

Index

- accountability
 - accompaniment-focused, 242
 - compliance-focused, 243
 - formal, 18–20, 162, 257
 - circumvention, 260
 - informal, 4–5, 20–2, 261
 - top-down, 5, 17, 49, 213, 233
- Accra Agreement, 220
- ADC-Ikibiri, 87
- African Union, 75, 154
- agency slack, 16, 45, 50
- Annan, Kofi, 66, 153
- Arabarudi Brewery, 68
- Argyris, Chris, 236
- Arnault, Jean, 170
- Arusha Agreement, 65, 69–75, 90, 110, 155, 167, 170, 205
 - ethnic and gender equality, 123
 - implementation, 152
 - National Defense Force, 103
 - Protocol IV, 64
- assassination
 - of president, 150
 - OLUCOME, 85
 - political, 84, 88
- Autesserre, Séverine, 15, 55, 254
- bad behavior, 4, 50, 231, 236, 261
- Ban Ki-moon, 88
- Barnett, Michael, 13–16, 27, 44, 57, 94, 147, 252, 255
- BCPR. *See* Bureau of Crisis Prevention and Recovery
- Belgium, 81, 201
 - colony, 62
 - independence, 61
- bilateral donor, 2, 34, 46, 93, 122, 135, 202, 207, 226, 258
- BINUB, 149, 171
 - formal accountability, 165, 167–8
 - government criticism, 169
 - informal local accountability, 163–4
 - integration with UNDP, 182–3
 - Mahmoud expelled, 197
 - National Intelligence Services project, 164
 - sovereignty reinforcer, 156–61
- BLTP, 24, 34, 93–4
 - formal accountability, 111–18
 - informal local accountability, 110–11
 - leadership, 118
 - micro-adaptor, 105–8
 - overview, 97–101
 - peacebuilding learner, 101–5, 108–10
- BNUB, 149, 161, 171
 - formal accountability, 167
 - informal local accountability, 163
 - sovereignty reinforcer, 161–2
- Boutros-Ghali, Boutros, 9
- Brahimi Report, 174
- Bureau of Crisis Prevention and Recovery, 174
- bureaucracy theory
 - constructivist, 58, 147, 199
 - rationalist, 58, 147, 198
- Burundi Leadership Training Program, *See* BLTP
- Burundi Revenue Authority, 213
- Burundian Army, 61
 - and Rebels, 64, 70, 73, 103
 - transition, 71
- Burundian National Police, 2, 77, 184, 210
- Bururi, 60
- Buyoya, Pierre
 - peace talks, 206
 - President, 59, 62, 65–6, 69, 99
 - transition, 71
- Cadre de Dialogue, 78, 108, 159, 163, 184
- CARE, 34, 93
 - conflict resolution, 122
 - learning culture, 125
 - peace education, 121
- CARE Burundi, 29, 83, 94, 233–5, 257
 - formal accountability, 134–6

