

#### HISTORY OF THE METEOROLOGICAL OFFICE

Malcolm Walker tells the story of the UK's national meteorological service – now known simply as the Met Office – from its formation in 1854 with a staff of four and a budget of a few thousand pounds, to its present position as a scientific and technological institution of national and international importance with a staff of nearly 2000 and a turnover of nearly 200 million pounds per year. The Met Office has long been at the forefront of research into atmospheric science and technology and is second to none in providing weather services to the general public and a wide range of customers around the world. The history of the Met Office is therefore largely a history of the development of international weather prediction research in general.

Formed as the Meteorological Department of the Board of Trade with a specifically maritime purpose, the Met Office is now an Executive Agency and Trading Fund responsible to the UK government's Department for Business, Innovation and Skills and serves not only the shipping industry but also many other groups of users. It is at the forefront of pure and applied research in meteorology and related sciences and, moreover, cooperates and interacts with the international meteorological community at administrative, operational and research levels. In addition to being a premier forecasting bureau, it is at the forefront of the modelling of climate change in the modern era.

This volume will be of great interest to meteorologists, atmospheric scientists and historians of science, as well as amateur meteorologists and anyone interested generally in weather prediction.

MALCOLM WALKER was an academic at Cardiff University from 1967 to 1998, first as a Lecturer, then, from 1983, as Senior Lecturer and, from 1996, as Deputy Head of the Department of Maritime Studies and International Transport. He was Education Resources Manager of the Royal Meteorological Society from 1998 to 2007. He is a Fellow of the Royal Meteorological Society and a Member of the American Meteorological Society. He co-authored *The Ocean-Atmosphere System* (1977), with A.H. Perry. He chaired the Royal Meteorological Society's History Group from 1989 to 1999 and again from 2007 to the present. He was awarded the Group's Jehuda Neumann Memorial Prize in 2001 and the Royal Meteorological Society's Outstanding Service Award in 2007. Since 1980 he has had a strong scholarly interest in the history of ideas in meteorology and physical oceanography and the people behind these ideas. He has published numerous articles and lectured many times on this subject.



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MALCOLM WALKER





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#### Foreword

LORD HUNT OF CHESTERTON, FRS

The Met Office is a well-respected and familiar British institution, whose weather forecasts people hear every day. News about its activities and advice are discussed at length in the media and in Parliament. It was founded in 1854 and still goes strong. Queen Victoria had personal weather forecasts from Admiral FitzRoy, the first director, for her three-mile voyage across the Solent to the Isle of Wight. It is not an exaggeration to say that the Office has played an important part in the history of the United Kingdom and of many other countries over this period, in both peace and war. Although it is an institution based on the application of science and technology, its outstanding staff have in fact originated some of the key developments of meteorological science and technology, a tradition that continues today.

This book had its origins in the PhD of the late Dr Jim Burton, a forecaster in the Leeds Weather Centre, who was encouraged by Sir John Houghton, then Director-General of the Met Office. His predecessor, Sir John Mason, helped the project. The necessary financial ingenuity to arrange funding for research into the history of the Office was provided by Martyn Bittlestone, our finance director, when the Office became a Trading Fund in 1996. The Chief Scientist, Professor Julia Slingo, has helped recently with her insights into developments up to 2010. I am very grateful to Malcolm Walker, formerly of Cardiff University, for accepting the invitation not only to write the book but also to listen tactfully to all the inputs from meteorologists and commentators on the text. Stan Cornford's detailed study in 1994 of the Met Office involvement in the D-Day forecast was also a significant contribution.

I was introduced to the familiar names of the shipping forecast areas (Wight, Dover, Thames, etc.) by my grandfather, who liked to sail dinghies in very rough weather, and to the scientific approach to meteorology by my great uncle L F Richardson, who originated numerical weather prediction when he was in the Met Office between 1913 and 1920.

