangements
4 Ending a call
Unit 5 Unfortunately there's a problem
Briefing
1 Cross-cultural communication on the
telephone (2)
2 Problem-solving on the telephone
3 Complaints
*

#### Module 3 Presentations

Unit 6 Planning and getting started
Briefing
1 Presentation technique and preparation
<b>2</b> The audience
<b>3</b> Structure (1) The introduction
Unit 7 Image, impact and making an
impression
impression
impression Briefing

<ul> <li>Unit 8 The middle of the presentation Briefing</li> <li>1 Holding the audience's attention</li> <li>2 Structure (2) The main body</li> <li>3 Listing information</li> <li>4 Linking ideas</li> <li>5 Sequencing</li> </ul>	58 58 59 59 61 62
<ul> <li>Unit 9 The end is near this is the end Briefing</li> <li>1 Structure (3) The end</li> <li>2 Summarising and concluding</li> <li>3 Questions and discussion</li> </ul>	65 65 65 66 68

#### Module 4 Meetings

Unit 10 Making meetings effective	74
Briefing	74
1 What makes a good meeting?	74
2 Chairing a meeting	76
<b>3</b> Establishing the purpose of a meeting	78
Unit 11 Sorry to interrupt, but	83
Briefing	83
1 The structure of decision-making	83
<b>2</b> Stating and asking for opinion	84
3 Interrupting and handling interruptions	86
Unit 12 What do you mean by ?	91
Briefing	91
1 Asking for and giving clarification	91
2 Delaying decisions	93
3 Ending the meeting	94

#### Module 5 Negotiations

Unit 13 Know what you want	98
Briefing	98
1 Types of negotiation	98
<b>2</b> Preparation for a negotiation	100
3 Making an opening statement	101
Unit 14 Getting what you can	105
Briefing	105
1 Bargaining and making concessions	105
2 Accepting and confirming	107
3 Summarising and looking ahead	109
Unit 15 Not getting what you don't want	112
Briefing	112
1 Types of negotiator	112
2 Dealing with conflict	112
3 Rejecting	115
4 Ending the negotiation	117
Optional case studies	119

## **Introduction to the Second Edition**

This second edition provides improvements to the overall design and appearance of the book as well as various small changes and updating of material. The most important content change is the introduction of more practice exercises in response to users' requests. See the paragraph *Quick Communication Check* below.

#### Aims of the course

The course is intended as an opportunity for intermediate-level students to develop confidence and fluency in five key communication contexts: socialising, telephoning, presenting information, participating in meetings and handling negotiations. The course has twin aims: *improving communication technique* and *developing and consolidating the target language* appropriate to the above communication contexts.

A further key aim is the *development of effective learning strategies* for both language and communication skills. The teacher's role in this is critical. It is important that certain principles are upheld, such as the need for preparation of communication tasks, the importance of practice, and the need for linking the teaching objectives with perceived professional needs. The students should be encouraged to reflect on their own performance, to identify ways in which it can be improved, and to monitor both the accuracy of their language and the effectiveness of their communication skills.

The course is primarily geared towards *improving speaking and listening skills*, though reading and writing tasks are also included. Part of the method for the development of fluency and confidence in speaking is the importance of involving students in as much discussion as possible. As a skills-driven course this is especially suitable, as students are encouraged to make their own suggestions based on their own experience, however limited. There is plenty of scope for eliciting students' ideas, impressions and opinions. Classes should be geared towards as much participation as possible. Everyone has experience of all five of the skill areas treated in the course, whether in English or in their own language.

#### Structure

The five modules can be studied consecutively as a conventional course. However, with some students a module may be studied where specific training in one area of communication skills is required.

There is, nonetheless, a certain logic in the order of the five modules. The first module, Socialising, is a scene setter. It establishes the teaching and learning approach used in the course. The second module, Telephoning, treats a fairly restrictive amount of language as is typical in telephoning. The third, Presentations, is in many ways the core of the course, as skills involved in presenting are often a feature of participating in meetings and negotiations. However, the more interactive nature of the latter two contexts is reflected in the nature of the material in the final two modules. These two, and the Presentations module, contain many recommendations for effective communication strategies and at the same time build up the students' repertoire in terms of language.