- informal local accountability, 131–4
- leadership, 137–8
- micro-adaptor, 127–30
- overview, 120
- peacebuilding learner, 123–7
- stagnant player, 121–3
- women's empowerment, 129, 135
- CARE Canada, 122
- CARE International, 24, 118
- CARE USA, 122, 124, 128, 134
- cease-fire, 66, 73, 84, 154, 157, 181
- CENI. *See* National Independent Electoral Commission
- CNDD-FDD, xiii, 61–5, 71, 76–91, 103–10, 160–2, 181, 183, 185
 - and BLTP, 102
 - Arusha Agreement, 83
 - elections, 88
 - peace talks, 63, 71
 - political violence, 72, 84
 - transitional government, 71, 90
 - truce, 73
- Community-Based Democracy project, 109
- Comprehensive Ceasefire Agreement, 183
- Comprehensive Peace Agreement, 248
- conflict lens, 34, 44, 52, 62, 161, 178, 216
- conflict sensitivity, 7–8
- Conseil National pour la Défense de la Démocratie. *See* CNDD-FDD
- Cooley, Alexander, 49, 96
- Cordaid, 108–9
- country-office
 - accountability, 235
 - behavior, 38
 - leadership, 94, 140
 - learning, 36, 245
 - performance, 3
 - staff, 50, 217, 233, 244–5
- Cravero, Kathleen, 64
- demobilization, 83, 181, 183
- Democratic Republic of the Congo, 2, 4, 30, 34–5, 65, 83, 230, 246
 - donor, 244
 - violence, 248
- Department of Field Support, 143
- Department of Peacekeeping Operations, 143, 149, 155, 165, 187
- Department of Political Affairs, 143, 149, 165
- DFID, 116. *See* United Kingdom
 - Department for International Development
 - white paper, 201, 215
- Dinka, Berhanu, 70, 151, 154, 163, 170
- Doyle, Michael, 251
- DPA. *See* Department of Political Affairs
- DPKO. *See* Department of Peacekeeping Operations
- DRC. *See* Democratic Republic of the Congo
 - Rebellion, 88
- economy, Burundi, 75
- election
 - of 1993, 73
 - of 2005, 75, 81, 180, 186, 210
 - of 2010, 161, 183, 185–6, 197
- embargo, 59, 89, 177
 - lifted, 67, 71
- ERSG, 167–8
- Ethiopia, 62
- European Commission, 81
- Executive Representative of the Secretary-General, 78, 82, 158–63, 173, 193, 196
 - expulsion, 85
- FAO. *See* Food and Agriculture Organization
- feedback, 47–9
- FEWER. *See* Forum on Early Warning and Early Response
- Finnemore, Martha, 2, 15, 56, 146, 255, 262
- FNL, xiv, 61–5, 71–5, 77–85, 87–90, 109, 150, 162, 171, 183–5
 - and BCPR, 183
 - and BINUB, 171
 - and BLTP, 102, 109
 - cease fire, 80
 - demobilization, 83, 183
 - peace talks, 63, 72
- Food and Agriculture Organization, 161, 167
- Forces Nationales de Libération du Peuple Hutu. *See* FNL
- Forum on Early Warning and Early Response, 92
- France, 81
- FRODEBU, 65, 72, 77–9, 106, 156
- GDP, 67, 251
- Germany, 81, 201
- Gerring, John, 33
- Getting to Yes*
 - Harvard, 99, 109
- global governance, 5, 16, 26–7, 47
- Grant, Ruth, 47
- Guantanamo
 - UN compound, 142
- Gutner, Tamar, 26