When I was Chief Executive at the Office, I found it instructive to read how FitzRoy was able to push through his scientifically controversial ideas while at the



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same time dealing with his political masters. His extraordinary personality was vividly portrayed in the play on FitzRoy and Darwin by Juliet Lacey, which the Royal Society funded in 1997. Napier Shaw, who like other directors came straight from a university position, had a longer and happier time; he demonstrated how the Met Office should always make best use of science and technology and adapt its services to changes in society and politics. He emphasized the importance of involving outside experts and 'stakeholders' in these developments and in the international responsibilities of the Met Office.

This book does not hide the many arguments within the Met Office about scientific and technical questions, but, unlike some other technical agencies of government, the Office has been quite open about these disagreements and then decisive about implementing the best practical method that emerged from the discussions, as with numerical weather prediction using computers (where scepticism continued for more than thirty years), satellites, weather radar, automatic weather stations (a surprisingly controversial technology) and now the Internet. However, it has often been commented that the Office has not been successful in stimulating new businesses in the UK to produce and market these inventions. But that was not an objective given to it by government.

Government agencies and even meteorological offices come and go, and sometimes get moved between different parts of government, as for example with the U.S. weather service. This existential aspect of the Met Office continues to be discussed regularly in the media and in Whitehall. After the UK joined the European Economic Community in 1973, the question asked by officials, anxious to save money, was whether the time had come to merge the UK Met Office with those of other countries or even in a European Met Office. Although a very successful European Centre was established in Reading for Medium-Range Weather Forecasts, Ministers have continued to support a strong national Met Office in order for the UK to have strategic independence. But they also supported progressively closer collaboration in various European initiatives.

After starting in the Board of Trade, the Met Office had a period of being run by a committee of governmental and nongovernmental bodies which included the Royal Society. This was too cumbersome for the new applications of meteorology in modern warfare, so, under Winston Churchill's influence, it was transferred after the First World War to the Air Ministry and merged with the meteorological services of the Army and Royal Air Force and in part with that of the Royal Navy in 1919. Endorsed by subsequent inquiries, notably that of Lord Brabazon in 1955, the Met Office remained there satisfactorily for more than ninety years, while also increasing its collaboration with most other government departments. It has been largely funded by the government through various financial arrangements, culminating in 1996 in its

<sup>&</sup>lt;sup>1</sup> The Met Office was transferred to the UK government's Department for Business, Innovation and Skills on 18 July 2011.



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becoming a 'Trading Fund', which means that it now negotiates financial and service delivery contracts with about thirty government departments and agencies. Its history suggests that a major reason for its survival is that, even as its structure in government has changed, it has been able to provide up-to-date services needed by government, commerce and the public, through its great success in being one of the world's leading services in the effective and economical use of new science and technology.

Other countries still have two or more weather services, typically for civil aviation and defence, which clearly adds to their costs and does not seem to improve their service. Along with the various changed arrangements, the Met Office's buildings and their locations keep changing. From a single office in 1854, receiving data and delivering warnings by the new technology of telegraph, it kept expanding to more than 6000 staff and many hundreds of offices and observing stations worldwide in the Second World War. It is now down to a little under 2000, with a custom-built headquarters at Exeter and fewer than twenty other installations from the Falkland Islands to Cyprus to the Shetland Islands. This reduced network is sufficient as communications have changed from the electric telegraph in the 1850s to the Internet in the 1990s; also, these developments enabled the range of services and advice, both civil and military, to expand continually.

Met Offices are always under scrutiny, but they generally survive. There is one instance of closure when the director of an early meteorological service in France, the famous scientist J B Lamarck, was dismissed on Napoleon's orders in 1810 – an unfortunate overture to his difficulties in the Russian winter of 1812. In the UK, both Houses of Parliament have regularly inquired about and debated the doings of the Met Office, which are well covered in this book. The long speech by the back-bench Lord Wrottesley in 1853, in which he explained why British shipping needed a Met Office to be able to compete with the United States, was followed by the Office's founding in 1854. The book also covers in some detail the debates that led to the forced cessation of forecasting for the public for thirteen years from 1866, because of its alleged inaccuracy. But storm warnings were accurate enough to reduce the number of shipwrecks, which led to Parliamentary complaints that these forecasts were having a damaging effect on the ship salvage businesses of Cornwall and Devon. We have the same story today from some advocates who argue that forecasts of climate change are damaging business and should be ignored or even suppressed.

