

No industry provides more household names than brewing; none retains a firmer place in British culture; and at the height of the temperance movement none was more controversial. Yet this volume provides the first extended account of brewing in the modern period. Thoroughly based upon research in brewing archives, it surveys the industry from 1830 to 1980, tracing its development from one in which there were thousands of firms producing beer to one now dominated by half a dozen large companies. It is an account which carries the reader from the porters, ales and stouts, the vast vats, drays and myriad beer houses of early Victorian England, to the draught lagers, giant fermenters, beer tankers and theme pubs of the late twentieth century.

In this wide-ranging book the authors discuss free trade in beer, the impact of temperance, and the emergence of the great Victorian breweries together with their acquisition of public houses and company status. In the twentieth century, they examine the impact of two World Wars, the movement for improved public houses, the sobriety of the 1920s, and the revolution sweeping the industry since the 1950s. New material is introduced; the different experiences of hundreds of breweries, large and small, are traced across a century and a half. The book will fascinate all those interested in the history of a great traditional industry – beer enthusiasts and professional historians alike.

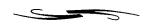


# THE BRITISH BREWING INDUSTRY 1830-1980



# THE BRITISH BREWING INDUSTRY

1830-1980



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and

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Research by
FIONA WOOD





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For D.C.C.



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# Preface

In November 1989 the Brewers' Society invited us to write a history of the British brewing industry in the century and a half after 1830. Exactly thirty years earlier, Peter Mathias had produced a widely acclaimed survey of the 1700–1830 period, concentrating particularly upon the great London breweries. Yet no comparable account of the modern (post-1830) industry followed. This remains true despite the general surveys by J. E. Vaizey (1960) and by K. H. Hawkins and C. L. Pass (1979); the industry in Scotland has received fuller treatment from Ian Donnachie (1979).

It was clear from the outset, however, that our volume could not match the detail of Mathias especially in his delineation of the excise and the malt and hops trades. For after 1830 the evidence itself begins to overwhelm. Firms grew in size; the industry generated a mass of statistical material, and company law insisted that those firms which came within its purview in the late nineteenth century kept proper records. And after the 1870s, the specialist brewing journals and financial press provide a wealth of detail, covering every aspect of the trade, to daunt the stoutest researcher. Moreover, the industry itself is difficult to confine since it runs in so many directions. The problem is not simply that until recently it encompassed hundreds of firms of various sizes across Britain, nor that the retailing of beer through scores of thousands of outlets is unusually complex. The industry is pervasive in other respects. In its raw material supplies it possesses close links with agriculture; it has always been conspicuously taxed; and the sale of beer is enmeshed in licensing laws. In all these areas, especially when the temperance storm raged, the industry was forced into the forefront of national politics.

We have tried to keep a balance between these many themes by sticking to the essential developments, economic and social, within the brewing industry itself. It means that some aspects, for example the



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intricacies of the malt trade, receive short shrift. Inevitably, there are some differences of emphasis between Parts I and II, reflecting variations in both the sorts of evidence which have survived and the problems which the industry encountered. Part I, which was written by Richard Wilson, covers the years up to 1914. During that time a wide-ranging industry of many, various-sized breweries had at its head a small number of great brewing partnerships and their successor companies. In contrast, the period of Part II, the responsibility of Terry Gourvish, witnessed remarkable changes in the structure and output of the industry, especially after the Second World War, as numerous businesses disappeared and giant combines emerged.

At the outset, one brewer assured us that in his view there were two difficult things in life which at first sight seemed simple - running a pub and writing a book. The latter task for us was made easier by the vast network of help running across the industry, though this support was never as liquid as our colleagues imagined. The list of names which follows is long and gratifying. We must single out for special thanks the members of our Steering Committee: Sam Whitbread (Chairman), Edward Guinness, Ewart Boddington, Ron Matthews, Donald Coleman and the chief press officer of the Society (Mike Ripley) and its statistician (Chris Thurman). Edward Guinness shared with us his knowledge of the industry and enthusiasm for the project. Donald Coleman combined, with rare skill, sharp criticism and warm friendship. To him, we dedicate our efforts. For two years we had admirable research assistance from Fiona Wood, appropriately a post-graduate student of Peter Mathias. She made the transition from historian of Fenland transport systems to brewing specialist, from vodka-and-tonic drinker to consumer of 'Young's Ordinary' with remarkable ease.

The following kindly agreed to be interviewed on their experience in the modern brewing industry: Anthony Avis and Philip Bradfer-Lawrence (Bass Charrington); Charles Bartholomew (Wadworth); Dr Anthony Button (Grand Met); Martin Corke (Greene King); Anthony Fuller (Fuller, Smith & Turner); Trevor Kerslake (Guinness); George King and Charles Ritchie (Maclay); Evadne Lloyd (Flowers, Whitbread); Frank Pike (Hall & Woodhouse); Philip Pope (Eldridge Pope); and John Young (Young's).