290 Index

- Haas, Peter, 55
 headquarters, 4, 12, 15–16, 30, 33, 43, 53,
 57, 105, 119, 134, 139, 155, 189,
 198, 200, 230–7, 260
 Hogwood, Sue, 208–11, 217
 departure, 214
 relationship with government, 225
 host government behavior, 149, 164, 189,
 220, 239, 262
 Howard, Lise Morjé, 6, 38, 42
 Human Rights Watch, 84
 observer expelled, 85
 Hutu, 188
 oppression, 212
 political party, 72, 74
 president, 105
 violence, 61, 73, 77
- Imbonerakure, 89
 IMC. *See* Implementation Monitoring
 Committee
 Implementation Monitoring Committee,
 69–70, 151, 170
 international aid, 47, 55, 62, 69, 82, 203,
 228, 254
 International Crisis Group, 65, 73
 International Health Partnership, 209, 222
 International Labor Organization, 168
 International Non-Governmental
 Organization
 definition, 95–6
 International Organization
 definition, 95
- Joint United Nations Programme on HIV/
 AIDS, 168
- Kaldor, Mary, 195
 Kenya, 62, 83
 Keohane, Robert, 47
- Lake Tanganyika, 1
 learning
 double-loop, 42, 139
 field-level, 7
 single-loop, 42
 liberal peace critique, 13
 liberal peacebuilding, 254
 Ligue ITEKA, 70
- Mac Ginty, Roger, 254
 Mahmoud, Youssef, 170–1, 182, 197
 expelled, 85, 160
 mandate, 153, 157, 170, 173, 179, 185,
 189, 253, 257, 260
- Mandela, Nelson
 2001 inauguration, 66
 Arusha Agreement, 64, 69
 McAskie, Carolyn, 153–7
 expelled, 157
 Peacebuilding Support Office, 158
 transitional government, 170
 McClintock, Elizabeth, 99
 McDonald, Steve, 99
 McIlvaine, Kassie, 123, 126, 135, 137
 MDGs. *See* Millennium Development
 Goals
 mediation, 75, 90, 154
 micro-adaptors, 2, 22–3, 55
 Millennium Development Goals, 96, 201,
 204, 209, 216, 220, 223
 Ministry of Justice, 210, 213
 MONUC. *See* United Nations Mission
 in the Democratic Republic of
 the Congo
 Mouvement pour la Solidarité et la
 Démocratie, 89
 Multi-Country Demobilization and
 Reintegration Program, 207
 Multi-Donor Reintegration Program, 183
- National Commission for Demobilization,
 Reinsertion, and Reintegration, 74
 National Defense Force, 74, 103–4, 106,
 184
 National Independent Electoral
 Commission, 86–8, 161, 186
 National Intelligence Services, 77, 87,
 164
 Ndadaye, Melchior, 61
 Ndayizeye, Domitien, 65, 71
 jailed, 77
 Vice-President, 66
 Ndayizeye, Joseph
 Ligue ITEKA, 70
 Nepal, 2, 4, 30–5, 230, 240
 Netherlands, 206
 Netherlands Institute for Multiparty
 Democracy, 108
New York Times, 5
 Ngozi, 102
 Nindorera, Eugene, 99
 Nkurunziza, Pierre, 71, 75, 77, 79–80, 87,
 105–6, 170
 election, 105, 186
 inauguration, 90–1, 156, 177, 207
 Norway, 206
 Nsengimana, Fabien, 99, 118
 Nteturuye, Marc, 67
 Nyerere, Julius, 63, 205

Index

291

- OECD-DAC, 203
 policy guidance, 219
 Office for the Coordination of
 Humanitarian Affairs, 168
 Office of the United Nations High
 Commissioner for Human Rights,
 168
 OHCHR. *See* Office of the United Nations
 High Commissioner for Human
 Rights
 OLUCOME. *See* Organization for
 Combating Corruption and
 Financial Misappropriations
 ONUB, 149
 expelled, 76
 formal accountability, 167
 informal local accountability, 163
 peacebuilding learner, 153–5
 Organisation for Economic Co-operation
 and Development
 Development Assistance Committee.
See OECD-DAC
 organizational learning, 6–7, 17, 30, 33,
 36–8, 237, 245
 barriers, 36, 41–2
 Palipehutu-FNL. *See* FNL
 Paris Declaration, 209, 222
 path dependency, 146, 188, 198
 pathologies, 147, 199, 256
 PBC. *See* UN Peacebuilding Commission
 PBF. *See* UN Peacebuilding Fund
 peace education, 121
 peacebuilding
 localized, 254
 peacebuilding learners, 2, 22, 24, 49, 53–5
 policy recommendations, 242
 positive peacebuilding performance, 3, 5,
 17, 20, 22, 24, 27, 36, 49, 54, 97,
 172, 199, 200, 230, 238, 240, 251,
 255–8, 261–2
 Poverty Reduction Strategic Plan, 201
 power sharing, 64, 69, 89
 PricewaterhouseCoopers, 241
 principal-agent theory, 57, 145, 199
 problem-solving literature, 13–14
 professionalization, 10, 41
 promoting good governance, 10
 PRSP. *See* Poverty Reduction Strategic Plan
 Radjabu, Hussein, 79
 Refugees International, 68
 Regional Initiative, 286
 Regional Peace Initiative, 66, 75, 81
 Ron, James, 49, 96
 Rutana murders, 64
 Rwanda, 62, 83, 208
 DFID, 210
 example, 57, 76
 genocide, 67
 UK ambassador, 211
 Rwasa, Agathon, 71, 80, 83, 87
 Sabaratnam, Meera, 254
 Sambanis, Nicholas, 251
 sanctions, 63, 176, 205
 Satti, Nureldin, 157
 Schon, Donald, 236
 Senge, Peter, 236
 Short, Clare, 205, 215
 2002 Great Lakes trip, 206
 Sinduhije, Alexis, 89
 South Sudan, 2, 4, 30–5, 230, 238, 246–8,
 261
 sovereignty reinforcers, 2, 22–3, 55
 Special Representative of the Secretary-
 General, 149, 151, 162, 173, 196
 expelled, 157
 SRSG. *See* Special Representative of the
 Secretary-General
 stagnant players, 2, 22–3, 56–7
 state repression, 84–5, 95, 159, 214, 261
 Sudan, 2, 4, 30–5, 230, 247–9, 261
 supply-driven programs, 10, 14, 49, 253
 Tanzania, 62, 80, 82
 President, 64
The Fifth Discipline, 236
 Thompson, Alexander, 26
 transitional government, 170
 inauguration, 90, 98
 transitional justice, 10
 Transparency International, 80
 Tutsi, 79, 122, 188
 political party, 72, 74
 violence, 61, 73, 77
 Uganda, 62, 83
 informal local accountability, 217–19
 overview, 143
 UN Development Assistance Framework,
 178, 181, 193
 UN Development Fund for Women, 168
 UN Missions, 24
 UN Peacebuilding Architecture, 149
 UN Peacebuilding Commission, 32, 149,
 158
 UN Peacebuilding Fund, 149, 158, 165,
 171, 183, 189
 Joint Steering Committee, 211