However, Parliamentary debate has also prompted technical developments, such as when long-range forecasts were initiated after the very cold winter of 1962–1963 and when Prime Minister Ted Heath in 1973 asserted the need to understand global climatic variations, in particular El Niño, in order to understand variations in the prices of food. Parliament has also monitored the Met Office's work on controversial environmental problems, from London smog, acid rain over Scotland and Scandinavia, the ozone hole and the spread of foot-and-mouth disease to the oil fires of the Gulf War. All recent Prime Ministers have actively promoted research on analysing and



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predicting climate change by the Hadley Centre, a branch of the Met Office whose leading scientists shared in the award of the Nobel Prize for Peace in 2007 along with other distinguished climate scientists around the world. When Mrs Thatcher was Prime Minister, she devoted most of her speech at the United Nations in 1989 to this subject and made a great impact at the Met Office when she opened the Hadley Centre at Bracknell in 1990.

International collaboration, which has been an essential element of every aspect of the Met Office's work, has been very effective and economical because of the UK's active involvement and financial support of the World Meteorological Organization (WMO), a United Nations agency, which grew out of the International Meteorological Organization set up by directors of Met Offices in 1879. Despite different national policies and political tensions between countries, exchanges of data, weather forecasts and warnings about natural hazards have progressively improved. The passing of 'Resolution 40' brought the agreements up to date at the 1995 WMO Congress, but these arrangements still need extending and also applying to the urgent hydrological problems of warning about floods and droughts, for which the Met Office is also responsible at WMO.

This book reveals how the science of meteorology and its applications has developed over the past 150 years and how it has led to new concepts and techniques. Sometimes developments arose from new technologies and from responses to new user requirements, which have often arisen quite suddenly, such as the recent problem in 2010 of improving the forecasts of how volcanic ash is dispersed in order to advise aircraft where they can fly safely after volcanic eruptions. Some of the innovations of meteorology have had wide ramifications in the worlds of science and technology, notably in the communication of very complex and uncertain information.

It is worth recalling that the Met Office's provision of forecasts and estimations of their accuracy in the 1860s predated the statistical theory and methods that developed later in the century – part of the reason for FitzRoy's problems. L F Richardson had to invent approximate methods for solving the basic equations of fluid flow, starting with uncertain and incomplete measurements in order that forecasts could be made systematically by calculation. Later, Neumann, Lorenz, Charney and others in the United States after the Second World War discovered how to simplify and compute the equations, making use of the new electronic computers, and then proposed a new approach for analysing the chaotic nature of the predicted weather patterns. The computational methods they developed later became the basis of much modern aeronautical design and environmental modelling. Central bankers and economists have finally learnt from meteorology, after about twenty years, how to present the uncertainty of their financial forecasts with multiple curves spreading out into the future.

This history is memorable for its many stories – about great individuals and great team work, some personal tragedies, extraordinary bravery and incredible



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perseverance – accounts of which, even now, cannot be told in much detail, such as the secret observers of weather data in war zones and the use of the data in breaking codes and forecasting. The best story of all and the greatest achievement of the Met Office came in June 1944, when Group Captain Stagg provided the right twenty-four-hour forecast of moderate winds and low cloud to General Eisenhower for the perilous crossing of the English Channel by the Allied invasion forces. The forecasting office at Dunstable led by C K M Douglas and assisted by the Norwegian Sverre Petterssen collaborated with teams from the United States and Canada in providing the first 'multi-centre' forecast. There is an interesting postscript. Since 2000, with modern technology and scientific understanding, this collaborative approach is now operational, but now the diplomatic role of Stagg has been taken over by connections between sophisticated computer programs – which of course have their problems too.

I am sure readers will enjoy this history, and I hope that when you listen to your next forecast on the radio or TV you will understand a bit better about what the people do who make it possible.