The final module, Negotiations, is perhaps, unsurprisingly, the most challenging in terms of language. In many ways, but partly because the language is more complex, effective study of the final module is dependent on having already dealt with the previous module on Meetings.

#### **Listening material**

There are over 80 different recordings in the book. The tasks accompanying them range from initial general comprehension points to understanding important details.

The first listening typically concentrates on meaning. Students are asked to identify key information. Check carefully that these main points are understood. It is important that meaning is established before students are asked to think about language. As a general rule, teaching aims should keep these two activities separate. The distinction should be made clear to the students and should influence students' developing learning strategies.

The second listening task normally focuses on the target language for the unit in question. Encourage students to repeat what they hear and to make notes. Writing down new language normally aids recall, but not all students can be persuaded to do this. In any case, avoid slowing down lessons for excessive writing of models from the tape.

Occasional writing – and even use of dictation – can be helpful.

Some of the later listening material in the final module on Negotiations is more difficult than the earlier modules.

#### **Pronunciation work**

There is little overt treatment of pronunciation features in the course. However, it is an option to include this aspect of language training with this material. It is recommended that if you want to spend additional time to focus on features of phonology, the course does offer good, authenticsounding dialogues. These can be used to sensitise students to the implications of stress, intonation, pausing and thought groups. For further guidance on these aspects, see *Speaking Clearly* (Cambridge University Press, 1991).

#### **Reading texts**

Throughout the book, certain principles relating to efficient reading techniques should be upheld. Explain that it is not necessary to understand every word. The objective is to understand the main ideas. Detailed reading or studying of texts is neither desirable nor is it required.

The tasks accompanying reading texts mainly relate to the identification of key points and are designed to stimulate students' thoughts and ideas on the topics included.

#### Language Checklists

The Language Checklist at the end of each unit is a summary of some of the key language that has been introduced in the unit or that can be used in practice tasks and role plays. The Language Checklists are not prescriptive and offer only a sample of the sort of language that can be used. They are included as a support to students, as a possible self-study resource and as quick reference material.

Always check that students understand the phrases offered and that they are able to pronounce them correctly. Remind them that they can be selective, choosing the phrases they prefer, or even alternatives not included in the Checklists.

The Checklists are useful in preparation for the role plays in each unit. Students should also refer back to previous Checklists when they need to.

#### **Quick Communication Check**

Each unit now includes a page of exercises designed to offer an additional check on students' learning. The exercises reflect the target language in each unit, typically represented in *Language Checklists*. These exercises are desinged for selfstudy use, having an integrated answer key on each page. The *Quick Communication Check* thus serves as further practice, as consolidation, and as a simple test to check student's learning.

#### **Skills Checklists**

The Skills Checklists summarise the key points of technique for effective communication skills as introduced in each unit. In some cases, further points are included, either for discussion in class or as additional recommendations for students to think about in their own time.

Like the Language Checklists, the Skills Checklists are intended as a source of reference for future work, especially in preparing for telephone calls, presentations, meetings or negotiations where the language used will be English.

#### **Transfer tasks**

In most cases the aim of the Transfer tasks is to have students practise target language in defined communication contexts that relate directly to their own immediate environment, their home, their studies or their work. In this way the Transfers aim to create a bridge between the classroom and the student's world.

#### Timing

Most units will take around three hours. Approximate recommended timings are given in the Teacher's Book for each section of each unit. Guide times include neither any material marked as optional nor the Transfer tasks. The latter require homework or out-of-class preparation.

The times suggested are approximate and will vary according to the preferences and competence of the students involved, as well as student numbers. It is important not to labour the material. The tasks are intended to be fairly quick, but use your discretion. Clearly with extended role plays or where preparation is involved there may be some variation beyond the times suggested.

vi