

Index

- 1 Malaysia Development Berhad (1MDB), 95, 161, 191, 198, 200, 202, 203, 204, 211, 263, 265
- Abdullah Badawi, 164, 181, 182, 183, 184, 187, 188, 189, 190, 192, 197, 297
- Abu Dhabi, 198, 203
- Acibadem, 209
- Adira Finance, 244
- Agency Against Corruption, 153
- Alex Au, 250
- Amedeo, 113, 116, 261
- Anti-Corruption Agency(ACA), 177, 182, 188, 197, 297
- Anwar Ibrahim, ix, 163, 164, 169, 176, 177, 279
- Apollo Hospitals, 2, 186, 209
- Asia Capital Reinsurance Group, 186
- Asian Corporate Governance Association (ACGA), 180, 195, 279
- Asian Development Bank, 183, 300, 306
- Asian financial crisis (AFC), ix, 11, 20, 22, 49, 52, 81, 82, 84, 85, 93, 94, 98, 101, 103, 111, 113, 144, 147, 150, 151, 158, 159, 162, 164, 165, 210, 212, 219, 221, 232, 238, 271, 282
- Axiata, 205, 207, 208, 212, 248, 265
- Azman, 187, 205, 208
- Bank Danamon, 243, 244
- Bank Internasional Indonesia (BII), 243, 244, 245, 246
- Bank Lippo, 186, 210, 245, 246
- Bank Negara, 164, 165, 166, 176, 177, 178, 245
- Bank Niaga, 186, 210, 245, 246
- Bank Utama, 169
- Barisan Alternatif, 160, 163
- Barisan Nasional, 19, 159, 160, 176, 246, 256, 265
- Bernard Dompok, 176
- BR1M, 193, 201, 211
- British Crown Agents, 112
- Brunei Investment Agency, 5, 20, 93, 95, 96, 103, 112, 116, 261, 262
- Brunei Oil and Gas Board, 115
- Bumiputera, 159, 161, 163, 165, 166, 168, 169, 170, 184, 185, 186, 187, 191, 193, 194, 197, 201, 204, 207, 210, 211, 246
- Bumiputera-Commerce Holdings Berhad (BCHB), 186, 210, 245
- Commerce Asset Holding Berhad (CAHB), 245
- Cahaya Mata, 169
- Capacity to Intervene, 17, 29, 34, 39, 41, 111, 262
- Capital Market Master Plan, 178
- China Communist Party (CCP), 36, 110, 118, 119, 120, 121, 123, 124, 125, 126, 130, 131, 132, 134, 136, 156, 158, 262, 264, 272
- Central Bank of China, 149
- Central Huijin Investment, 100
- Central Provident Fund (CPF), 129, 220, 227, 236
- CG Watch, 91, 150, 195, 251
- China Investment Corporation (CIC), 2, 11, 15, 21, 59, 96, 99
- CIC Capital, 100
- CIC International, 100

- China National Offshore Oil Corporation (CNOOC), 132, 134, 135, 284
 China National Petroleum Corporation (CNPC), 132, 133, 135, 307
 Civil Servants Pension Fund, 164
 Code of Corporate Governance, 178, 251
 Committee on Singapore's Competitiveness Report, 233
 Committee to Protect Journalists, 176
 Communist Central Committee Organization Bureau, 124
 Corporate Debt Restructuring Committee (CDRC), 167
 Corporate governance, 278, 297, 301, 305, 306
 Corporate Governance Committee, 233, 234
 Corruption Perception Index (CPI), 92, 52, 54, 55, 56, 57, 58, 61, 62, 63, 64, 65, 66, 67, 68, 70, 72, 90, 91, 92, 105, 190, 230, 231, 260
 Crowding out, 40, 46, 225, 300

 Daim Zainuddin, 163, 164, 177
 Danaharta, 164, 167, 178
 Danamodal, 167
 Democratic Progressive Party, 138, 141
 Development Bank of Singapore (DBS), 128, 217, 240, 241, 242, 243
 Directorship and Consultancy Appointments Council (DCAC), 219, 227, 236
 Disintegrating KMT-State Capitalism, 143