Julian Hunt



## **Additional Commentary**

DR DAVID N AXFORD, CENG, FIET, CMET(RET), FRMETS

It has been an honour to have provided some small help to Malcolm Walker in the production of this important book, which records the history of the Meteorological Office from its gestation as a mainly data-gathering and -analysing institute through its important role forecasting the weather in the Second World War to its present position, where it is enjoined to act as a semi-commercial enterprise within the boundaries set by the Government. The time and effort in researching and summarizing the essence from the multitude of papers drawn together in this book is much to the credit of the author.

Julian Hunt has provided an excellent overview of the book in his Foreword, and I would not wish to repeat his words. Instead I would like to emphasize the contributions to the international status of the UK in the science of meteorology during the second half of the twentieth century by the three Director-Generals (DGs) that I had the pleasure to serve under during my years in the Office from 1958 to 1989.

These were the 'golden years' to my mind, during which forecasting practice progressed from a science based on intuition (and the plotting of sparse data on a map with two ink pens [one blue-black, one red], drawing up the map and making a guess, based on experience, of the way the atmosphere would change over the next twenty-four hours) to a truly physics-based profession with observations from satellites as well as the land and oceans being analysed by super-computers and the analysis being forecast forward using classical physics-based numerical weather prediction programmes. Nowadays the main job of the human forecaster is to interpret the computer output and to add local knowledge where necessary while packaging the output appropriately for the customer.

When I first joined the Office in 1958, Sir Graham Sutton (DG from 1953 to 1965) was in charge. As recorded in this book, he brought together the various branches of the Office which had been scattered in and around London to a new centre in Bracknell, Berkshire, while also focusing on changing the organizational structure of the Office to bring it into line with the new post-war requirements. Following the



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#### Additional Commentary

end of the Second World War, meteorological technology, automation and, from the 1950s, the application of electronic computers made rapid progress, and Sir Graham kept the Office focused on a goal of being at the scientific forefront of meteorology.

Under Sir John Mason (DG from 1965 to 1983) the Meteorological Office became internationally recognized as a Centre of Excellence within which staff were active both in providing weather services to the public, the military and the aviation industry, and in conducting front-edge pure and applied research in meteorological science. All staff were encouraged to achieve their potential through regular review and forward planning by the Directorate. High-achieving scientists of international renown were recruited to ensure that fundamental research was carried out in parallel with the development of new and improved operational services. Sir John Mason himself was a leading light on the international stage, too, ensuring that UK meteorologists were fully involved in the first globally supported scientific experiments such as the Global Atmospheric Research Programme (GARP), GARP Atlantic Tropical Experiment (GATE) and others.

Sir John Houghton (DG from 1983 to 1991) continued the work of his predecessor, in particular in the field of satellite meteorology and, later, in the science related to climate forecasting. There was a growing unease amongst international scientists concerning the likelihood of future climate change. In this respect, his role within the international community of national meteorological services at the World Meteorological Organization in Geneva was seminal. He became the first chairman of the Scientific Working Group of the Intergovernmental Panel on Climate Change (IPCC). I was honoured to be present at a lunch that he hosted in Geneva during which he promoted the setting up of the internationally backed Global Climate Observing System (GCOS) which has been an essential component in the scientific understanding of the Earth's climate, and, at a national UK level, he steered through the establishment of the Hadley Centre, which is now internationally recognized as one of the leading centres of expertise in the understanding of climate and climate change.

Looking to the future, it is to be hoped that the UK Meteorological Office maintains its 'centre of excellence' position amongst the world's meteorological services. The pure scientific research conducted during the second half of the twentieth century in areas such as satellite technology, atmospheric chemistry, climate modelling, cloud physics and many other fields has borne serendipitous fruit so that the Office has been well placed to offer the best advice available to the politicians grappling with the new twenty-first-century environmental problems of air pollution, ozone depletion and climate change. May it continue to hold this position of pre-eminence in the future.