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Several companies provided access to modern records, principally board minutes, reports and accounts, covering the period c. 1955–80: Allied-Lyons plc; Boddington Group plc; Eldridge Pope & Co. plc (to 1963); Fosters Brewing Group Ltd; Guinness plc; Scottish & Newcastle Breweries plc; Wadworth & Co. Ltd; and Whitbread plc. Our thanks to the following for facilitating this access: D. S. Mitchell and Henry Fearn (Allied-Lyons); Edward Englefield (Boddington); Michael Clarke (Eldridge Pope); Graham Griffin and Bernard Ryan (FBG); G. W. King and Brian Beanland (Guinness); Michael Pearey and Rex Homer (Scottish & Newcastle); Ian Gordon-Finlayson (Wadworth); Michael Hampton and Pat Jardine (Whitbread).

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The following gave help at many points: Christopher and Jeremy Pope and Douglas Pratt (Eldridge Pope); Fred West, W. Gordon Bertwistle and Rachel Multon (Wadworth); Richard P. Kershaw (Joseph Holt plc); C. A. Sandland and Helen Osborne (Young's Brewery); R. G. Anderson, R. E. Bell and Brian Renwick (Allied); J. E. Chambers, Jim Dickson and Jim Merrington (Scottish & Newcastle); Robin Evans, Sarah Elsom and Alan Bentley (Bass); Chris Butchers and Don Brown (Bass, Cape Hill); Brian Hanks and Liz Gill (Grand Met); Paul Smith and Peter Walsh (Guinness); Patricia Oliver (J. Walter Thompson); John Williams (Bristol Record Office); Colin Waite (Joshua Tetley); Dorothy Sheridan (Tom Harrisson Mass-Observation Archive, Sussex University); Louise Wright, Joanna Haskins and Alan Cary (Department of Transport); Joanna Irvin (Walker Art Gallery, Liverpool);



xxii Preface

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Generosity was only to be expected in an industry noted for its hospitality and traditions. Nevertheless, we have found it a wonderful source of strength together with the support provided by our families and colleagues. We hope, in spite of errors and omissions, that the result of all this trust will encourage others to appreciate and to research further this great industry. For none is more revealing about British culture, history and attitudes.

T.R.G. R.G.W.



## Abbreviations

AAS Annual Abstract of Statistics

Abv Alcohol by volume

APV Aluminium Plant and Vessel Co. Ltd

AWP Amusement with Prizes

blls barrels

BLPES British Library of Political and Economic

Science, London School of Economics

BM&B Bass Mitchells & Butlers

BMRB British Market Research Bureau

Bodd Boddington Group plc

BRF Brewing Research Foundation

BS Brewers' Society

BSWG Brewing Sector Working Group
B(THB) Breweries (Truman Hanbury Buxton)

BWTE Brewers' without Tied Estate

CAMRA Campaign for Real Ale

CBI Confederation of British Industry

CIU Working Men's Clubs and Institute Union

Cd, Cm, Cmd, Cmnd Command

COBC Cheltenham Original Brewery Company

Cos. House Companies House
CSO Central Statistical Office

DBB Dictionary of Business Biography

DOR Defence of the Realm

DTI Department of Trade and Industry

EC European Commission

EEC European Economic Community

EP Eldridge Pope & Co. plc FBG Fosters Brewing Group Ltd

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More information

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xxiv List of abbreviations

FBI Federation of British Industries

GABBA Guinness, Allied and Bush Boake Allen

GLC Greater London Council
GLRO Greater London Record Office

G Met, Grand Met Grand Metropolitan

GPR Guinness Archive, Park Royal, London

GDP Gross Domestic Product HGV Heavy Goods Vehicle

IDV International Distillers & Vintners Ltd

ICI Imperial Chemical Industries

ics in-can system

ICTA Ind Coope Tetley Ansell

JIB Journal of the Institute of Brewing

LAB Low Alcohol Beer

LCC London County Council

MAFF Ministry of Agriculture, Fisheries and Food

MC Monopolies Commission

MMC Monopolies and Mergers Commission
MO Tom Harrisson Mass-Observation Archive,

Sussex University

MORI Market Opinion and Research International I
MRC Modern Records Centre, University of Warv

n.a. not available NAB No Alcohol Beer

NBPI National Board for Prices and Incomes
NEDO National Economic Development Office
NTDA National Trade Defence (Development)

Association

Parl. Deb. Parliamentary Debates
PC Price Commission
PP Parliamentary Papers

PRD Park Royal Department (Guinness)

PRO Public Record Office

R & D Research and Development SBA Scottish Brewing Archive

SCHC Select Committee of the House of Commons SCHL Select Committee of the House of Lords

S&N Scottish & Newcastle
SD Standard Deviation
TFP Total Factor Productivity



List of abbreviations

 $\mathbf{x}\mathbf{x}\mathbf{v}$ 

TGWU Transport and General Workers' Union

VAT Value Added Tax

W&Co. Whitbread & Co. Archive, London WMTB Watney Mann & Truman Brewers