## POLICY-MAKING AND DIVERSITY IN EUROPE

Policy-Making and Diversity in Europe examines the European polity and its policymaking processes. In particular, it asks how an institution which is so riddled with veto points manages to be such an active and aggressive policy-maker. Héritier argues that the diversity of actors' interests and the consensus-forcing nature of European institutions would almost inevitably stall the decision-making process, were it not for the existence of creative informal strategies and policy-making patterns. Termed by the author 'subterfuge', these strategies prevent political impasses and 'make Europe work'. The book examines the presence of subterfuge in the policy domains of market-making, the provision of collective goods, redistribution and distribution. Subterfuge is seen to reinforce the primary functions of the European polity: the accommodation of diversity, policy innovation and democratic legitimation. Professor Héritier concludes that the use of subterfuge to reconcile unity with diversity and competition with co-operation is the greatest challenge facing European policymaking.

ADRIENNE HÉRITIER is Professor of Political Science and Director of the Max Planck Project Group 'Common Goods: Law, Politics and Economics'. She teaches at the European University Institute, Florence.

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# POLICY-MAKING AND DIVERSITY IN EUROPE

Escaping Deadlock

ADRIENNE HÉRITIER



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ADRIENNE HÉRITIER