 Economic Committee, 224, 306
 Economic liberalization, 19, 143
 Economic Transformation Plan, 192
 Economic Development Board (EDB), 217, 218, 219, 239
 Employees Provident Fund (EPF), 129, 161, 164, 165, 166, 180, 184, 187, 189, 195, 197, 202, 204, 205, 210, 212, 297
 Eric Chia, 182
 Excelcomindo, 207, 208, 243, 248
 Expropriation, 31, 32, 297
 Extra-shareholder Tactics, 26

 Fajr Capital Limited, 186
 Felda, 78, 167, 195, 210
 Financial liberalization, 43
 Financial Secrecy Index, 252
 Fortis, 1, 2, 209, 299

 Government-Linked Corporation (GLC), 160, 162, 183, 187, 189, 191, 196, 199, 200, 205, 207, 210, 217, 219, 220, 224, 226, 227, 232, 237, 238, 239, 242, 244
 GLC Transformation Program, 160, 162, 187, 189, 191, 199, 200, 205, 207
 Government-Linked Investment Corporation (GLIC), 161, 166, 187
 Global Corruption Barometer, 196, 231
 Goh Chok Tong, 224, 236
 Goh Keng Swee, 220, 236, 289
 Government Investment Corporation (GIC), 9, 96, 100, 115, 216, 219, 220, 235, 242, 250, 253, 254, 255, 256, 263, 284
 Government Investment Unit, 97
 Government Transformation Plan, 192
 Group Representation Constituencies (GRCs), 222, 232
 Guanxi, 294

 Hai'er, 122
 Halim Saad, 170, 178
 Harakah, 176
 Ho Ching, 235, 236, 239, 254
 Hong Kong, 81, 83, 84, 85, 86, 87, 92, 93, 94, 97, 100, 103, 106, 195, 197, 207, 210, 233, 251, 279, 297
 Hong Kong Monetary Authority Investment Portfolio, 97
 Huawei, 122

 Indonesia, ix, 11, 31, 74, 75, 77, 79, 81, 82, 83, 90, 92, 94, 95, 97, 101, 103, 106, 144, 185, 186, 206, 207, 208, 210, 226, 229, 233, 243, 244, 245, 246, 247, 248, 249, 279, 283, 288, 303, 308
 Indonesian Bank Restructuring Agency, 245