292 Index

- UN Peacebuilding Support Office, 149, 158, 165, 238
- UN Population Fund, 168, 185
- UN Secretariat, 143
- UNDAF. *See* UN Development Assistance Framework
- UNDP. *See* United Nations Development Programme
- UN-Habitat, 168
- UNHCR. *See* United Nations High Commissioner for Refugees
- UNICEF. *See* United Nations International Children's Emergency Fund
- United Kingdom, 81
- United Kingdom Department for International Development, 24, 29, 35, 104, 107, 109, 115, 201, 204–14, 257
 - formal accountability, 216, 220–4
 - leadership, 224–6
- United Nations, 1, 51, 63, 67
- United Nations Development Programme, 2, 24, 185–8
 - 2010 election, 186
 - democratic governance, 178
 - formal accountability, 189–95
 - informal local accountability, 188–9
 - integrated BINUB projects, 193
 - overview, 142
 - PBF project, 190
 - sovereignty reinforcer, 182–5
 - stagnant player, 176–80
 - stagnant player with learning, 185–8
- United Nations Educational, Scientific and Cultural Organization, 168
- United Nations High Commissioner for Refugees, 161, 167
- United Nations International Children's Emergency Fund, 185
 - Rutana murders, 63
- United Nations Mission in the Democratic Republic of the Congo, 187
- United States, 81
- UNOB
 - formal accountability, 167, 170
 - informal local accountability, 163
 - peacebuilding learner, 150–2
- UPRONA, 72, 77–80, 87
- US Agency for International Development, 107, 207, 234
- USAID. *See* United States Agency for International Development
- Uvin, Peter, 57, 76, 79, 86
- Van Eck, Jan, 65
- WFP. *See* World Food Programme
- Wolpe, Howard, 97–101, 103, 105–6, 108–9, 118
- Woodrow Wilson International Center for Scholars, 24, 34, 97
- World Bank, 81
- World Bank Post-Conflict Fund, 99, 115, 207
- World Development Report*, 226
- World Food Programme, 168
 - Rutana murders, 63
- World Health Organization, 167
 - representative murdered, 180
- Yates, Georgina, 211
- Zaire, 62