

# STANLEY BALDWIN CONSERVATIVE LEADERSHIP AND NATIONAL VALUES

Stanley Baldwin is one of the most significant modern British politicians, but also one of the most controversial and puzzling. As Conservative leader 1923-1937 and three times prime minister, Baldwin presided over the beginning of his party's long twentieth-century dominance. He did so in new and difficult conditions: the onset of modern democratic politics, the rise of Labour, chronic economic depression, the General Strike, persistent newspaper attacks, imperial discontent, the Abdication, and the threats from Mussolini and Hitler. He retired amidst wide public acclaim, from opponents as well as his own party. Yet after 1940 his reputation collapsed, and he was blamed for many of the supposed shortcomings of interwar British government, especially failure to deter the European dictators. More recently he has been held to symbolise the backwardness of British national culture. The reasons for his ascendancy and the nature of his contribution to public life have remained elusive.

This book provides a new understanding of Baldwin's career, including the first serious analysis of the moral and intellectual influences in his early life. Its main concerns are investigation of a Conservative mind, and its communication with the various audiences that constituted the political nation. It considers the construction of 'public character' and a distinctive Conservative doctrine and language, and assesses Baldwin's part in Conservative electoral success and the performance of interwar governments. This is not a conventional biography, rather an examination of the nature of political leadership, Conservative politics, and 'national values'.

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PHILIP WILLIAMSON





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For Joseph



For fourteen years I preached . . . up and down Great Britain, attempting to achieve a national unity of spirit and a high conception of what democracy may be, and calling for unselfish service to that ideal.

Earl Baldwin of Bewdley, An Interpreter of England (1939), p. 10

S.B. was always an idealist; they tell me also he was quite a cunning politician.

Lady Baldwin in Cazalet journal, 1940 (R. Rhodes James, *Victor Cazalet* (1976), p. 223)

... a statesman who has gathered to himself a greater volume of confidence and goodwill than any public man I recollect in my long career.

Winston Churchill speaking of Baldwin at the 1935 Conservative party conference



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# Acknowledgements

The central feature of this book is an examination of political leadership in its widest public aspects, and the use of public statements as its main source. Nevertheless the interpretation offered could not have been developed without information obtained from a large number of private records. I am especially grateful to the 4th Earl Baldwin and Lady Baldwin for their hospitality and assistance, and to Lord Baldwin for permission to consult and quote from his family's papers and publications.

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# Abbreviations and conventions

Unless otherwise mentioned, the place of publication is London.

AC	Austen Chamberlain papers
AWB	A.W. Baldwin, My Father. The True Story (1956)
Berrows	Berrow's Worcester Journal (the principal Worcester-
	shire newspaper)
BF	Baldwin family papers
BLtd	Baldwin Ltd papers
BT	Board of Trade records
B/WCRO	Baldwin papers, Worcester County Record Office
Cabinet	Cabinet conclusions (minutes, from PRO CAB 23)
CP	Cabinet Papers (memoranda, from PRO CAB 24)
CRD	Conservative Research Department papers
CUL Add.	Cambridge University Library, Additional manu-
	scripts
DBB	The Dictionary of Business Biography, ed. D. J. Jeremy
	(5 vols., 1984–6)
DBFP	Documents on British Foreign Policy 1919–1939
DGFP	Documents on German Foreign Policy 1918–1945
DNB	Dictionary of National Biography 1941–1950 (Oxford,
	1959)
GMY	G. M. Young, Stanley Baldwin (1952)
HCDeb,	House of Commons - or Lords - Debates, 5th series,
HLDeb	unless otherwise stated (c., cc. indicate column
	numbers)
Interpreter	Earl Baldwin of Bewdley, An Interpreter of England
	(1939)
JCCD	J. C. C. Davidson (1st Viscount Davidson) papers
JD	Joan Davidson (Lady Davidson, née Dickinson)
	papers

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Jones diary	unpublished diary in the Thomas Jones papers (like the published extracts, actually a compi- lation of diary, memoranda, and letters, but 'diary' is used here as a convenient shorthand)
Jones DL	Thomas Jones, A Diary with Letters 1931–1950 (1954)
Jones WD	Thomas Jones, Whitehall Diary, ed. K. Middlemas (3 vols., Oxford, 1969)
M&B	K. Middlemas and J. Barnes, <i>Baldwin. A Biography</i> (1969)
NC	Neville Chamberlain papers
OE	Stanley Baldwin, On England and other Addresses (1926)
OI	Stanley Baldwin, Our Inheritance. Speeches and Addresses (1928)
PRO	Public Record Office
SB	Stanley Baldwin political papers
SOL	Stanley Baldwin, Service of Our Lives. Last Speeches as Prime Minister (1937)
TTF	Stanley Baldwin, This Torch of Freedom. Speeches and Addresses (1935)
WCRO	Worcester County Record Office
WSC Comp	Winston S. Churchill, Companion parts to vols. IV-VI, ed. Martin Gilbert (1976–94): references are by volume number, then part number and page number, e.g. WSC Comp IV/iii.2107–8

### SPEECHES AND NEWSPAPERS

For non-parliamentary speeches before May 1923, newspaper and date of publication are given. From May 1923 such speeches and addresses are cited by place or audience and by date of delivery, e.g. 'Birmingham, 9 Oct. 1931' or 'Primrose League, 6 May 1932', as the texts are available in bound volumes in the Baldwin papers and were normally published verbatim in *The Times* (in the edition of the day following the date given here, except for Saturday speeches, printed on Monday). Certain newspapers were searched selectively for comment, but most references in the notes are not to the originals but to the press cuttings in the Baldwin papers at Cambridge.

## PRIVATE PAPERS AND EDITIONS

The locations of manuscript collections of letters, diaries, and memoranda and the full titles of and publication details of editions of such papers, organised by



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the subject's name, are given in the list of primary sources, pp. 362-5. References to these editions in the notes are by shortened titles.

### FURTHER PUBLISHED WORKS

Most secondary sources are identified in the notes only. The Bibliographical essay, pp. 366–71, is intended as a reader's guide to contemporary and historical writings about Baldwin, and is arranged accordingly.