- Integrated Healthcare Holdings (IHH),
 1, 2, 15, 195, 205, 209, 212, 265
- Internal Security Act, 115
- International Monetary Fund (IMF),
 ix, 9, 10, 53, 77, 116, 225, 234,
 237, 279, 281, 285, 288, 292, 296,
 303, 304
- Inter-party competition, 30
- Intra-party competition, 192
- Iskandar, 170, 184, 185, 189, 199
- Japan, 8, 21, 31, 75, 78, 81, 82, 83, 92,
 93, 94, 105, 106, 143, 146, 195,
 206, 237, 287, 301, 307
- Jefri Bolkliah, 113
- Jeyeratnam, 221
- Jho Low, 203, 204
- Key performance indicators, 187
- Khasitah Gaddam, 182
- Khazanah, ix, 1, 2, 4, 15, 19, 95, 96, 98,
 102, 103, 105, 120, 128, 130, 155,
 161, 162, 163, 164, 166, 170, 174,
 180, 181, 183, 184, 185, 186, 187,
 189, 191, 197, 199, 203, 204, 205,
 206, 207, 208, 209, 210, 211, 212,
 229, 243, 244, 245, 246, 248, 249,
 260, 263, 264, 265, 271, 276, 277,
 292, 295, 296, 298, 299, 308
- Korea Investment Corporation (KIC),
 11, 93, 97, 101
- Kuala Lumpur International Financial
 District, 198
- Kuala Lumpur Stock Exchange (KLSE),
 165, 178, 179, 180, 200
- Kuomintang (KMT), 137, 138, 139,
 140, 141, 142, 143, 144, 151, 152,
 153, 263, 266, 283, 287
- Kuwait Investment Authority, 115
- Kumpulan Wang Persaraan (KWAP),
 164, 180
- Laos, 8, 21, 30, 75, 76, 92, 211
- Lee Hsien Loong, 224, 232, 233, 234,
 235, 236, 240, 250
- Lee Kwan Yew, 236
- Legislative Yuan, 138, 140, 143, 144,
 145, 150, 153
- Local Industry Upgrading Program,
 226
- Mahathir, 160, 163, 164, 169, 170,
 175, 176, 177, 179, 180, 181, 182,
 193, 295, 309
- Malaysian Accounting Standards
 Board, 179
- Malaysian Anti-Corruption
 Commission (MACC), 197
- Malaysian Chinese Association, 176,
 202
- Minister of Finance Inc, 164
- Ministry of Finance, 78, 100, 112, 164,
 203, 218, 219, 227
- Minority Shareholders' Watchdog
 Group, 179
- Mokhtar, 97, 193, 300
- Monetary Authority of Singapore
 (MAS), 188, 220, 223, 234, 240
- Motivation to Intervene, 18, 38, 41, 262
- Mubadala Development Company, 198
- Myanmar, 8, 20, 28, 75, 76, 77,
 92, 208
- Najib, 164, 191, 192, 193, 194, 198,
 202, 203, 204
- National Audit Department, 170
- National Economic Action Council
 (NEAC), 176, 179
- National Equity Fund, 129, 164
- National People's Congress, 118, 262,
 264, 293
- National Productivity Fund, 253
- National Social Security Fund, 21, 59,
 96, 98, 99, 297
- National Stabilization Fund (NSF), 49,
 96, 98, 144, 145, 149, 154, 157,
 263, 266
- New Economic Model, 192
- New Economic Policy, 159, 163
- Nexen, 135
- National Oil Company (NOC), 134,
 299
- Non-Constituency MPs, 232
- North Korea, 20, 28, 75, 76, 92
- Overseas-Chinese Banking Corporation
 (OCBC), 241
- Organization for Economic
 Cooperation and Development
 (OECD), 10, 206, 288, 296, 302,
 310