David N Axford Stanford in the Vale



## Acknowledgements

The origins of this book lie in the PhD of the late Jim Burton, whose dissertation presented to The Open University in 1988 focused on the history of the Meteorological Office to the year 1905. The then—Chief Executive of the Office, Professor Julian Hunt (now Lord Hunt of Chesterton), commissioned me in 1996 to extend Jim's work and write a book about the history of the Office from its antecedents to the present day. Generous funding from the Office allowed Cardiff University, my employer at the time, to engage a research assistant for two years. Tim Hunt (no relation of Julian) proved an excellent assistant who was particularly skilled at unearthing in archives important information about the Office's development.

Over the years, several members of staff of the National Meteorological Library and Archive have been generous with their time. I am indebted to them all, particularly Maurice Crewe, Mick Wood, Alan Heasman, Graham Bartlett, Sara Osman, Sarah Pankiewicz, Joan Self and Glyn Hughes. I am especially grateful to Steve Jebson, who has not only helped me find material in the Library on numerous occasions but also digitized most of the pictures in the book.

For permission to reproduce images, I am very grateful to the Meteorological Office, the Royal Meteorological Society, the City of Westminster Archives Centre and the NEODAAS/University of Dundee Satellite Receiving Station.

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It has been a great pleasure to have as advisors for the book two distinguished meteorologists, Julian Hunt and David Axford, both of them former members of the Office's staff. Their guidance and support are hugely appreciated. The encouragement and help of the Office's current Chief Scientist, Julia Slingo, is also much appreciated.

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Malcolm Walker



### **Abbreviations**

AA The United Kingdom's Automobile Association

AP1134 The official report on the work of the Meteorological Office during the

Second World War

BBC British Broadcasting Corporation

BIS Department for Business, Innovation and Skills
British Association British Association for the Advancement of Science

BRO British Rainfall Organization
CAA Civil Aviation Authority

CEGB Central Electricity Generating Board

CFO Central Forecasting Office CMet Chartered Meteorologist

COMESA Committee on Meteorological Effects of Stratospheric Aircraft
COST The EEC's scheme for Cooperation in Science and Technology

Defra Department for Environment, Food and Rural Affairs

DERA Defence Evaluation and Research Agency

DETR Department of the Environment, Transport and the Regions

DSIR Department of Scientific and Industrial Research
ECMWF European Centre for Medium Range Weather Forecasts

ECOMET The Economic Interest Grouping of the National Meteorological

Services of the European Economic Area

EEC European Economic Community

ESSA Environmental Science Services Administration

EUMETSAT The European Organization for the Exploitation of Meteorological

Satellites

FGGE First GARP Global Experiment

FRONTIERS Forecasting Rain Optimized using New Techniques of Interactively

Enhanced Radar and Satellite

GARP Global Atmospheric Research Programme
GATE GARP Atlantic Tropical Experiment
ICSU International Council of Scientific Unions

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xxvi Abbreviations

IGYInternational Geophysical YearIIOEInternational Indian Ocean ExpeditionIMCInternational Meteorological CommitteeIMDIndia Meteorological Department

IMO International Meteorological Organization IPCC Intergovernmental Panel on Climate Change

IPY International Polar Year IQSY International Quiet Sun Year

JASIN Royal Society Joint Air-Sea Interaction Project
JCMM Joint Centre for Mesoscale Meteorology

MMU Mobile Meteorological Unit

MoD Ministry of Defence

MOLARS Meteorological Office Library Accessions and Retrieval System

MOSS Meteorological Office Observing System for Ships MOWOS Meteorological Office Weather Observing System

MRC Meteorological Research Committee
MRF Meteorological Research Flight
NERC Natural Environment Research Council
NIO National Institute of Oceanography
NPL National Physical Laboratory
NWP Numerical Weather Prediction

Office (when used with capital O): Meteorological Office

PMO Port Meteorological Officer
PWD Petroleum Warfare Department

RAF Royal Air Force

RAFVR RAF Volunteer Reserve

RE Royal Engineers
RFC Royal Flying Corps

THUM Temperature and humidity (in the context of upper-air data obtained by

aircraft ascents)

TIROS Television Infra-Red Observation Satellite

TV Television
UK United Kingdom
UM Unified Model
UN United Nations

WMO World Meteorological Organization

WWW World Weather Watch