- Outward Foreign Direct Investment (OFDI), 130, 132, 135
 Official Secrets Act, 175, 196, 223
 Oil, 59, 96, 111, 115, 132, 133, 188, 286, 291, 293, 297, 301
 Pantai Holdings, 184
 Parkson Retail, 186
 Parkway, ix, 1, 2, 5, 15, 19, 184, 209, 277, 286, 292, 294, 308
 People's Action Party (PAP), 124, 214, 215, 216, 217, 218, 219, 221, 222, 223, 224, 227, 228, 229, 230, 232, 234, 239, 241, 248, 249, 250, 252, 253, 256, 265
 Perwaja Steel, 177, 182
 PetroleumBRUNEI, 115
 Petronas, 78, 116, 164, 165, 167, 180, 187, 189, 200, 202
 Philip Yeo, 239
 Philippines, 8, 11, 13, 21, 31, 49, 66, 75, 79, 81, 82, 83, 92, 94, 106, 137, 142, 144, 145, 146, 154, 155, 211, 226, 278, 285, 290, 294, 295, 299, 302, 306, 307, 309
 Promising Local Enterprise (PLE), 225
 Printing Presses and Publications Act, 175
 Private capital, 47, 116, 137
 Program for Sweeping Away Organized Crime and Corruption, 151
 Proton, 185, 193
 Public Order Act, 250
 Public-private co-ownership, 109
 Qatar Investment Authority, 198
 Rashid Hussain, 169
 Renong Group, 170
 Report on Corporate Governance, 178
 Reporters Without Borders, 112, 251
 RHB Bank, 169, 205
 Risks to regime stability, 40
 Savings SWF, 59
 Securities Commission, 177
 Sedition Act, 175
 Semaun Holdings, 116
 SembCorp Industries, 239
 Shaharin Shaharudin, 182
 Shareholder Activism, 24, 279, 289, 304
 Shin Corporation, 236
 Singapore Directorship Report, 251
 Singapore Stock Exchange, 249
 Singapore Telecommunications Ltd, 226
 Singtel, 226, 227, 233
 Sinopec, 132, 133, 135
 Social Security Organisation of Malaysia (SOCSO), 180
 Sorak Financial, 244
 South Korea, 8, 9, 21, 75, 78, 81, 82, 92, 97, 105, 106, 214, 219, 242, 294
 Sovereign Wealth Funds (SWFs), 2, 14, 95, 96, 115, 272, 278, 279, 280, 284, 286, 287, 291, 292, 295, 296, 301, 305, 306, 309, 310
 Special Employment Credit scheme, 253
 Standard Chartered, 254
 State Administration of Foreign Exchange (SAFE), 21, 96, 99, 100, 120, 262
 State Capital Investment Corporation (SCIC), 96, 101, 301
 State Council, 101, 118, 119
 State-Owned Assets Supervision and Administration Commission (SASAC), 101, 103, 105, 120, 121, 122, 123, 124, 125, 126, 127, 129, 130, 131, 132, 135, 155, 262, 301
 Strategic Economic Plan, 225
 Sungasi Besi, 198
 Tabung Haji, 166, 180, 198
 Taib Mahmud, 169
 Taiwan, 10, 21, 31, 52, 75, 78, 81, 82, 83, 89, 92, 94, 96, 97, 98, 103, 106, 109, 110, 119, 136, 137, 138, 140, 141, 142, 143, 144, 145, 147, 148, 149, 150, 153, 154, 155, 156, 157, 214, 219, 263, 266, 279, 283, 284, 287, 289, 291, 292, 296, 299, 302, 310
 Telekom Malaysia, 205, 207, 208, 243, 248
 Telekom Malaysia International, 207

- Temasek, ix, 1, 2, 80, 81, 95, 96, 98,
 102, 103, 105, 120, 125, 128,
 130, 155, 205, 206, 216, 218,
 219, 220, 221, 223, 225, 226,
 227, 229, 233, 234, 235, 236,
 237, 238, 240, 242, 243, 244,
 245, 246, 247, 248, 249, 250,
 252, 253, 254, 255, 256, 260,
 263, 264, 271, 276, 285, 305
 Terengganu Investment Authority, 202
 Thailand, 2, 11, 66, 75, 76, 79, 80, 81,
 82, 83, 85, 90, 92, 94, 103, 106,
 144, 210, 226, 236, 296, 301, 304,
 308
 The Star, 174, 192
 Tiong family, 176
 Temasek-Linked Companies (TLCs),
 252
 Tony Tan, 224, 226
 TPG, 1, 209
 Transparency, 34, 39, 41, 48, 52, 53,
 59, 60, 71, 73, 90, 91, 126, 136,
 149, 150, 151, 160, 179, 187, 190,
 193, 216, 229, 230, 232, 250, 262,
 279, 282, 304
 Transparency International, 91, 179,
 190, 230
 Tun Razak Exchange, 198
 Tunneling, 298, 303
 Unit trusts, 165
 United Engineers Malaysia (UEM),
 170, 185, 189
 United Malays National Organization
 (UMNO), 159, 162, 163, 165,
 169, 170, 175, 176, 179, 188, 189,
 190, 192, 193
 United Overseas
 Bank (UOB), 1, 241
 Unocal, 135, 284
 Utusan Malaysia, 176
 ValueCap, 180, 197, 202
 Vietnam, 8, 21, 30, 32, 75,
 76, 80, 92, 95, 96, 101,
 105, 119, 226, 271, 291,
 295, 301
 Works Ministry, 169
 Worthington, 215, 227, 232, 233, 239,
 252, 310
 World Trade Organization (WTO),
 116, 121, 143
 Xi Jinping, 125
 XL, 208, 248
 Yayasan Pelaburan Bumiputera (YPB),
 165